

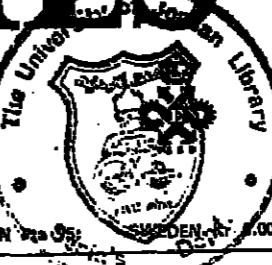
PUBLISHED IN LONDON AND FRANKFURT

Wednesday September 16 1981

\*\*\*30p

No. 28,574

CONTINENTAL SELLING PRICES: AUSTRIA Sch 15; BELGIUM Fr 30; DENMARK Kr 8.00; FRANCE Fr 4.50; GERMANY DM 2.0; ITALY L 1000; NETHERLANDS Fl 2.25; NORWAY Kr 6.00; PORTUGAL Esc 50; SPAIN Pts 60; SWEDEN Kr 100; SWITZERLAND Fr 2.0; EIRE 42p; MALTA 25c



AUTOMATE to  
ACCUMULATE

For machines that slash assembly costs by up to 95% and  
upgrade the product. Call Vaughan.

**VAUGHAN**  
ASSOCIATES LIMITED

Trent Works, Abbeyfield Road,  
Nottingham NG7 2SU. Tel: 0602 862591

## NEWS SUMMARY

### GENERAL

### France to adopt UK fowl rules

France is to fall in with the new British health measures on poultry imports.

The French Agriculture Minister said it would adopt the British policy of compulsory slaughter against fowl pest in place of vaccination. The French decision will put the British Government in a difficult position following the change in the health rules which the French regarded as a protectionist measure. Page 35

### Union attacked

A hardline member of the Polish Communist Party political bureau said the Government should outlaw the Solidarity Union. Back Page, Page 3

### Mauroy on jobs

French Premier Pierre Mauroy announced a programme to create up to 150,000 jobs in France by the end of the year to fight unemployment.

### Pope speaks out

Pope John Paul backed the right of workers to fight for social justice in his third encyclical letter. Page 2

### U.S. grain offer

President Reagan said the U.S. would offer to sell the Soviet Union additional grain when the two countries met in Moscow this month.

### Arms control bid

Pravda reported that Moscow is prepared to discuss reductions of medium-range missiles as part of arms control talks with the U.S. Page 2

### Prior in Belfast

Mr James Prior, new Northern Ireland secretary, flew to the province yesterday to meet advisors and discuss the hunger strikers. Page 12

### Israel price rise

The price of basic foods in Israel rose 15 per cent yesterday as the Government cut subsidies increased before the election. Page 4

### Moscow meeting

Labour Party leader Michael Foot and deputy leader Denis Healey arrived in Moscow for talks with Soviet leaders.

### £60m for tubes

The Greater London Council is expected to approve in principle a £60m programme for the modernisation of half of London's tube stations. Page 8

### Election nominee

Iran's clergy-dominated Islamic Republican Party has proposed its leader, Hojatoleslam Ali Khamenei, to stand in next month's presidential elections.

### East German aid

East Germany is sending another another brigade of its Communist youth organisation to Angola to offer skills training. Page 4

### Troops drafted

Extra police and troops were drafted into Ulster's South Derry area yesterday in a bid to find IRA gunmen who had struck twice in three days.

### Hamleys expands

Hamleys, in Regent Street opened what it claims is the largest toy shop in the world. Page 10

### Computer rules

The Government is to publish a White Paper on plans to protect individuals from misuse of information held in computers.

### Briefly...

About 400 people were injured when police dispersed 5,000 rioters in Mexico City. Page 12. Page 26

### CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

	RISES	FALLS
Norib (M. F.)	28 + 4	—
Turn-Consult	56 + 4	—
Treas. 11pc 1985	580 — 4	—
Treas. 14pc '86-01	583 — 1	—
Allen Harvey, Ross	210 — 15	—
BPS	270 — 15	—
Blue Circle	495 — 12	—
Channel Tunnel	178 — 50	—
Cornell Dresses	167 — 15	—
Farrell Elec.	468 — 15	—
Ferranti	525 — 26	—
Granada-A	228 — 13	—
GUS A	433 — 15	—
Land Securities	310 — 8	—
Lex Service	113 — 10	—
	Randorstein Estn.	513 — 9
	RTZ	325 — 10
	Tanks Con.	325 — 10

### BUSINESS

### Gilts at 4½-year low; gold rises \$8

THE GILTS were nervous amid the prospect of higher clearing bank base rates. The Government Securities Index fell 0.32 to 52.52, its lowest since January 1977. Page 36

• EQUITIES continued to fall despite a late rally, with the FT 30-share index down 7.6 at 534.3. Page 36

• GOLD rose \$8 to \$459 in London, reflecting the dollar's weakness and lower U.S. in-

terest rates. In New York the Comex September close was \$453.3. Page 29

• STERLING rose sharply, closing at \$1.8355 (£1.7950), DM 4.29 (DM 4.265) and Swiss 3.67 (SwF 3.545). Its trade-weighted index was 95.8 (97.0). Page 29

• CREDIT SUISSE First Boston will today launch a silver bullion traded options market through its subsidiary Continental One Europe. Page 35

• IRISH REPUBLIC may bring in legislation to stop state overspending. Page 2

• BRITISH AEROSPACE submitted to the Government its plans for taking part in the A-320 European Airbus project. Page 8; Profits rise, Page 26 and Lex

• TI RALEIGH Industries, the UK bicycle maker, plans to cut its workforce by 550 and close a services subsidiary. Page 19

• DAVY MCKEE is likely to win a \$600m (£327m) contract to build a methanol and petrol additive plant in Alberta. Back Page

• CREDIT SUISSE First Boston will today launch a silver bullion traded options market through its subsidiary Continental One Europe. Page 35

• WALL STREET was down 55 at 864.35 near the close. Page 34

• CREDIT SUISSE First Boston will today launch a silver bullion traded options market through its subsidiary Continental One Europe. Page 35

• DOLLAR weakened to DM 2.236 (DM 2.274), FF 5.5975 (FF 5.281) and Yen 102.5 (Yen 101.0). Its trade-weighted index was 103.8 (101.1). Page 29

• WALL STREET was down 55 at 864.35 near the close. Page 34

• CREDIT SUISSE First Boston will today launch a silver bullion traded options market through its subsidiary Continental One Europe. Page 35

• IRISH REPUBLIC may bring in legislation to stop state overspending. Page 2

• BRITISH AEROSPACE submitted to the Government its plans for taking part in the A-320 European Airbus project. Page 8; Profits rise, Page 26 and Lex

• TI RALEIGH Industries, the UK bicycle maker, plans to cut its workforce by 550 and close a services subsidiary. Page 19

• DAVY MCKEE is likely to win a \$600m (£327m) contract to build a methanol and petrol additive plant in Alberta. Back Page

• CREDIT SUISSE First Boston will today launch a silver bullion traded options market through its subsidiary Continental One Europe. Page 35

• WALL STREET was down 55 at 864.35 near the close. Page 34

• CREDIT SUISSE First Boston will today launch a silver bullion traded options market through its subsidiary Continental One Europe. Page 35

• DOLLAR weakened to DM 2.236 (DM 2.274), FF 5.5975 (FF 5.281) and Yen 102.5 (Yen 101.0). Its trade-weighted index was 103.8 (101.1). Page 29

• WALL STREET was down 55 at 864.35 near the close. Page 34

• CREDIT SUISSE First Boston will today launch a silver bullion traded options market through its subsidiary Continental One Europe. Page 35

• IRISH REPUBLIC may bring in legislation to stop state overspending. Page 2

• BRITISH AEROSPACE submitted to the Government its plans for taking part in the A-320 European Airbus project. Page 8; Profits rise, Page 26 and Lex

• TI RALEIGH Industries, the UK bicycle maker, plans to cut its workforce by 550 and close a services subsidiary. Page 19

• DAVY MCKEE is likely to win a \$600m (£327m) contract to build a methanol and petrol additive plant in Alberta. Back Page

• CREDIT SUISSE First Boston will today launch a silver bullion traded options market through its subsidiary Continental One Europe. Page 35

• WALL STREET was down 55 at 864.35 near the close. Page 34

• CREDIT SUISSE First Boston will today launch a silver bullion traded options market through its subsidiary Continental One Europe. Page 35

• DOLLAR weakened to DM 2.236 (DM 2.274), FF 5.5975 (FF 5.281) and Yen 102.5 (Yen 101.0). Its trade-weighted index was 103.8 (101.1). Page 29

• WALL STREET was down 55 at 864.35 near the close. Page 34

• CREDIT SUISSE First Boston will today launch a silver bullion traded options market through its subsidiary Continental One Europe. Page 35

• IRISH REPUBLIC may bring in legislation to stop state overspending. Page 2

• BRITISH AEROSPACE submitted to the Government its plans for taking part in the A-320 European Airbus project. Page 8; Profits rise, Page 26 and Lex

• TI RALEIGH Industries, the UK bicycle maker, plans to cut its workforce by 550 and close a services subsidiary. Page 19

• DAVY MCKEE is likely to win a \$600m (£327m) contract to build a methanol and petrol additive plant in Alberta. Back Page

• CREDIT SUISSE First Boston will today launch a silver bullion traded options market through its subsidiary Continental One Europe. Page 35

• WALL STREET was down 55 at 864.35 near the close. Page 34

• CREDIT SUISSE First Boston will today launch a silver bullion traded options market through its subsidiary Continental One Europe. Page 35

• DOLLAR weakened to DM 2.236 (DM 2.274), FF 5.5975 (FF 5.281) and Yen 102.5 (Yen 101.0). Its trade-weighted index was 103.8 (101.1). Page 29

• WALL STREET was down 55 at 864.35 near the close. Page 34

• CREDIT SUISSE First Boston will today launch a silver bullion traded options market through its subsidiary Continental One Europe. Page 35

• IRISH REPUBLIC may bring in legislation to stop state overspending. Page 2

• BRITISH AEROSPACE submitted to the Government its plans for taking part in the A-320 European Airbus project. Page 8; Profits rise, Page 26 and Lex

• TI RALEIGH Industries, the UK bicycle maker, plans to cut its workforce by 550 and close a services subsidiary. Page 19

• DAVY MCKEE is likely to win a \$600m (£327m) contract to build a methanol and petrol additive plant in Alberta. Back Page

• CREDIT SUISSE First Boston will today launch a silver bullion traded options market through its subsidiary Continental One Europe. Page 35

• WALL STREET was down 55 at 864.35 near the close. Page 34

• CREDIT SUISSE First Boston will today launch a silver bullion traded options market through its subsidiary Continental One Europe. Page 35

• DOLLAR weakened to DM 2.236 (DM 2.274), FF 5.5975 (FF 5.281) and Yen 102.5 (Yen 101.0). Its trade-weighted index was 103.8 (101.1). Page 29

• WALL STREET was down 55 at 864.35 near the close. Page 34

• CREDIT SUISSE First Boston will today launch a silver bullion traded options market through its subsidiary Continental One Europe. Page 35

• IRISH REPUBLIC may bring in legislation to stop state overspending. Page 2

• BRITISH AEROSPACE submitted to the Government its plans for taking part in the A-320 European Airbus project. Page 8; Profits rise, Page 26 and Lex

• TI RALEIGH Industries, the UK bicycle maker, plans to cut its workforce by 550 and close a services subsidiary. Page 19

• DAVY MCKEE is likely to win a \$600m (£327m) contract to build a methanol and petrol additive plant in Alberta. Back Page

• CREDIT SUISSE First Boston will today launch a silver bullion traded options market through its subsidiary Continental One Europe. Page 35

• WALL STREET was down 55 at 864.35 near the close. Page 34

• CREDIT SUISSE First Boston will today launch a silver bullion traded options market through its subsidiary Continental One Europe. Page 35

• DOLLAR weakened to DM 2.2

## EUROPEAN NEWS

## NORWEGIAN ELECTIONS

## Conservatives take power in Oslo

BY WILLIAM DULFORCE IN OSLO

THE SWING to the right in the Norwegian general election was of a slightly different quality from that expected. Nevertheless, Mr Kaare Willoch, the Conservatives' parliamentary leader, will move into the Prime Minister's office next month and Norway will show a different face to what is still undoubtedly Norway's largest party.

The crucial question is whether Mr Willoch will form a coalition with the Christian People's Party and the Centre Party or lead a minority Cabinet based on his own party.

The Conservatives scored countrywide gains in the polls on Sunday and Monday, boosting their share of the votes from just under 25 per cent to almost 32 per cent, and expanding their Storting (parliament) group from 41 to 54. The Storting has 155 members.

The right wing protest group, the Progress Party, managed to get four of its members into the Storting, disproving the pre-election opinion polls, which had indicated it would be kept out of the parliamentary arena.

With a youthful leader, Mr Carl Hagen, popularly known as "sugar baby" because of his round face, ready smile and a previous connection with Tate and Lyle, the party campaigned on an anti-tax, anti-government interference ticket which seems to have appealed to some first time voters.

For a time during the post-election count on Monday night, the possibility loomed that the Progress Party could hold the balance of power in the new Storting.

Finally, however, the Conservatives' gains outweighed the losses of the Christian People's Party and the Centre Party. These potential coalition partners will have 79 or 80 members in the new Storting, depending on the final count.

The overall swing was from a socialist majority of 78 to 77 in the previous Storting to a non-socialist majority of 86 to 69. The Labour Party's vote dropped from 42.3 per cent to less than 38 per cent and its parliamentary strength from 76 to 65.

Its decline was less than had been feared and represents a minor triumph for Dr Gro Harlem Brundtland, the present Prime Minister. She won the leadership of a tired and divided

party, only seven months ago, and has rallied it from an opinion poll rating of barely 30 per cent to take more than 37 per cent of this election votes.

Her performance consolidates her grasp of the Labour leadership and at 42, she has every reason to anticipate a return to the premiership at the head of what is still undoubtedly Norway's largest party.

Mr Willoch has led the Conservatives to their best election result since 1924. His immediate problem is whether he can come to terms with the election's two other losers, the Christian People's Party and the Centre Party. The Conservative Party now has twice as many Storting members as these two losers combined.

The kernel of the problem is the present law which gives women the right to abortion on demand. The Christian People's Party, which had its Storting strength cut from 22 to 15, has made its support for the new Government conditional on an agreement to change the abortion law.

The Conservatives have made it clear, however, that they are ready to form a cabinet alone, relying on parliamentary support from the other non socialist parties.

Mr Willoch, 52, an economist, has been the sharpest and most persistent critic of the Labour Government's economic policy. He has a reputation for intelligence, ice cold efficiency and not tolerating fools.

His manner is tempered by courtesy and a smile which hints at a concealed sense of humour. Norwegian business and industry expect much of Mr Willoch. He has campaigned for a "dynamic" tax policy to get Norway moving. He has undertaken to reduce both income and corporate taxes and to curb the rate of growth in public spending, which under Labour has been fuelled by the country's growing income from offshore oil and gas.

He will give priority to lowering production costs and improving productivity in mainland industry. But he has warned that little can be realised in the 1982 budget which has been largely prepared by the Labour Government. No drastic changes can be

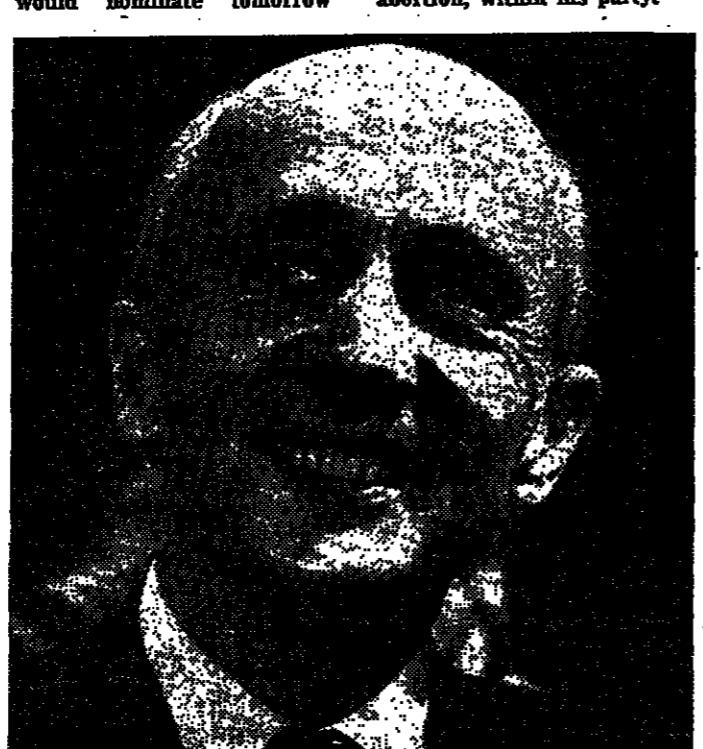
MR KAARE WILLOCH (below), the Conservatives' parliamentary leader, said yesterday after meeting his party's executive committee that he would try to form a coalition government instead of the two-man teams favoured by the Conservatives.

A four-man team could enable Mr Kristiansen to neutralise the influence of the hardliners, who want to abolish a law allowing women to decide whether to have an abortion, within his party.

representatives to negotiate on the political basis for a coalition.

He is understood to want each of the three parties to appoint four people to discuss the coalition, instead of the two-man teams favoured by the Conservatives.

A four-man team could enable Mr Kristiansen to neutralise the influence of the hardliners, who want to abolish a law allowing women to decide whether to have an abortion, within his party.



PROVISIONAL RESULTS OF NORWEGIAN GENERAL ELECTION

	Percentage of votes	Seats in Storting
Labour Party	37.4 (-4.9)	65 (-11)
Left Socialists	4.9 (+0.7)	4 (+2)
Conservatives	31.6 (+6.8)	54 (+13)
Christian People's Party	9.3 (-3.1)	15 (-7)
Centre Party	6.7 (-1.9)	11 (-1)
Liberal Party	3.9 (+0.7)	2 (0)
Progress Party	4.5 (+2.6)	4 (+4)

Figures in brackets are changes from previous general election.

expected in Norway's oil exception concerns the role of policies, where the Conservatives have backed Labour's line, which has been largely prepared by the Labour Government; for the smaller parties. The companies.

Montalito di Castro is a somnolent little town about 60 miles north-west of Rome. No one would have heard of it were it not that a few miles outside, near a dreary stretch of coastline, is the site of Italy's fifth nuclear power station.

In 1980, for nearly a year, the Mayor of Montalito di Castro used the considerable powers of his office to block all work on it so that now, two and a half years after construction work began, all that is to be seen is a vast hole in the ground. Even

though the tortuous legal and scientific procedures for siting the nuclear plant had been followed, the Mayor insisted on further studies to reassure the local people that it was not in a seismic zone. Montalito di Castro, which will not now be on stream before 1987, symbolises Italy's alarming energy problems.

The affair would not matter so much were not Montalito di Castro the only large power station of any kind which Italy has commenced building since 1974. The facts are that Italy:

- currently relies on oil for 67 per cent of its energy needs (against the average for the EEC of 55 per cent and for the OECD of 51 per cent).

Under the leadership of Sr Onaindia, Euskadiko Ezkerra has developed into a fast growing political group that is making increasing inroads into the rival but more loosely organised left-wing nationalist platform,

Henri Batasuna. Euskadiko Ezkerra gained six seats in last year's elections to the 60-member Basque parliament against Henri Batasuna's 11.

The Basque Communist Party has shown little electoral appeal. (Only Sr Lertxundi gained a seat last year.) But it maintains a strong labour power base through its presence in the Comisiones Obreras trade union and has a disciplined rank and file.

The alliance between the two parties is expected to challenge the Basque Socialist Party as the major left-wing alternative to the local rule of the PNV.

This announcement appears as a matter of record only

## Basque left-wingers plan talks on unification

BY TOM BURNS IN MADRID

THE BASQUE left-wing political coalition known as Euskadiko Ezkerra announced yesterday that it had agreed to unification talks with the Basque Communist Party.

The talks are aimed at creating a new grouping that will draw equally from the former nationalist platform of self-determination and the disciplined Marxist ideology of the second.

The development points to the emergence of the significant leftist response to the present local political dominance of the Conservative Basque Nationalist Party (PNV).

A second consequence of the unity talks between the two

Fuelling the Basque merger is the common background of the guerrilla organisation ETA among the leadership of both groups. Sr Lertxundi broke with ETA in the late 1960s to join the Communist Party. The leader of Euskadiko Ezkerra, Sr Maria Onaindia, was condemned to death, a sentence committed to life imprisonment, at the first major trial of ETA militants which was held in Burgos in 1970.

Under the leadership of Sr Onaindia, Euskadiko Ezkerra has developed into a fast growing political group that is making increasing inroads into the rival but more loosely organised left-wing nationalist platform,

Henri Batasuna. Euskadiko Ezkerra gained six seats in last year's elections to the 60-member Basque parliament against Henri Batasuna's 11.

The Basque Communist Party has shown little electoral appeal. (Only Sr Lertxundi gained a seat last year.) But it maintains a strong labour power base through its presence in the Comisiones Obreras trade union and has a disciplined rank and file.

The alliance between the two parties is expected to challenge the Basque Socialist Party as the major left-wing alternative to the local rule of the PNV.

This announcement appears as a matter of record only



August 1981

## THE MORTGAGE BANK AND FINANCIAL ADMINISTRATION AGENCY OF THE KINGDOM OF DENMARK

US \$60,000,000 Multicurrency Credit Facility

—For the development of a natural gas network—

The Kingdom of Denmark

Guaranteed by

DG BANK

Deutsche Genossenschaftsbank

The Dai-Ichi Kangyo Bank, Limited

Rabobank Nederland

Crédit Agricole

Andelsbanken a/s Danebank

Fællesbanken

for Danmarks Sparekasser Aktieselskab

Provided by

Andelsbanken a/s Danebank

Cayman Islands Branch

Bergen Bank International S.A.

The Dai-Ichi Kangyo Bank, Limited

DG BANK INTERNATIONAL

Société Anonyme

Genossenschaftliche Zentralbank AG,

Vienna

Gulf International Bank B.S.C.

Österreichische Volksbanken-

Aktiengesellschaft

Agent

DG BANK INTERNATIONAL

Social Agents

## Pope backs fight for social justice

BY ANTHONY ROBINSON, EAST EUROPE CORRESPONDENT

THE SOVIET UNION is prepared to talk about "a considerable reduction" of medium range missiles as part of future arms control negotiations with the U.S., the official Soviet newspaper Pravda said yesterday.

The Pravda commentary appeared to be a prompt reaction to the recent statement in Bonn by Mr Alexander Haig, the U.S. Secretary of State, that the U.S. had not excluded the possibility of cancelling the proposed stationing of medium range Pershing 2 and Cruise missiles in Western Europe if the Soviet side were willing to dismantle the SS-20 missiles now aimed at targets in Western Europe.

But he warned that simple collectivism, where the state rather than private concern owned the means of production, was not the answer.

This argument is at the heart of the new encyclical on labour matters — the third of the Polish-born Pontiff's 33-month reign — entitled "Laborem exercens," on which work was interrupted by the assassination attempt at the Vatican last May.

The document is, above all, a restatement of the Church's views on the status of work and the worker in the final quarter of the 20th century. It is published 90 years after the encyclical "Rerum novarum" issued by Pope Leo XIII, which represented the first attempt of Catholicism to come to terms with a developing industrial society.

The preference of the Church, as expressed by Pope John Paul II, is for a kind of "third way" which the encyclical refers to as "socialisation" between Liberalism, the dominant ideology of the West, and Marxism. In many respects it seems to have much in common with co-operationism, as understood in the West.

Mr John Bruton, Finance Minister, wants to avoid the kind of financial position he took over after the recent general election when revenue was not keeping pace with spending. He is considering the

## Moscow prepared to discuss 'considerable' missile reductions

BY ANTHONY ROBINSON, EAST EUROPE CORRESPONDENT

end of the year, if agreement can be reached on a timetable and framework for discussion.

Soviet leaders expressed interest in the "zero option" when Mr Willy Brandt, chairman of the West German Social Democratic Party, went to Moscow in July. Until now the official Soviet position has been a willingness to freeze existing SS-20 deployment once negotiations start.

This offer, rejected by the West because a freeze would merely legitimise the current Soviet superiority, has now been taken one stage further by the offer of "substantial reductions." What "substantial" means is likely to be the subject of considerable probing once the Haig-Gromyko talks start next week.

"Any hopes that the Soviet side would be prepared to forego the SS-20 entirely, however, must be extremely slim. The Soviet view is that the SS-20 was developed in response to developments in U.S. submarine missile technology.

It is not excluded, however, even if a constitutional amendment, which would have the effect of preventing an administration leaving huge debts for its successors to clear up."

## Ireland plans spending curbs

THE IRISH Government may introduce legislation to stop Ireland's written constitution as well as legislation.

Mr John Bruton, Finance Minister, wants to avoid the kind of financial position he took over after the recent general election when revenue was not keeping pace with spending. He is considering the

faced with a situation such as we inherited. I am contemplating statutory provisions to prevent a repetition," he told colleagues.

"I do not exclude the possibility even of a constitutional amendment, which would have the effect of preventing an administration leaving huge debts for its successors to clear up."

Mr Bruton outlined his scheme today at a parliamentary meeting of Fine Gael, the largest party in the coalition Government.

"In an effort to ensure that no future administration is

possibility of a change to Ireland's written constitution as well as legislation.

Mr John Bruton outlined his scheme today at a parliamentary meeting of Fine Gael, the largest party in the coalition Government.

"In an effort to ensure that no future administration is

## ITALY'S PRIMARY ENERGY SOURCES

	Million tonnes of oil equivalent	1980		
		quantity	%	1985
Solid fuels	12.4	8.5	17.7	24
Natural gas	23	15.5	22.9	33
Crude oil	98.8	67.2	103.4	63.9
Hydro- and geothermal electricity	10.9	7.6	10.5	11.6
Nuclear electricity	0.5	0.3	2	3
Imported electricity	1.3	0.9	—	—
Renewable sources	—	—	0.5	2
Total	146.9	100	165	100

## EUROPEAN NEWS

**Plan to cut Netherlands welfare spending**By Charles Batchelor  
in Amsterdam**EXCESSIVE SPENDING** on welfare programmes is the main target of the Netherlands 1982 budget which was presented to Parliament yesterday.

The outgoing Dutch centre-right Government proposes cutting Fl4.5bn (£885m) off projected spending with most of the cuts being made in social security and health care. Public sector incomes will also be reduced.

However, the replacement of the Government last Friday with a new left-of-centre administration means many of the budget proposals may be withdrawn or modified.

The formation of a new Government immediately before the presentation of the budget—which by law must occur on the third Tuesday in September—meant the incoming ministers had no time to draw up their own programmes.

Mr Dries van Agt, the Prime Minister, and Mr Fons van der Stee, Finance Minister, who both retain their positions in the new Government, said that whatever policies the new team of ministers decided on, cuts in public spending would be unavoidable.

In their reactions to the budget the two largest trade union federations as well as the two new left-wing Government parties—Labour and Democrats 66—all called for a more effective policy to combat unemployment.

More than 470,000 people—nearly 10 per cent of the workforce—are jobless.

The Government hopes to save Fl 1.9bn by tightening the conditions under which sickness benefit is paid, and by lowering a number of other benefits. Cuts in health spending will save Fl 845m.

Cuts in departmental spending will save a further Fl 1bn. All ministries will reduce projected spending with the exception of the departments of Foreign Affairs, Home Affairs and Health, where small increases will occur.

Defence spending will rise by Fl 290m to Fl 12.1bn, which means the Netherlands will meet Nato's request for an increase of 3 per cent in real spending levels. Spending will rise only 1.5 per cent this year. Savings have nevertheless been made, putting off investments and reducing the extent of practice manoeuvres.

**Cash boost for EEC programmes**

BY JOHN WYLES IN BRUSSELS

**WINDFALL SAVINGS** worth about £400m from the EEC's farm policy are now virtually certain to free extra money before the end of the year for spending on social programmes.

This was confirmed yesterday in a speech to the European Parliament in Strasbourg by Mr Christopher Tugendhat, Budget Commissioner.

As a senior Commissioner anxious to see some important changes made to reduce the costs of the Common Agricultural Policy (CAP), he repeatedly stressed that the savings were due to special factors and did not alter the need to reform the CAP.

According to Mr Tugendhat, spending on farm price guarantees in the remainder of the year will be about £413m (£700m European Currency Units), less

than provided for in the 1981 budget. After allowing for a reduction in levies on food imported into the Community, this would yield a net saving of £118m (£200m ecu) for spending on other policies.

He added that the Commission would decide shortly on the contents of a rectifying budget to be put in the CAP this year. It is understood that policies most likely to benefit include an aid plan for redundant steelworkers adopted by the Ten in July but still short of funding.

This would be the second large sum of money to be shaken loose from the CAP this year. The Commission produced a first rectifying budget in May on the basis of £225m (£51m ECU) saving in farm price spending, most of which went

into regional development. With heavy emphasis Mr Tugendhat claimed yesterday that the savings were largely due to factors "which we cannot expect to recur or to continue next year."

He cited the strength of the dollar which has increased world prices in terms of local currencies and reduced the amount of subsidy the Community has had to attach to its exports so that they can be sold at the lower world price. It has also, however, reduced the yield from levies on imported farm products.

Mr Tugendhat also credited the weather with saving EEC money by curbing the rise in the Community's milk output to less than 1 per cent on last year.

• Mr Christopher Tugendhat: savings due to special factors

**Euro-MPs may face tax demand**

BY JOHN WYLES IN BRUSSELS

**BRITISH MEMBERS** of the European Parliament could be liable to pay UK tax on some of their controversial Parliamentary expenses following a European Court judgment delivered yesterday.

Initial interpretations suggested that the court may have opened a door for the British and other EEC taxmen if they can demonstrate that some Parliamentary expenses are so generous as to amount to a "bonus."

The case stems from a tussle between Lord Bruce of Donington, a member of the nominated European Parliament between 1975 and 1978, and the British tax authorities, which levied a demand on

his travel and subsistence expenses in the tax year 1975-76.

During the year in question, Lord Bruce received more from the Parliament than he actually spent.

The court's broad conclusion is that EEC law does prevent the imposition of a national tax on lump-sum payments for travel and subsistence "unless it can be shown in accordance with Community law that such lump-sum reimbursement constitutes in part remuneration."

Legal experts were pondering this qualification yesterday.

Current travel and subsistence allowances for British members are worth more than £500 for the Parliament's monthly plenary sessions.

**W. German deficit may shrink to DM 10bn**

By Stewart Fleming in Frankfurt

**THE WEST GERMAN** deficit on the current account could shrink to as little as DM 10bn (£2.2bn) next year, according to a senior Finance Ministry official.

The projection, the most optimistic yet from Government circles, was made by Dr Horst Schulman, State Secretary in the Ministry.

Trends in the balance of trade have already led some private sector forecasters to suggest that the deficit, which last year hit DM 30bn, could shrink dramatically next year.

But all forecasters agree that much depends on world economic conditions and currency developments if such an improvement is to be achieved.

Signs of an improving trend in the current account surfaced in the second quarter of the year. Earlier this month, in reporting on the latest current account data, the Bundesbank, the West German central bank, said that on a seasonally-adjusted basis, the current account was almost in balance in July.

**Recovery**

In the first seven months of the year, West Germany had a trade surplus of some DM 10bn, compared with only DM 4.5bn in the same period of last year.

The stronger trend in the Federal Republic's current account has been one of the factors which has led to a recovery in the value of the D-Mark against the dollar on the foreign exchanges in the last month.

In the foreign exchange markets yesterday, the D-mark closed in Frankfurt at DM 2.35 against the dollar. A month ago the D-mark was quoted at around DM 2.55 and a week ago at DM 2.42.

Officials are hoping that the D-mark can maintain its recovery. A stronger currency against the dollar can help to reduce the cost of oil imports and it can contribute to an easing of inflation and create some room for the Bundesbank to ease its monetary policy.

**Bonn's aid to Poland confounded by budgetary squeeze**

BY JONATHAN CARR IN BONN

**THE WEST GERMAN** budgetary squeeze is complicating Bonn's attempts to raise DM 250m (£56.8m) to finance a further tranche of urgently needed European food aid to Poland.

Bonn is, however, pushing ahead with its aid programme to Turkey, a Nato partner, and yesterday signed an agreement worth some DM 600m to Ankara.

The European foreign minister, at an informal meeting in England recently, declared their willingness to meet Poland's latest request for food assistance which includes some 1m tonnes of grain, 30,000 tonnes of butter and 50,000 tonnes of meat, to be sold at 15 per cent below world market prices and financed by bilateral credit.

This third tranche of aid is worth about DM 1bn, about 10 per cent of which is supposed to be financed by West Germany.

But while the Foreign Ministry is anxious to make the gesture, the Finance Ministry has doubts about where the money is to come from. Talks are continuing between departmental heads, and the matter is expected to be raised at the Cabinet meeting today.

The embarrassment this is causing Bonn was illustrated at the European Foreign Ministers' conference in Brussels on Monday.

M Claude Cheysson, the French Foreign Minister, wanting to speed the Polish aid package, is understood to have suggested that the Ministers cap their meeting with a collective declaration. But Dr Peter Corterier, the Deputy West German Foreign Minister, was unable to agree to the Bonn Cabinet has still to find the money.

There seems, however, little doubt that Bonn will raise the finance, albeit after an embarrassing delay.

The Turkish aid programme



Herr Genscher . . . agrees on Turkish aid

has also been delayed, though largely because of doubts about the human rights policies being practised by the military government in Ankara. Last week

the ruling Social and Free Democrats, including a number of left-wingers, acknowledged that holding up aid to Turkey would make a return to democracy more difficult.

Herr Hans-Dietrich Genscher, the West German Foreign Minister, went ahead yesterday and

signed a bilateral agreement guaranteeing some DM 130m of defence assistance and DM 400m in economic aid. The decisive element in this, Herr Genscher said, is Turkey's importance to the south-eastern flank of the Nato alliance.

Financial problems, as with Poland, have had an impact on Bonn's policies towards Turkey. Thus while it has always been willing in principle to contribute to a Western aid package, it has been reluctant to coordinate international assistance as it did in 1980.

**Czech gold pact near****PRAGUE**—The U.S. and Britain are near agreement with Prague of 18.3 tonnes of gold

Czechoslovakia on the return they hold in lieu of compensation for assets seized by Com-

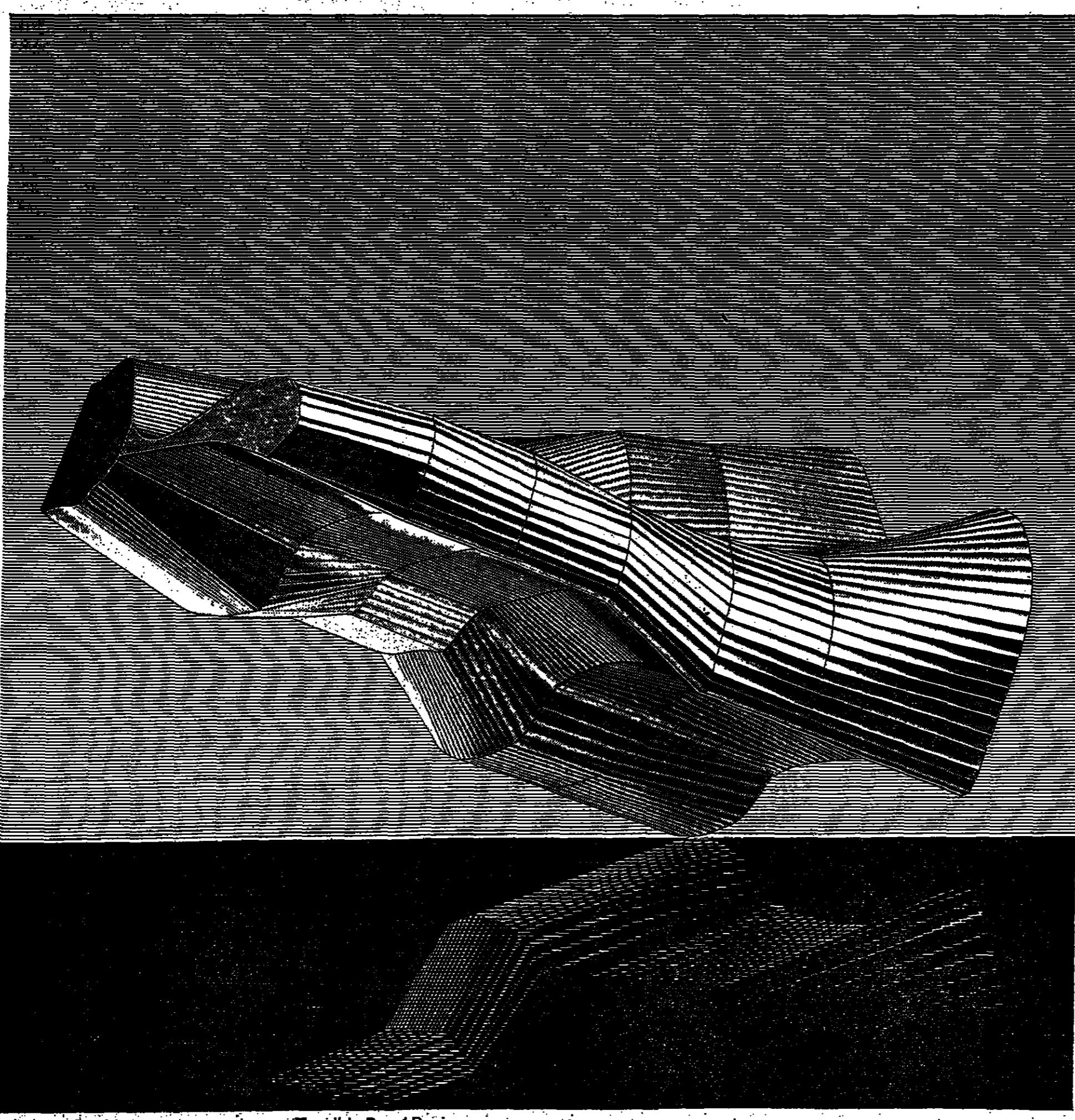
**The expertise of leadership keeps the bond business in good shape.**

The success of a bond issue does not depend on precision and expertise alone.

Creativity and a gift for innovation are decisive factors, without them there would be no new impulses for this market and our clients.

That's why many prime borrowers repeatedly take advantage of our expertise and our worldwide placing power. Investors know they can have confidence in the new issue securities we offer. They also know that the maintenance of workable secondary markets is one of our major priorities. No matter how market conditions develop, you can count on us.

Put us to the test.



Deutsche Bank's computer sculpture: Tangible Bond Business.

**Deutsche Bank**  
A century of universal banking

Central Office: Frankfurt am Main/Düsseldorf. New Issue Department: Frankfurt (0611) 2144474. Bond placement and bond dealing: Frankfurt (0611) 2144391 or 2144411. Düsseldorf (0211) 8832531 or 8832565. Mannheim (0621) 199431-439. London (01) 2834600. New York, Atlantic Capital Corporation (212) 3635600. Hong Kong, DB Finance (05) 255203.

## OVERSEAS NEWS

# Taiwan turns down Peking's 'peace offer'

BY KEVIN RAFFERTY IN HONG KONG

TAIWAN yesterday sharply rebuffed suggestions being given important posts in China's economic modernisation programme.

The rulers in Taipei, however, remain ultra-suspicious, and see the latest Communist moves as a political ploy to get back control of the offshore island of 17m people. Taiwanese sources also point out that China has reacted angrily to suggestions that the U.S. should arm Taiwan with new weapons.

In Taipei yesterday, Premier Sun Yun-Suan called for the reunification of China only after Peking had abandoned Communism. In Hong Kong, a Taiwanese spokesman, Mr Tso Yu-Kam of the Free China Review, also set the abandoning of Communism as a first step.

"There is no meaning in talking to Communists who have taken the country and people backwards for 30 years," he further accused Peking of "seeking to cut our throats and to cut off our hands."

Reports from Communist sources in Hong Kong say that Deng Xiaoping, the Chinese Communist Party vice-chairman, has recently asked high level visitors—who include former U.S. President Jimmy Carter—to convey to the Nationalists on Taiwan the offer of "talks on the basis of equality."

Peking has never yet gone so far in making peace gestures to Taiwan. In the past, the best offer was that there would be an interim period in which Taiwan would be able to retain its own structures. But Taiwan was seen as a province of China, and it was a condition that it must first abandon its flag, anthem and claim to be the Republic of China.

Now, if the Communist reports are correct, the Nationalists are being offered a say in the development of all China and not just Taiwan. If the latest suggestions were to get off the ground, they could lead



Aridor... policy change

BY OUR TEL-AVIV CORRESPONDENT

STRATEGIC co-operation with the U.S. will "tie Israel's hands to some degree," according to Mr Ariel Sharon, the Defence Minister, but the country was certainly not putting its armed forces at the disposal of Washington to serve U.S. interests.

He rejected complaints by the opposition Labour Party that at the Washington summit, Mr Menahem Begin, the Prime Minister, had given up his opposition to the U.S.-Saudi Arabia arms deal in exchange for a military-strategic co-operation pact that gave the U.S. much more than it gave Jerusalem.

Israel was entering into strategic co-operation with the U.S. first and foremost to serve its own national interests. Mr Sharon said:

Before leaving for a visit

THE PRICE of basic foods in Israel rose by 15 per cent yesterday as the Government cut subsidies increased in the pre-election period as a successful vote-catching move.

Following recent rises in the price of fuel, electricity, water and other goods and services, the subsidy cuts are expected to contribute to a sharp upswing in inflation towards the end of the year. Israel's inflation rate was a world record of 182 per cent last year.

Mr Yoram Aridor, the Finance Minister, reduced the inflation rate in the first eight months of the year to about 100 per cent a year by increasing subsidies and cutting purchase taxes. This helped his party win re-election in spite of it being responsible for the triple-digit inflation rate in the first place.

The Minister is now embarking on a policy designed to reduce public spending and cut the huge infusion of public money into the economy which resulted from his earlier policy.

The cuts are only the beginning of a series of reductions which can be expected in the next few months because government subsidies on basic commodities remains high.

Bread

has a 143 per cent sub-

sidy,

cooking oil 55 per cent

and eggs 40 per cent.

The reversal of policy will

not be felt immediately in the consumer price index. The rise in the figure for August

was above 100 per cent.

The rise in the September inflation rate is expected to be at least near double figures, and the last three months of the year are likely to follow suit.

This means that in spite of earlier hopes that the inflation rate could be brought below 100 per cent this year, the questions now being asked by economists is how much will it go above 100 per cent.

## Fighting erupts again in Tehran

By Terry Dowdy in Tehran

TEHRAN was again yesterday the scene of heavy fighting between revolutionary guards and guerrillas from the radical People's Mojahedin organisation that is attempting to overthrow the regime of Ayatollah Khomeini.

The most severe clash took place in one of the capital's most important streets, Vali-Asr Street. A bus was stopped and its passengers ordered out by the guerrillas. As security forces rushed to the scene, confused fighting spread throughout the whole area.

Without thinking that some of the escaping guerrillas might have abandoned their weapons, revolutionary guards handled roughly any suspect picked up from the lingering crowds. Three young men were dragged off their bicycles and ordered to lie in the street while a guard with a sub-machine gun questioned them, occasionally kicking them in the face and ribs.

Women in Islamic dress appeared particularly suspect to the guards and a group in long black veils were rounded up in one side street. Close by, two injured bystanders sat bleeding profusely from head wounds.

"All I can tell you is that one of the suspects we arrested died in the car," said one guard pointing to a Range Rover with bullet holes in several windows.

The revolutionary guards seemed in no mood to tolerate anything other than immediate obedience from anyone they questioned. Frightened shoppers who tumbled out of a women's shoe shop were clubbed across the back of the head by rifle and pistol butts. Many in the watching crowd showed both fear and resentment.

This new tactic of the Mojahedin in which they make lightning strikes as part of their war of nerves against the revolutionary guards appears to be having its desired effect. For 10 days these incidents have been almost daily.

It is impossible yet to judge how effective this tactic is against the regime. But one small incident yesterday could, if repeated, become a serious threat.

A young man simply challenged an enraged guard to kill him. Quivering with anger, the guard stood for a moment with his fingers twitching on the trigger, then walked off. The street just froze while watching. In yesterday's clashes at least 10 people were killed and many more injured. According to eye-witnesses, eight died in one incident. Several revolutionary guards among them. I saw one body, already pale and lifeless, that once belonged to someone who had shouted slogans against the guerrillas as they came by.

As night came down in Tehran, there was an uneasy quiet again. The shooting was over for the time being and the guards were back in control of the streets. But the price being paid for this control is high.

• Six leading fundamentalist figures are reported to be among the 44 candidates for next month's presidential elections in which Iran will elect a successor to Mr Mohammed Ali Rajai, who was killed in a bomb blast. Among them are Hojatolislam Ali Khamenei, Tehran's Friday prayer leader and the head of the dominant Islamic Republican Party, and Prime Minister Ayatollah Mahdavi Kani.

## Fifth East German youth brigade sent to Luanda

EAST GERMANY is sending an additional "brigade" of its Communist Free German Youth organisation to Angola, the fifth operating in that war-torn country. Leslie Collett writes from Berlin.

The East German Communist newspaper Neues Deutschland said most of the East German "internationalists" are training the Angolans as skilled workers and mechanics.

East Germany has a military aid agreement with Mozambique, but its assistance to Angola until now is thought to have been mainly civilian training programmes in the transport sector.

The newspaper said that in the present "complicated situation" Angola needed every helping hand. Members of the East German youth brigade there are nearly all graduates of the paramilitary Society for Sport and Technology which provides cadres for the East German army's officer corps. Many of the East German advisers are senior youth organisation functionaries in their 30s.

Neues Deutschland said the

brigade will work closely with specialists from the Soviet Union, Czechoslovakia, Bulgaria and Cuba in "important sectors of the economy."

Some 4,000 East German advisers are said to be deployed in several African countries, according to Western intelligence. They include youth organisation personnel, as well as Interior Ministry and agricultural specialists and mechanics.

When East Germans return home from a year in Angola, Mozambique or Ethiopia, they are given preference in housing and jobs. Unlike Romanian or Polish specialists who work under contract in many African countries, the East Germans are not paid in Western currency.

East Germans and East Europeans frequently resent the aid their governments supply to developing countries as they suspect it is granted for political reasons and drags down their own standard of living.

Oil-starved East Germany does not get oil from Angola, which is sold only to Western countries for hard currency, but receives cheaper grades of coffee.

South Africa said it killed about 1,000 South-West African People's Organisation (Swapo) guerrillas and Angolan troops during its 12-day operation inside Angola and predicted Swapo would take at least a year to

recover, Reuter reports.

South African units brought back more than 3,000 tonnes of equipment including 12 ageing Soviet-made T-34 and PT-76 amphibious tanks, and 300 other vehicles, including the trucks above.

• South Africa said it killed about 1,000 South-West African People's Organisation (Swapo) guerrillas and Angolan troops during its 12-day operation inside Angola and predicted Swapo would take at least a year to

recover, Reuter reports.

South African units brought back more than 3,000 tonnes of equipment including 12 ageing Soviet-made T-34 and PT-76 amphibious tanks, and 300 other vehicles, including the trucks above.

servicing for 1981 is likely to be a further year of austerity for Zaire. The Paris meeting of western governments agreed to reschedule \$260m of debt falling due this year and defer a further \$85m. That leaves some \$370m to pay. For next year, a further \$280m was rescheduled, leaving a balance of around \$500m still to be met.

But the risks for the President and his two senior advisers — Mr Sambwa Pids Nbagui, the Governor of the Bank of Zaire, and Mr Namwisi Ma Koyi, the Minister of Finance — are considerable. For there has been no immediate benefit for ordinary people in Zaire.

Yet the level of debt

"those figures were optimistic. Life is going to be much harder than we thought."

This is partly because the prices of copper and cobalt between them accounting for about 60 per cent of Zaire's exports have been lower than last year.

The developments of the past 18 months, however, have left the president in an invidious position. He may satisfy grudging and suspicious creditors and fulfil the foreigners' formula for economic recovery. But until the benefits reach his people, the President's tenure of office must remain uneasy.

## Soviets 'spying off Manila'

MANILA — The Philippines Foreign Ministry has warned against more Filipino joint shipping and fishing ventures with the Soviet Union, charging that some Soviet cargo ships were making electronic soundings of Philippine waters for naval and submarine operations.

A Foreign Ministry study also claims Soviet ships are equipped to monitor U.S. warships in and out of the U.S. Sasebo Bay naval base near Manila. AP

## Mobutu stakes political survival on salvage of Zaire's economy

BY MICHAEL HOLMAN

FEW OBSERVERS at the U.S. Congress would have thrown up their hands in surprise yesterday when Mr Ngwu Karl-Bond, Zaire's exiled former Prime Minister, testified on corruption and mismanagement in Zaire.

Mr Mobutu Sese Seko, the President of Zaire and one of Africa's toughest political survivors, did not acquire his enormous wealth on his official salary alone. Few countries know this better than the U.S. closely involved in the affairs of this vast, potentially wealthy state since Zaire's turbulent days in the 60s.

But the ambivalence towards

international operation to keep his country afloat.

The operation has three main planks:

• A three-year International Monetary Fund (IMF) \$12m Special Drawing Rights (SDR) extended fund facility announced in June, of which SDR 100m has been drawn.

• A World Bank sponsored consultative group meeting a few days later, designed to mobilise further external support.

• Agreement on rescheduling external government debts at a meeting in Paris in July of western creditors. In 1978, Zaire reached agreement on

rescheduling the bulk of commercial loans. Its total external debt is \$4.8m (£2.7m).

The package is the culmination of more than two years' effort, including a \$150m stand-by agreement with the IMF, which began in August 1978 and concluded in March this year.

It follows the grim decline in the mid 70s of Zaire's economy, hit by a disastrous nationalisation programme, falling copper prices, and an unmanageable external debt.

Backed by the major donors, the Government now has a programme for the recovery of what is one of Africa's best

countries. For there has been no immediate benefit for ordinary people in Zaire.

Yet the level of debt

## Israeli food prices increase by 15%

BY DAVID LENNON IN TEL AVIV

THE PRICE of basic foods in Israel rose by 15 per cent yesterday as the Government cut subsidies increased in the pre-election period as a successful vote-catching move.

Following recent rises in the price of fuel, electricity, water and other goods and services, the subsidy cuts are expected to contribute to a sharp upswing in inflation towards the end of the year. Israel's inflation rate was a world record of 182 per cent last year.

Mr Yoram Aridor, the Finance Minister, reduced the inflation rate in the first eight months of the year to about 100 per cent a year by increasing subsidies and cutting purchase taxes. This helped his party win re-election in spite of it being responsible for the triple-digit inflation rate in the first place.

The Minister is now embarking on a policy designed to reduce public spending and cut the huge infusion of public money into the economy which resulted from his earlier policy.

The cuts are only the beginning of a series of reductions which can be expected in the next few months because government subsidies on basic commodities remains high.

Bread has a 143 per cent sub-

sidy,

cooking oil 55 per cent

and eggs 40 per cent.

The reversal of policy will

not be felt immediately in the consumer price index.

The rise in the figure for August

was above 100 per cent.

The rise in the September inflation rate is expected to be at least near double figures, and the last three months of the year are likely to follow suit.

This means that in spite of earlier hopes that the inflation rate could be brought below 100 per cent this year, the questions now being asked by economists is how much will it go above 100 per cent.

The Minister said the U.S. wants to incorporate Israel and its military forces into the efforts to deter Russia and Soviet surrogates from threatening the Near East and Africa.

He believes U.S. strategy in this area should be based on a pre-emptive deterrent.

The Minister said Israel's Mediterranean seaboard could facilitate military operations in the direction of southern Europe, while its geographic siting could facilitate a military approach towards the Gulf by land.

## Cattle for Angola go via Cape Town

RECENT clashes between South African and Angolan armed forces have not deterred South African veterinary and railway officials from helping to transport 10,000 cattle from Botswana to the Angolan capital of Luanda, via Cape Town, Bernard Simon writes from Johannesburg.

The cattle, to be used for breeding stock, were ordered by the Angolan Government from the Botswana Livestock Development Corporation, according to Mr Peter Neilson, the corporation's secretary.

Sending the cattle by rail to Cape Town and then by sea to Luanda was the most efficient route we could find.

There is no direct road or rail link between Botswana and Angola, and the Zimbabwean system is stretched to its limit.

The corporation has chartered a vessel to carry the cattle from Cape Town to Luanda, while South African railways

have assumed responsibility for bringing them from Botswana.

Transit time from southern Botswana to Luanda is 14 days.

## ASSET FINANCE

**If you want  
your company's fixed and  
current assets to yield  
even more profits—  
please contact us.**

More and more UK companies now recognise that they could improve their profitability and finance their future growth more efficiently by increasing the productivity of their current assets and by planning the funding of their future fixed assets more cost effectively.

The FORWARD TRUST GROUP has been structured specifically to help companies do just this.

By bringing together the financial skills and financial strengths of Forward Trust Limited, Midland Montagu Leasing Limited and Griffin Factors Limited, the FORWARD TRUST GROUP can now offer your company a truly integrated range of Asset Finance services available throughout the UK. These services include:

### **FIXED ASSET FINANCE.**

The purchase of fixed assets can obviously be a major drain on a company's cash resources.

Through our leasing and instalment finance services we can put together financial packages designed to help your company acquire the use of fixed assets without tying-up large amounts of vital cash.

We can do this by providing leasing or instalment finance packages that are specifically tailored to help you take full advantage of your company's financial situation.

There is also the flexibility to choose either a variable rate contract linked to interest rates or a fixed rate contract so you have a known basis for financial planning.

But whichever of our Fixed Asset Finance services is right for your company, they have one thing in common—they can help your company fund its future growth and development more efficiently.

### **CURRENT ASSET FINANCE.**

In addition to our Fixed Asset Finance services, we can also help companies make more effective use of their current assets.

Vital working capital is frequently trapped in a company's balance sheet—in stock inventories and the extended trade credit taken by a customer.

We can help your company convert these current assets into immediate cash.

Immediate cash that can often be more profitably used for the further expansion of your business.

At the same time we can also help you keep your overheads down by taking over the problems of your sales ledger administration, as well as those of credit control.

We believe, therefore, that for many UK companies our Current Asset Finance services can:

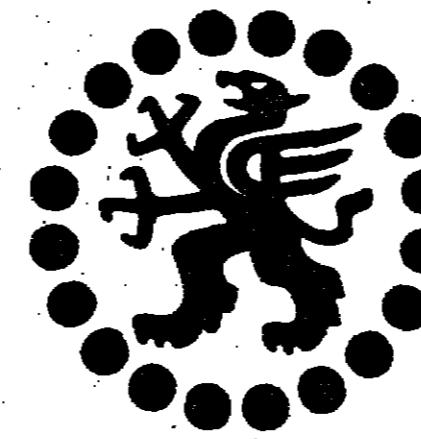
- Improve cash flow.
- Make budgeting more reliable.
- Reduce bad debt risks.

And give management more time to concentrate on its most important task—the future development of your company's business.

If we cannot convince you, and ourselves, that your company will have the opportunity to become more profitable by using our Asset Finance services, we will not recommend them.

But if we do, we believe you will find that your company's new fixed assets and/or current assets can help improve profitability and in turn, help finance future growth.

To find out more about how our Asset Finance services can help your company—talk to Alan Cox now, on 01-920 0141, or contact any branch of Forward Trust.



# **FORWARD TRUST GROUP**

Broad Street House, 55 Old Broad Street, London EC2M 1RX.

A member of Midland Bank Group.

**THE SPECIALISTS IN ASSET FINANCE**

## AMERICAN NEWS

# Republican Senators seek extra \$16bn spending cuts

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

**REPUBLICAN** leaders in the Senate yesterday presented President Ronald Reagan with a plan for an extra \$16bn-\$17bn spending cut in the coming year's Budget—including cuts of more than twice the \$2bn proposed by Mr Reagan in defence spending.

Mr Reagan told the Senators, led by Mr Howard Baker, the Senate Republican leader, that he had not yet made the final decision on the new round of cuts, which he plans to announce next week. But the total figure proposed by Senator Baker is about the size the White House is considering.

As he works on the cuts, Mr Reagan is at the same time trying to reconstruct the successful coalition in Congress, including Right-wing Democrats, with which he triumphantly established his first round of spending and tax cuts in the summer.

On Monday, he received representatives of the 47 so-called "Bull Weevils," the Southern Democrats who rallied to his support in July, followed by the two dozen or so "Gypsy Moths," the moderate Northern Republicans, who backed the

first round of cuts only after the White House agreed to spare some of their favourite programmes.

Both groups favour higher cuts in defence spending than those settled on at the weekend after a tough battle between Mr Caspar Weinberger, the Defence Secretary, and Mr David Stockman, the President's Budget Director.

Mr Reagan might not be too unhappy if somewhat higher defence cuts were forced on him by Congress. Some of the "Gypsy Moths," however, are bitter about having to face a new round of cuts so soon.

While the Senate Republicans are keen to press ahead, feelings among the Republicans in the House of Representatives are more mixed.

Mr Robert Michel, the House Republican Leader, has warned that it will be a really "tough battle" to get the cuts through the Democrat-dominated House.

The Republican package was said to provide for defence spending cuts of \$4bn-\$5bn in fiscal 1982, which begins in October 1.

There would also be a series

## Bankers to meet for 'safe lending' talks

By Peter Montagnon

**ABOUT** 100 bank regulators from around the world are to meet in Washington ahead of the forthcoming International Monetary Fund annual meeting to take a fresh look at the means available to safeguard banks from the risks inherent in international lending.

The two-day meeting on September 24 and 25 is a follow-on from a similar meeting held two years ago in London. It is to be hosted by the Federal Reserve Board.

It is understood that the meeting is not intended to take any decisions on international harmonisation of rules on cross border lending.

Rather, it will debate an opportunity for the debate on safe banking practices to be extended beyond the rather narrow confines of the Bank for International Settlements, the traditional forum for such discussion.

The meeting comes against the backdrop of the Polish debt crisis

## Brazilian industry slides deeper into recession

BY ANDREW WHITLEY IN RIO DE JANEIRO

**BRAZILIAN** INDUSTRY is continuing to slide deeper into recession with little prospect of a recovery before the end of the year, despite official reassurances that the worst may now be over.

The latest statistics from the official IBGE Foundation published yesterday show a fall in production by manufacturing industry, measured by volume, of nearly 5 per cent in the first seven months of the year. Vehicle output was down by 18.8 per cent.

The downturn has had a traumatic effect on industrialists accustomed to annual growth rates approaching 10 per cent, and has increased the pressure on St Delfim Netto, the Planning Minister, to ease the rationing on domestic credit.

Since its peak last September, the rate of growth of industrial production in Brazil has fallen every month, according to Central Bank figures, and has been negative since April.

According to the Foundation, in the 12 months to the end of July, industrial output as a whole rose by only 0.4 per cent. A year earlier the figure stood at 6.8 per cent, while in July 1979 it was 9.2 per cent.

The latest figures will exacerbate the existing tensions within the Government over economic policy.

However, the Government shows few signs of relenting. Only last Friday, Sr Carlos Langoni, the central bank governor, warned Brazilian and foreign bankers that the present monetary controls would be maintained during 1982.

The recession has had its most severe impact on the São Paulo region, where much of the country's manufacturing industry is located.

Yesterday's statistics showed a decline this year in São Paulo State's output of 7 per cent, and of 4.8 per cent in the neighbouring industrialised State of Minas Gerais.

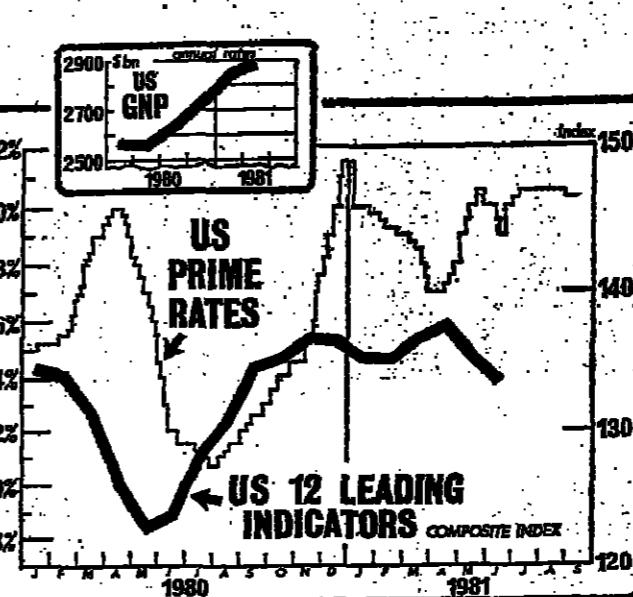
Watch this one very carefully," said an economist at a leading Wall Street firm. Much of Wall Street's alarm stems from the bluntness of the threat. No one has said what kind of controls might be introduced, or for how long. Analysts have also ridiculed the notion implied by the attacks on Wall Street that there is a tight-knit conspiracy in the financial markets to keep up interest rates—a conspiracy which can be busted by legislation. On the contrary, Wall Street views itself as a broad and sensitive barometer which it would be futile to try to control.

The voicing of political frustrations with high interest rates is hardly sufficient to overcome the stark and difficult realities confronting the credit markets," commented Dr Henry Kaufman, a prominent economist at Salomon Brothers, who blames high interest rates largely on Washington's massive borrowing needs.

At the moment, the only authority for rationing credit is the 1969 Credit Control Act,

which gives the President sweeping power to require the Federal Reserve Board to limit "any or all" extensions of credit. It is extremely unlikely that this power will be used. Not only has the Reagan Administration proclaimed itself philosophically and practically against credit controls, but to invoke them would be a dismal admission of failure just as Reaganomics have got on to the statute books. On Monday, Mr Donald Regan, the Treasury Secretary, said that controls "have never worked" and are "no substitute for the marketplace."

The Administration — and



Congress for that matter — last 12 months because they would also have to weigh the impact of controls on an economy that is already in uncertain health.

These institutions are already about to benefit from a new and rather limited form of credit control. Some analysts believe that they work in the long run. Mr Paul Volcker, the chairman, has even said that he feels "uneasy" about the powers bestowed on a President by the Credit Control Act. Mr Volcker has advised that the act not be renewed when it expires next June.

Much as the financial community would like the markets to get a boost, it dislikes controls. However, some segments, like the thrift institutions, would welcome them, having lost out badly in the competition for funds in the

last 12 months because they cannot afford to pay depositors the going rate.

The Fed is opposed to credit controls for broadly similar reasons: It does not believe that they work in the long run. Mr Paul Volcker, the chairman, has even said that he feels "uneasy" about the powers bestowed on a President by the Credit Control Act. Mr Volcker has advised that the act not be renewed when it expires next June.

Although this would be just as painful as credit controls, some people on Wall Street would prefer the market to work its own way out of the crisis, rather than have it resolved by administrative fiat.

If Mr Baker and Mr Michel are to carry out their threat, they would still have to overcome the lingering unpleasant memories of Mr Carter's package, which backfired and reflected badly on both the Government and the Fed.

Mr Michel set a deadline of 60-90 days for interest rates to come down before he plans to act. Some analysts believe that the market might well do the job for him in that time by running slap into a credit crunch. Credit demand, particularly for bank loans, is still soaring and there is a chance that interest rates will spiral into an excruciating spike which will choke off that demand once and for all.

Although this would be just as painful as credit controls, some people on Wall Street would prefer the market to work its own way out of the crisis, rather than have it resolved by administrative fiat.

by Dame Judith Hart, a noted Left-winger, applauding the Franco-Mexican initiative in recognising the Revolutionary Democratic Front as a representative political force and calling on the British Government to back talks to end the Salvadorean conflict.

On Monday, Mr Denis Healey, Labour's deputy leader, called the Central American policies of the Reagan Administration "not only a prime cause of tragic and unnecessary human suffering, but also a serious threat to the unity of the Western alliance."

## 'Cut Canada interest rates' call

BY OUR FOREIGN STAFF

**CANADA'S** Liberal Party MPs were yesterday telling the party leaders that the Federal Government must act soon to cut high interest and mortgage rates, or face growing opposition in the country.

The backbench MPs were meeting yesterday behind closed doors at a special session of the party caucus and were expected to tell party leaders of the bad image the Liberal Government has developed in their constituencies over the summer recess because of its apparent indifference to the

economic plight of the voters. The MPs said that on their return to their home constituencies this summer they had found most of their constituents very worried about high interest and mortgage rates and soaring inflation.

The MPs were stressing, however, that they were not going to rebel against Mr Pierre Trudeau's leadership as Prime Minister.

When he was re-elected in 1980 he made it clear that this was his last election and he would be stepping down from office sometime before 1984.

## Haig adviser visits London for Central America talks

BY MURDO SHANGHNESSY

**GEN. VERNON WALTER**, formerly deputy head of the U.S. Central Intelligence Agency, and a close adviser of Mr Alexander Haig, US Secretary of State, arrives in London today for private talks on Central America with the British Government and members of the Opposition.

Meanwhile, all sections of the British Labour Party have united this week in a new burst of criticism of U.S. policy in El Salvador.

Yesterday, the International Committee of the Party endorsed a resolution tabled

by Dame Judith Hart, a noted Left-winger, applauding the Franco-Mexican initiative in recognising the Revolutionary Democratic Front as a representative political force and calling on the British Government to back talks to end the Salvadorean conflict.

On Monday, Mr Denis Healey, Labour's deputy leader, called the Central American policies of the Reagan Administration "not only a prime cause of tragic and unnecessary human suffering, but also a serious threat to the unity of the Western alliance."

## WORLD TRADE NEWS

### Thomson-CSF joins consortium to build European satellites

**PARIS**—Thomson-CSF, the electronics arm of the Thomson-Brandt group, said yesterday that a group of French, West German and Belgian companies has signed a DM 100m (£22m) preliminary contract to build two Franco-German satellites to beam radio and television signals direct to home receivers in Europe.

The participants in the European consortium, with Thomson-CSF are AEG-Telefunken and MBB of Germany, France's Aerospatiale and ETCA of Belgium.

The clients for the two satellites are the French National Space Research Centre (CNRS), Télédistribution de France (TDF), the French state broadcasting company, and the German Ministry for Research and Technology.

Thomson-CSF said the pre-contract would be replaced in a few months by a definitive contract worth up to DM 520m.

The two satellites will be launched by the Ariane rocket from the launch base at Kourou in French Guyana in 1984.

Each will be capable of broadcasting television and/or stereophonic radio programmes on three channels. Europeans will be able to pick up the signals through 90-centimetre diameter "dish" antennae installed on the roofs of their houses or apartment blocks.

The Franco-German project is the first of its type and will give the companies involved in the satellite a substantial lead in the world market for direct-TV satellites in the coming years, observers say.

AP

### Indian iron ore plant to go ahead

BY K. K. SHARMA IN NEW DELHI

A 3m TONNE iron ore pelletising plant is to be set up at the port of Mangalore in the southern Indian state of Karnataka. It will include Romanian collaboration at a cost of Rs 900m (£55m).

Contracts for the plant, which will be commissioned by the middle of 1984, have been signed by the Government-owned Kudremukh Iron Ore Company and the Romanian

Export and Import Company and the Romanian Mineral Export and Import Organisation.

A separate agreement has been signed with the government concern of Lurgi for the purchase of technology on pelletisation of the iron ore concentrates produced at the Kudremukh project.

Romania has agreed to import Kudremukh iron ore con-

centrate after mixing it with iron ore fines and hopes to eventually buy 1m tonnes annually. India urgently needs to sell the iron ore since Iran has failed to pay \$280m out of the \$650m that the project has cost. Iran also has not yet imported any of the ore.

Negotiations are being held with the present authorities in Iran on the matter.

### Ford launches tractor range

By Alan Pike in Geneva

**FORD** MOTOR yesterday launched a bid to improve its position in the troubled international tractor market with its new Series 10 range of models which will sell in more than 130 countries.

The range will reach the market at a time of considerable depression for tractor manufacturers. Free world sales totalled \$23,000 last year — nine per cent down on 1979, and 15 per cent below the record breaking level of 1976.

Mr Donald Petersen, president of Ford, when the new range was unveiled to dealers in Geneva yesterday, admitted that world sales this year could fall below 800,000 for the first time in nine years.

He predicted, however, that tractor industry sales would "climb back from today's depressed levels" to an annual volume of more than 800,000 units next year and a record 1m units a year by 1986.

Farm and industrial tractor markets have been hit by high interest rates, high energy costs, uncertainty over Common Market agricultural policies and generally poor economic conditions," he said. But a gradual improvement in these economic conditions could begin in the final quarter of this year and continue in 1982.

Ford hopes that the Series 10 and other new tractor products will improve the company's sales by at least 20 per cent over the next five years. Since the most that can be hoped of European sales — currently the lowest since World War II — is that they will return to their pre-recession levels, much of this growth will have to be sought in developing countries.

The new product range, part of a \$1bn five year development programme, will be interpreted as demonstrating Ford's determination to stay and grow in the tractor business. The poor state of the European market, however, is likely to keep alive speculation about possible rationalisation.

### AUSTRALIA'S CAR INDUSTRY

## Pressure mounts to lift protection

BY PATRICIA NEWBY IN CANBERRA

**THE WARM** and gentle free-trade breeze wafting about Canberra recently has been replaced with an icy gale of protectionism as the powerful industry groups have organised their campaign against tariff reform.

A number of crucial decisions on protection policy and assistance to industry generally will be made by the Australian Government in the next six months.

Recently the Government announced that its tariffs advisory body, the Industries Assistance Commission (IAC), would review the whole question of protection with a view to lowering it. The IAC was also asked to examine assistance to industry in general—export incentive schemes and so on—and to recommend a more efficient allocation of taxpayers' money to business. Both reports are to be prepared within six months.

He predicted, however, that the Government has to decide its post-1984 policy towards Australia's heavily protected motor vehicle industry.

The IAC has recommended the phasing-out of quotas on imported motor vehicles and the gradual reduction of tariffs from the current 60 per cent to 35 per cent by 1990.

The state of Victoria, which relies heavily on manufacturing, has opposed the federal Government's lower-protection

moves. State Premier, Mr Lindsay Thompson, faces an election early next year.

And from its Melbourne base, General Motors-Holden (GMH), the wholly-owned subsidiary of GM of the U.S. and the Vehicle Builders' Union, have launched a joint advertising onslaught to convince the Government and the public to maintain protection for the industry.

Full page advertisements in Australian newspapers featuring the workers but paid for by the General Motors, predict the total annihilation of the Australian car industry if the Government accepts the IAC's report.

The Government was to have made a decision on the car issue soon, but following a visit to Canberra recently of GM-H's managing director, Mr Chuck Chapman and Ford's general manager, Sir Brian Inglis, the Cabinet decided to defer the decision until the end of October owing to the illness of Prime Minister Malcolm Fraser.

The protectionist forces hope that Mr Fraser will be influenced by the possibly electorally damaging employment consequences of reducing protection for industry. The joint GM-H union advertisement says:

"If the Fraser government is to be successful in its protectionist policies, it must be prepared to accept the fact that more cars will be imported and that more jobs will be lost if the IAC report is adopted."

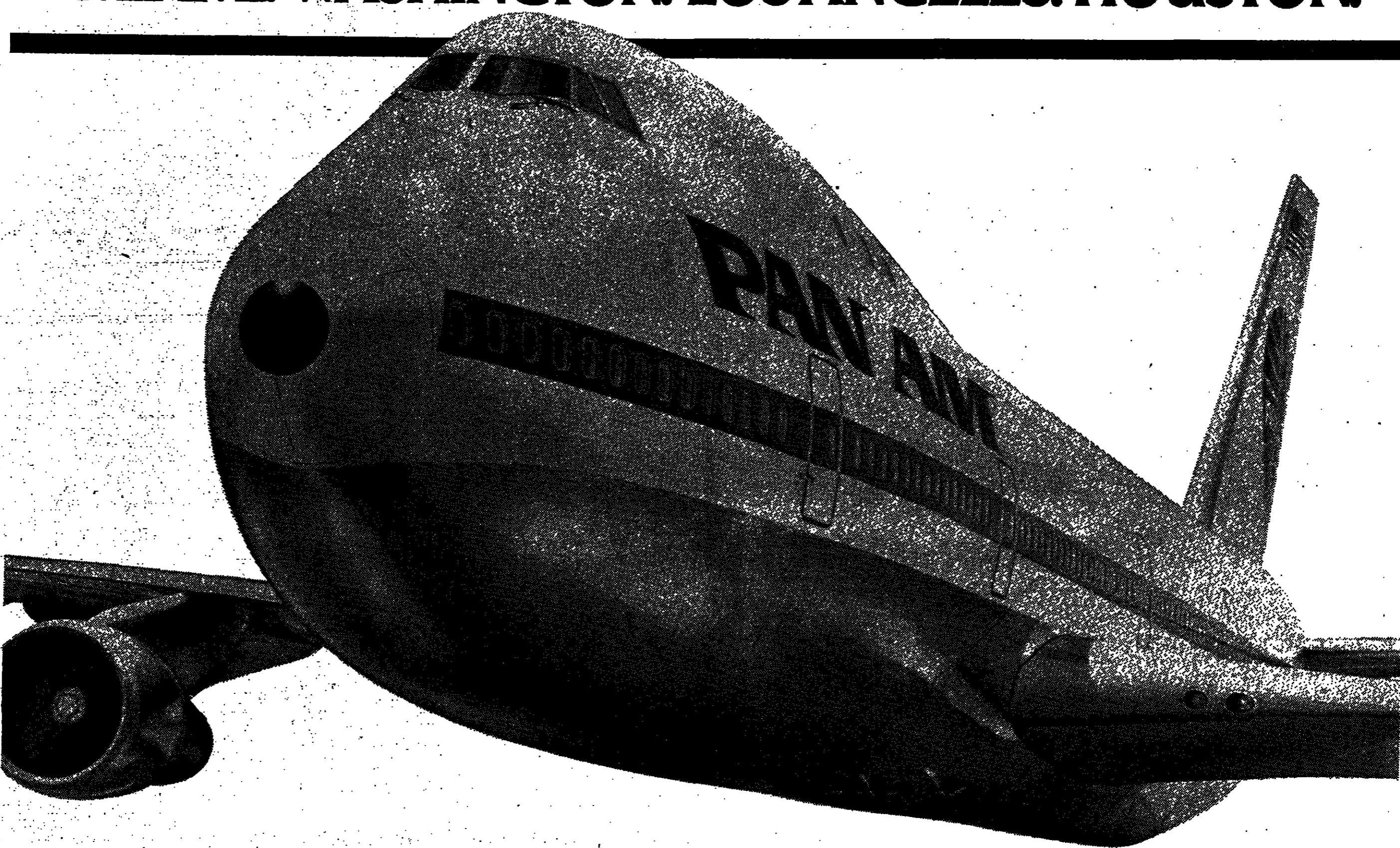
The National Farmers' Federation and the Australian Consumers Association, which are North American parents,

spearheading the anti-protection campaign, have described the advertisement as scurrilous and scaremongering.

There are only 70,000 employees currently engaged in vehicle building and associated component manufacture. The

# Take a friend. Free.

ONLY ON PAN AM TO SEATTLE. SAN FRANCISCO.  
MIAMI. WASHINGTON. LOS ANGELES. HOUSTON.



Switch to Pan Am  
and get 2 seats for the  
price of 1 in Clipper®  
Class and First Class  
on a round trip to any  
of these US cities  
until 14th October.

So take along your spouse. A friend. A relative. A business colleague. It's your choice.

All you have to do is fly together. And buy your ticket before your departure date—even if it's only the day before.

But Pan Am service doesn't stop there. On all Pan Am US domestic flights you'll find dramatically reduced fares—now the lowest available from any US airline.

And if you fly Pan Am to the USA before November, there's an extra bonus—a full £150 discount on any 7-day Caribbean cruise with Norwegian Caribbean Lines for you and for anyone booking with you.

So ask your Travel Agent for full details of all Pan Am's unbeatable offers across the Atlantic.

And book now—even if it means re-scheduling your trip. After all, how often do you get the chance to mix business with pleasure?

## UK NEWS

# Airbus plans submitted by British Aerospace

BRITISH AEROSPACE, the partially denationalised aircraft, missile and space group, has submitted to the Government its plans for participation in the proposed A-320 150-seat version of the European Airbus.

These plans involve the corporation borrowing the money for its share of this venture on the commercial market—perhaps as much as £800m spread over several years—but it would need Government aid in meeting the interest payments on this until the A-320 was earning cash.

The A-320 is the third version of the Airbus in which British Aerospace seeks to become involved. It has a stake of 20 per cent in Airbus Industrie, the European consortium building both the 200-seat A-300 and the smaller 200-seat A-310. This investment alone is expected to amount to about £250m by 1984.

British Aerospace has put several options to the Govern-

Plans for the smaller A-320 have been under discussion for many months and crystallised at the Paris Air Show in June when Airbus announced its intention to launch such an aircraft.

Since then the three partner-companies—British Aerospace, Aerospatiale of France and Messerschmitt-Bölkow-Blohm of West Germany—with their Governments, have been considering the various options involved in working together on the A-320.

So far none of these has become firm. This is largely because of the costs involved—the total development bill for the aircraft could be as high as £1.8bn—and the need to seek as many partners as possible, including possibly the aircraft industries of Japan and Australia.

Sir Austin Pearce, British Aerospace chairman, makes it clear the group is not asking the

Government for this kind of money.

British Aerospace would undertake 30 per cent of the A-320, costing about £800m and involving development of the nose, the forward fuselage and the instrumentation, and undertaking final assembly (which could be done at Filton, near Bristol) and flight development.

Another is for a lesser amount of work, about 20 per cent, covering either wings and other items or perhaps the tail unit, and costing in all about £420m.

In each case the investment would be spread through the 1980s, over as much as eight years or longer.

Sir Austin Pearce, British Aerospace chairman, makes it clear the group is not asking the

Government for this kind of money.

British Aerospace would borrow the cash it needed from the commercial market (it would expect to finance part of the investment from internal resources also). It would, however, need Government cash aid to cover the interest payments on those commercial loans, up to the time the A-320 began to earn money from sales.

This cash aid would start at a low level—none would be required in 1981—rising to a peak perhaps of £70m in a year by 1987-88. The aid would be recoverable by the Government through a levy on sales.

Sir Austin also makes clear, however, that without that kind of support British Aerospace could not afford to undertake any share of the A-320. "If the Government does not support us, we do not go," he said. "We cannot do it without Government aid."

Sir Austin also stresses that the group's ideas on the A-320 are still flexible. Its eventual share of the work depends not only on what the UK Government wants to do but also on what the French and West Germans want to do, both at company and government level. "We all have our own ideas," he said, "and we have got to work them out over the next few months. I would hope that we might be in a position to go late this year or early next."

One reason for British Aerospace's interest in Government support on the A-320 is that the group is also now considering a private venture a new military aircraft, the P-110, which would be a strike-fighter, that could be both a replacement for the RAF Jaguar and a combat air force for foreign air forces.

British Aerospace is discussing possible collaboration on the venture with Middle East governments that have shown interest and is hoping some financial support may emerge from that region.

Design on the P-110, financed by BAe's own cash, is well advanced but no decision to build it has been taken. The venture if pushed ahead could cost perhaps as much as £1bn but could expect to sell substantially in the UK and overseas markets.

The accounts for British Aerospace issued yesterday

show that it earned a trading profit of £42.1m in the first six months of 1981 to June 20, compared with £35.2m in the first six months of 1980.

Sales were also up, from £575m to £693m of which about 60 per cent were in exports. The backlog of orders also rose to about £5.5bn at mid-year.

The unaudited figures for the first half-year show net profit after tax and other items was up from £20.5m in the first half of 1980 to £27m.

Sir Austin Pearce, commentating on the interim results yesterday, said: "We have had an encouraging first six months. Given a reasonable degree of stability the board is of the opinion profits for the full year could be a little higher than those indicated in the recent offer for sale (£55m before tax)."

Lex, Page 40

Company News, Page 26

## Lloyds to take stake in small companies

By Our Banking Correspondent  
LLOYDS BANK is following the other big clearing banks and setting up a company to provide equity capital for small companies.

The company, Pegasus Holdings, will take stakes between 10 per cent and a third in unquoted companies. Individual investments will usually be in excess of £100,000 in companies with "sound track records or proven management".

The company will take a special interest in arranging equity finance for "management buy-outs" of sound businesses.

Mr Bob Hamilton, former manager of Lloyds Bank's Stock Exchange branch and a former manager of Lloyds Bank's business advisory service, has been made general manager of the new venture.

Traditionally, the clearing banks' involvement in providing equity finance has been limited to the operations of their affiliate, Finance for Industry. Recently they have started providing equity finance through their own ventures.

Midland Bank has the greatest involvement with half a dozen subsidiaries specialising in this sort of business. In the Midland Bank Industrial Equity Holdings group of companies, Barclays set up Barclays Development Capital as an arm of its merchant bank, in 1975 and National Westminster introduced its Capital Loan scheme in 1980.

### Gambler 'bounced' £2.7m in cheques

DETAILS OF illegal credit allowed to gamblers at casinos operated by the Playboy Club were given at the hearing yesterday of Playboy's application for renewal of the gaming licences at the Playboy and Cleopatra Clubs in London.

Mr John Godfrey, a chartered accountant, told South Westminster Licensing Justices that when he investigated Playboy's accounts on behalf of the Gaming Board he found evidence of illegal credit having been given. One gambler had persistently "bounced" cheques but subsequently paid and enjoyed a period of credit.

A wealthy Arab had been allowed to write five cheques for £10,000 on one night, although he already owed Playboy £300,000 on cheques that had "bounced" the previous month.

Another customer had written 138 cheques totalling £2.7m, all of which "bounced." Another wrote 92 cheques, for a total of £886,000, which suffered a similar fate.

Renewal of the licences is opposed by the Metropolitan Police and the Gaming Board, which allege breaches of the Gaming Act at the two clubs.

Mr Clive Winston, an assistant solicitor to the police, said that the Ladbrooke Group had presented the police and gaming board with a dossier containing statements detailing allegations about Playboy's operations.

Playboy had earlier objected to renewal of licences of London casinos operated by Ladbrooke's gaming arm, Mr Winston said.

The hearing continues.

### Prison trust condemns overlong sentences

TOO MANY people are sent to prison for too long, and the conditions in which they are kept are often a disgrace, Sir Monty Finniston, chairman of the newly-formed Prison Reform Trust, said yesterday.

The system of isolating prisoners from their families and friends reduced any chance of rehabilitation to a minimum, the former chairman of British Steel said.

As well as trying to interest the public in prisons, the new organisation hoped to involve those who work inside them. They often suffered the same social isolation and sordid conditions as the inmates.

The trust's first concern would be with overcrowding but Dr Stephen Shaw, director, said reform would be achieved only if widely-held misconceptions about the nature of the prison system were tackled.

### Building materials sales figures

THE SHARP rate of decline in building materials sales is still abating according to the Builders Merchants' Federation. Figures published yesterday show that building materials sales in July were 5.8 per cent lower than in the same month a year ago. Corresponding figures for May and June showed falls of 11.4 per cent and 6.1 per cent respectively. The Federation says building material sales fell by 16.1 per cent in the 12 months to the end of July 1981.

## Fresh statistical evidence shows end of sharp fall in output

BY DAVID MARSH

FURTHER EVIDENCE that the sharp fall in industrial output ended during the summer came from government figures published yesterday. There are, however, only tentative signs of any recovery.

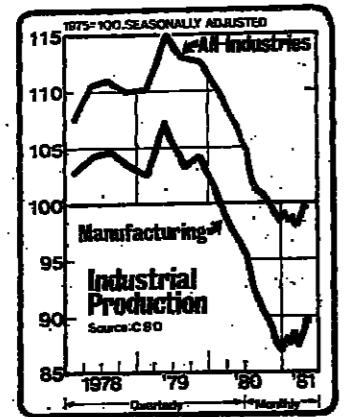
The Central Statistical Office (CSO) reported that all-industries output fell 0.2 per cent in July compared with June, seasonally adjusted, following a 1.5 per cent rise the previous month.

Production in July may have been adversely affected by factory shut-downs on the royal wedding day.

Although some companies working at low capacity would have made up lost output on other days, this may have led to a slight understatement of the underlying level of production during the month.

Giving credence to ministerial claims that the worst of the recession is over, the CSO said the figures showed that total industrial production, apart from oil and gas extraction, has "stabilised" in recent months.

Manufacturing production has increased marginally over the



summer, with bigger gains in sectors like chemicals and metals which generally respond earlier to an improvement in the economy.

The North Sea oil and gas industry is still producing at below the record level of the first quarter, and output in construction has also continued to fall.

The CSO's seasonally adjusted all-industries index in July was

## Two pension funds help raise capital for TV films

BY RAY DAFTER, ENERGY EDITOR

THE SYNTHETIC fuel industry could provide western nations with as much energy by 1990 as North Sea oil, a study by the International Energy Agency says.

By the turn of the century production of synthetic oil and gas may reach the equivalent of 5m to 11.6m barrels a day of crude oil, possibly as much as the present combined oil production of Saudi Arabia, Indonesia and Kuwait.

It would be possible to expand synthetic fuels production to between 3.6m and 8.3m b/d of liquids; synthetic gas output could reach the equivalent of 1.4m and 3.3m b/d of oil. The liquids output alone in the year 2000 could be the equivalent of 23 to 52 per cent of 1980 oil production within OECD countries.

The study group thought it unlikely that funds or coal production levels would constrain the commercialisation of the technologies. But it pointed out that governments should recognise the problems of planning and building large expensive plants with long construction lead times. Priority should be given to reducing uncertainties arising from environmental regulatory procedures.

The report is not critical about the stance taken by individual governments—such as the Reagan Administration's decision to proceed much more cautiously with the Synthetic Fuels Programme or the Canadian Federal Government's commitment to relatively cheap domestic oil prices and preferences for Canadian companies. Implied criticisms in the form of recommendations are contained in another recent IEA report, which covers the energy programmes of member countries.

In its recommendations to the Reagan Administration, the IEA says the US should maintain its massive programme on synthetics.

There was also need to "streamline environmental consent procedures, rationalise overlapping jurisdictions and minimise delays caused by judicial procedures."

Canada was urged to "take steps to increase domestic oil prices to world market levels

and to do the utmost to ensure that the development of the oil sands and heavy oils programme is not delayed."

"Report of the High Level Group for Energy Technology Commercialisation": IEA, OECD, Paris. "Energy Policies and Programmes of IEA Countries": IEA, Paris.

## Plan to modernise London Tube

BY LYNTON McLAIN, TRANSPORT CORRESPONDENT

THE Greater London Council is today expected to approve in principle a £60m, 10-year programme to modernise half the tube stations on the London Underground.

It is expected the initial programme will cost £9.5m. This will cover improvements to platforms and other passenger areas at Bond Street, Oxford Circus, Tottenham Court Road and Charing Cross stations, between January 1982 and 1986.

Mr Dave Wetzel, GLC transport committee chairman, said yesterday: "The newer parts of the Underground provide a first-class environment for passengers. Travelling on some of the older lines however can be a depressing experience.

Grimy stations, cracked plaster and peeling paint do not exactly cheer you up on a wet Monday morning."

Because modernisation of a typical single-tube platform including provision of new lights and tiles, cost £1m. The current programme is likely to make only limited progress across the total of 248 stations.

Details of London Transport's plans for lower fares on the buses and tube trains from

October 4 at an annual cost of £125m were published yesterday.

They include reintroduction of a 10-pence short-distance fare in London, the virtual halving of the cost of bus-passes and the halving of the present child fare to 5 pence. Fares will be reduced on Sundays on buses and tube trains.

The plan for a 25 per cent average cut in fares will cost an extra £51m for the rest of this year. In a full year they are expected to attract an extra 150m passengers, 10 per cent more than at present.

## Garden fair for Liverpool docklands

BY RHYME DAVID

A MAJOR section of Liverpool's derelict waterfront is to be landscaped for Britain's first garden festival, to be held in 1984.

The site, close to the recently riot-torn district of Toxteth, will ultimately be turned over to housing and leisure facilities. But many exhibition amenities will be left in place.

The project, based on Continental city schemes to transform post-war damage, is expected to cost about £9.5m. It is being managed by the government-funded Merseyside Development Corporation with the co-operation of the two local authorities

for the area. Merseyside County Council and Liverpool Corporation.

Building and staging the exhibition is expected to create a total of 500 jobs. Another 550 jobs will be generated serving the 3m visitors expected and a further 500 on site reclamation and road building.

The subsequent industrial and housing programme is estimated to result in 900 jobs. Full time employment in the factories when completed could be 4,000, according to the MDC.

The scheme is one of the first fruits of the visit by Mr Michael Heseltine, Government Secretary

to Liverpool last month in the wake of the riots.

The 250-acre site, on land formerly used for dock activity and oil storage, is due to be opened up by a new road. An existing promenade along the banks of the Mersey will be routed through the site to give a continuous walk through Liverpool's former south docks to the pierhead.

Extensive work has already

taken place on levelling, landscaping and choosing the plants

and shrubs which will grow most effectively on the site in the time available.

## Furniture maker in swift recovery

BY JAMES McDONALD

F. AND M. DUCKER, the Rotherham, Yorkshire, bedding and furniture manufacturer, has made a remarkable recovery since August last year, when the company's request, the bank called in as receiver Mr Tony Richmond, a Leeds partner in Peat, Marwick, Mitchell and Co., chartered accountants.

Ducker is now trading normally after making a substantial profit over the last 12 months' operations. Mr Frank Ducker, managing director, said yesterday. The receiver has officially returned control of the company to Mr Ducker and his board, and a new chairman, Mr R. C. Whalley, has joined the board.

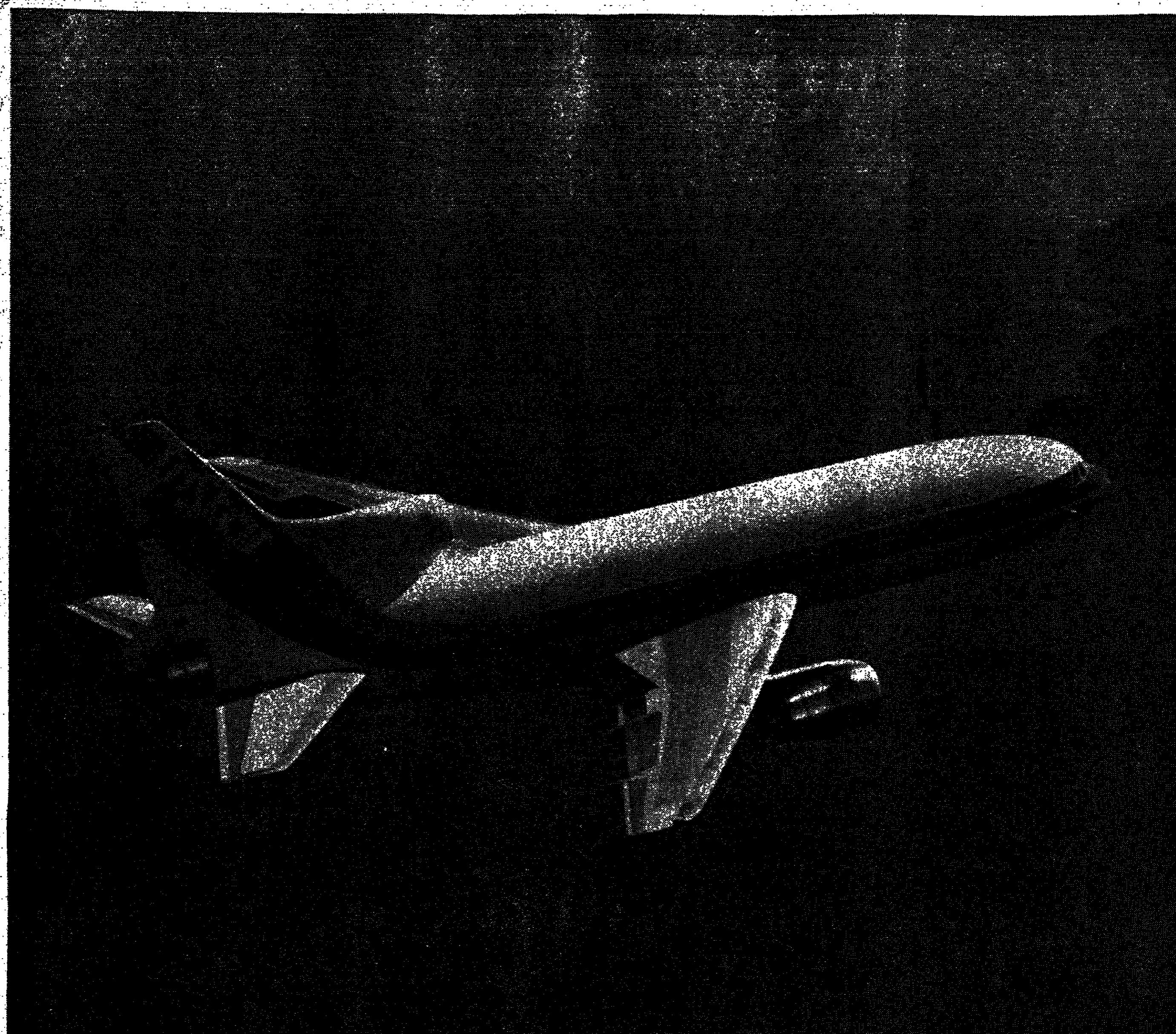
The company makes pine beds and bunks at its Brinsford

worth factory. It has operated over the past year without making any of its 100-strong workforce redundant. Up to 20 new jobs are to be created as a direct result of the recovery.

The recovery, considering the furniture industry's depressed state and the general economic climate, was the result of "close teamwork

as well as trying to interest the public in prisons, the new organisation hoped to involve those who work inside them.

They often suffered the same social isolation and sordid



# Futures.

**We started building TriStar 13 years ago. Today, others are calling it the long-range plane of the future.**

It's the world's most advanced big jetliner and it's getting better all the time.

And the long-range L-1011-500 TriStar is indeed a plane with several bright futures. It's best suited for the worldwide travel trend of the 1980s: best also for airline profitability, and best for what passengers will want in comfort and non-stop convenience.

#### The future of air travel.

More and more, "open sky" agreements among nations will mean an increasing number of new routes — moderately travelled, non-stop flights of more than 3,000 miles. By 1985, such routes will make up about a third of the world's airline traffic, up from 25% in 1975.

Flying those routes for good airline profit will take a special, flexible jetliner. That's the L-1011-500 — as wide as the other three-engine jetliners, but shorter and

lighter; it's perfectly matched to that fast-growing market. This long-range TriStar can span stretches of ocean forbidden to two-engine jetliners, which can't be certified for such flights over water. And it costs far less to acquire and operate than big four-engine passenger craft.

#### The future of profit.

And what of airline profit? The L-1011-500 delivers it. One major airline which selected TriStar confirms that this unique jetliner flies at plane mile costs which are 8 to 10% lower than those of its nearest competitor.

Over long, moderately travelled routes, the L-1011-500 actually delivers a combination of low plane mile and seat mile costs that no other big jetliner can equal.

#### The future of technology.

In many ways, the L-1011 is already there. So far, only this big jetliner has been able to add longer wings and computer-driven ailerons, resulting in less drag and significant fuel savings.

Other exclusive features include a unique throttle-controlling fuel-saving Flight Management System, and a new digital autopilot that even pinpoints maintenance

problems for fast, cost-saving attention by ground crews. These features, and many others, give the L-1011-500 an unequalled blend of the best in advanced technology. Moreover this jetliner is designed to accept even more advanced developments as they occur.

#### The future of comfort.

For passengers, no other big jetliner offers as much comfort.

Some of it is visible, like the wide, room-height cabin with indirect lighting. Other comforts come from superior technology. The Flying Tail, for better pilot control at all times. (No other big jet has that.) Lengthened wings for less drag and superior fuel efficiency. The smoothest of flights, because of computer-driven ailerons. Direct Lift Controls, for smooth descents from cruise altitude to landing. And an Autoland system that lets the L-1011 land at some airports in weather that turns away other big jetliners.

All in all, the L-1011-500 is already ahead of its time, the plane of the future for the coming routes, for airline operators, and for people who fly.

If your business is to make profit in that future, shouldn't you look closely at the jetliner masterpiece: the Lockheed L-1011-500 TriStar?

 **Lockheed L-1011 TriStar**



# Congratulations from Nissan Motor Co., Ltd.



Tea Jar with design of Yoshinoyama. By Ninsei.  
Important Cultural Property.

In Japan, mention the word "flower" and immediately it calls up visions of cherry blossoms, which, in turn, quickly bring to mind Mount Yoshino, the famed site for viewing cherry blossoms located in Wakayama Prefecture. Extolled in poetry from ancient times, Mount Yoshino is one of the most well-known and beloved natural beauty sites in Japan.

This tea jar, a work of the potter Nonomura Ninsei who was active in the latter half of the 17th century, is a copy of the so-called "Luzon jars" with four ears that were imported into Japan from the Muromachi to Momoyama periods; these vessels, perhaps produced in south China, were highly prized as tea caddies. The white ground of the vessel is adorned with a gorgeous painting using, first, gold and silver as well as multi-coloured overglazes of red, blue and green. The scene depicts the glorious full-bloom of the cherry blossom in the deep receding mountains of Yoshino.

The cherry blossoms are depicted in very light peach colour. While this is how they would appear with the mountains covered in white clouds, this work employs bright colours. Judging from the rough, nonrealistic depiction of Mount Yoshino's cherry blossoms, the artist may have used a sketch by a "Sotatsu school" painter who followed the tradition of the decorative Momoyama painters. Or, considering the various uses of gold, the application of black dots seen on other works and the use of impasto on panel paintings, we might hypothesize the existence of a *maki-e* lacquer master for the actual application of the painting on the vessel.

In Kyoto, where Ninsei was active in the early Edo period, such kilns as Awata, Kiyomizu, Mizoro and Otowa turned out elegant blue-and-white and reddish-brown wares. But Ninsei is credited with establishing the technique of coloured overglaze decoration that led to the flourishing of so-called Kyo-yaki wares. Ninsei created elegant graceful designs and techniques seen neither in China nor in the works of other kilns in Japan. Ninsei, thus, stands as a master potter in early-modern Japanese ceramic history, a great artist who originated the epochal colourful overglaze decorated pottery.

# THE GREAT JAPAN EXHIBITION

Art of the Edo Period 1600—1868

October 24, 1981 to February 21, 1982 The Royal Academy of Arts  
(This exhibition will be closed from Dec. 21 to Dec. 27 inclusive.)

An exhibition organised by the Royal Academy in partnership with the Japan Foundation, and sponsored by Midland Bank International in association with The Observer, Overseas Containers Limited, Pringle of Scotland, Shell Sekiyu and John Swire.

**DATSON**

This advertisement is through the courtesy of NISSAN MOTOR CO., LTD.



NISSAN MOTOR CO., LTD.

## UK NEWS—LIBERAL ASSEMBLY/POLITICS

# Policy draft approved as delegates prepare for pact

BY IVOR OWEN

AS A PRELUDE to today's vote on an electoral alliance with the Social Democrats, the Liberal Assembly opened in Llandudno yesterday with a sustained attempt to assert the party's distinctive and separate identity.

Vision of a "Liberal-led Government" after the next election were repeatedly conjured up before the 1,700 delegates.

The importance of the occasion was underlined by Mr Richard Holme, the outgoing president, who described the Assembly as "the most historic" for decades.

Only one hand was raised in opposition when delegates were asked to show if they were generally in favour of the new draft programme—Foundations for the Future—which was published last week.

Mr Michael Steed, chairman of the working group which produced the draft, momentarily parted the waves of euphoria, warning against undue reliance on the unpopularity of Mrs Margaret Thatcher and Mr Tony Benn as a recipe for electoral success.

"Such a negative identity is no way to hold votes and build up support," he contended.

"To build up a stronger, enduring Liberal vote, we must build up the Liberal identity, persuade people of the rightness of the Liberal analysis and

convert them to the importance of Liberal goals," he said.

Mr Steed emphasised the central importance of an incomes policy in the preparations which the Liberal Party was making for Government.

He argued that an incomes policy was more likely to succeed if it had formed part of the manifesto on which the Government was elected.

"I warned that those riots will return," he said.

Mr Alan Watson, one of those who have built up the Liberal vote in Richmond-on-Thames, maintained that nothing should be allowed to stand in the way of the introduction of proportional representation as part of a constitutional reform package.

The inter-dependence of constitutional reform and economic recovery should be the cornerstone of the Liberal negotiating stance in the forthcoming talks with the SDP.

His nightmare was that a Government in which the Liberals played a major part might postpone the introduction of proportional representation in order to cope with a sterling crisis or some other daunting economic problem.

If this were to happen, he said, those who supported the alliance would have deluded themselves.

Mr Bernard Greaves, a member of the Liberal executive committee, praised the draft programme's commitment to the homosexual or "gay" minority—perhaps "the most unpopular minority of all."

## Decision on electoral alliance must not be delayed, Steel says

FINANCIAL TIMES REPORTER

**LIBERAL LEADER** MR David Steel, flanked by Social Democrat leaders Mrs Shirley Williams and Mr Roy Jenkins, told a packed fringe meeting at the Liberal Assembly in Llandudno last night that "there must be no delay" in forming an electoral alliance with the SDP.

"Let us be in no doubt where the rejoicing will be greatest if we leave this assembly uncertain or hesitant about our future," he said.

"It will be in Tory Central Office and the Labour Party headquarters. The Conservative Party's one hope is that we sniff out opportunity this week and fail to get an effective alliance together. That is also the Labour Party's deepest hope."

"We must not give them that satisfaction. That is why I believe we must make up our minds tomorrow. Any delay, any postponement, is the equivalent of failure, because unless we agree the basis of an alliance this week and start putting it together on the ground next week, we shall not get it together at all in adequate time for the next general election."

"Moreover, we will dash the hopes of millions of the public who are waiting to see the Liberal-SDP alliance emerge."

Mr Steel said Mrs Thatcher's reshuffle was bad news for the

country as she "retreats into her bunker with the hard-faced men of the Tory Party."

"But it is good news for us. The need for an acceptable alternative Government is now clear to all."

Mr Williams told the meeting that the alliance would require "mutual forbearance, understanding and trust." But in a comment that would have alarmed some Liberals she said: "It will also require us to get tough with individuals who refuse to recognise that there must be, on both sides, give and take."

"History will forgive us if circumstances prevent us from achieving all our objectives. But we will never be forgiven, nor should we be, if we allow ourselves to get tangled with individuals who refuse to recognise that there must be, on both sides, give and take."

Mr Jo Grimond, former Liberal leader, said an alliance "free from sectarian bitterness" was what Britain wanted. But although it could be an all-embracing party, the country did not want more of the same medicine but structural change.

Mr Grimond said that since the Warrington by-election, politics "seemed to have jettisoned out of the run of self-interest and backbiting."

He praised the courage of the Social Democrats. Their leaders could have "slipped off" to prestigious and lucrative jobs in the City or in universities but instead had come out to fight. The British ignore exhortations and warnings. They just may, however, respond to example," Mr Grimond said.

"We must not forget that purpose. It is nothing less than a new beginning for Britain and for our battered and unhappy world."

Mrs Williams said the sum of the two parties was greater than their parts. Both sets of supporters not only hoped to break the rigid mould of British party politics, but they were suddenly ablaze with the realisation that it could be done.

She lashed out at the failure to

achieve the same.

Mr Steel said Mrs Thatcher's

reshuffle was bad news for the

party's chances of forming an electoral alliance.

He urged Liberal candidates to stand if they failed to reach agreement with the SDP locally despite all their efforts.

Nevertheless, Mr Smith said he thought the alliance would work.

All along Mr Smith has been the most overtly critical Liberal MP about the alliance. He said he would be supporting the alliance—but only because it provided the best way of "reaching extremism and changing the electoral system."

He made it clear that he would create problems if Mr Steel tried to scupper the agreement after the next election.

Any pact should only be for one election, and the Liberals should do all they could to avoid being swallowed by the alliance.

Mr Smith gave notice that he

would oppose any moves by Mr Steel to disown Liberal candidates who insisted on standing against alliance candidates. He said it would clearly be foolish for Liberals and SDP candidates to fight each other when agreement could be reached, but the pattern "should emerge rather than be forced."

He was opposed to pressure from the centre on Liberals to withdraw when they believed it was better for them to stand.

"I urge Liberals to stand where after discussion and frankness, they feel they should stand."

His speech was indicative of the problems the alliance may encounter after it has been approved today when the two parties try to implement it on the ground. It followed an earlier challenge by Mr Smith to the Liberal leadership.

In a private session yesterday, he demanded to know what authority the Liberal's national executive committee thought it had for instructing local parties not to adopt any new candidates for six months. Mr Smith, who was supported by many of the

delegates, complained that for the first time the Liberal executive had been trying to lay down the law "behind semi-closed doors."

He won an assurance from Mr Richard Holme, the party president, that there was no question of imposing a six-month moratorium on local parties. Mr Holme said the executive would merely ask local Liberals to obey the spirit of a moratorium to minimise the problems involved in sorting out which party should fight which seat.

Afterwards Mr Smith said that he was pleased with the assurance and that he intended to hold the executive to it.

Despite hostile comments which some Liberals have been making in Llandudno about the alliance, the Assembly is set to give its overwhelming support today. But delegates will be given the opportunity to strengthen the original motion.

The Association of Liberal Councillors is asking delegates to support an amendment which would reaffirm the separate identity of the Liberal Party.

Mr Smith gave notice that he

would oppose any moves by Mr Steel to disown Liberal candidates who insisted on standing against alliance candidates. He said it would clearly be foolish for Liberals and SDP candidates to fight each other when agreement could be reached, but the pattern "should emerge rather than be forced."

He was opposed to pressure from the centre on Liberals to withdraw when they believed it was better for them to stand.

"I urge Liberals to stand where after discussion and frankness, they feel they should stand."

His speech was indicative of the problems the alliance may encounter after it has been approved today when the two parties try to implement it on the ground. It followed an earlier challenge by Mr Smith to the Liberal leadership.

In a private session yesterday, he demanded to know what authority the Liberal's national executive committee thought it had for instructing local parties not to adopt any new candidates for six months. Mr Smith, who was supported by many of the

delegates, complained that for the first time the Liberal executive had been trying to lay down the law "behind semi-closed doors."

He won an assurance from Mr Richard Holme, the party president, that there was no question of imposing a six-month moratorium on local parties. Mr Holme said the executive would merely ask local Liberals to obey the spirit of a moratorium to minimise the problems involved in sorting out which party should fight which seat.

Afterwards Mr Smith said that he was pleased with the assurance and that he intended to hold the executive to it.

Despite hostile comments which some Liberals have been making in Llandudno about the alliance, the Assembly is set to give its overwhelming support today. But delegates will be given the opportunity to strengthen the original motion.

The Association of Liberal Councillors is asking delegates to support an amendment which would reaffirm the separate identity of the Liberal Party.

Mr Smith gave notice that he

would oppose any moves by Mr Steel to disown Liberal candidates who insisted on standing against alliance candidates. He said it would clearly be foolish for Liberals and SDP candidates to fight each other when agreement could be reached, but the pattern "should emerge rather than be forced."

He was opposed to pressure from the centre on Liberals to withdraw when they believed it was better for them to stand.

"I urge Liberals to stand where after discussion and frankness, they feel they should stand."

His speech was indicative of the problems the alliance may encounter after it has been approved today when the two parties try to implement it on the ground. It followed an earlier challenge by Mr Smith to the Liberal leadership.

In a private session yesterday, he demanded to know what authority the Liberal's national executive committee thought it had for instructing local parties not to adopt any new candidates for six months. Mr Smith, who was supported by many of the

delegates, complained that for the first time the Liberal executive had been trying to lay down the law "behind semi-closed doors."

He won an assurance from Mr Richard Holme, the party president, that there was no question of imposing a six-month moratorium on local parties. Mr Holme said the executive would merely ask local Liberals to obey the spirit of a moratorium to minimise the problems involved in sorting out which party should fight which seat.

Afterwards Mr Smith said that he was pleased with the assurance and that he intended to hold the executive to it.

Despite hostile comments which some Liberals have been making in Llandudno about the alliance, the Assembly is set to give its overwhelming support today. But delegates will be given the opportunity to strengthen the original motion.

The Association of Liberal Councillors is asking delegates to support an amendment which would reaffirm the separate identity of the Liberal Party.

Mr Smith gave notice that he

would oppose any moves by Mr Steel to disown Liberal candidates who insisted on standing against alliance candidates. He said it would clearly be foolish for Liberals and SDP candidates to fight each other when agreement could be reached, but the pattern "should emerge rather than be forced."

He was opposed to pressure from the centre on Liberals to withdraw when they believed it was better for them to stand.

"I urge Liberals to stand where after discussion and frankness, they feel they should stand."

His speech was indicative of the problems the alliance may encounter after it has been approved today when the two parties try to implement it on the ground. It followed an earlier challenge by Mr Smith to the Liberal leadership.

In a private session yesterday, he demanded to know what authority the Liberal's national executive committee thought it had for instructing local parties not to adopt any new candidates for six months. Mr Smith, who was supported by many of the

delegates, complained that for the first time the Liberal executive had been trying to lay down the law "behind semi-closed doors."

He won an assurance from Mr Richard Holme, the party president, that there was no question of imposing a six-month moratorium on local parties. Mr Holme said the executive would merely ask local Liberals to obey the spirit of a moratorium to minimise the problems involved in sorting out which party should fight which seat.

Afterwards Mr Smith said that he was pleased with the assurance and that he intended to hold the executive to it.

Despite hostile comments which some Liberals have been making in Llandudno about the alliance, the Assembly is set to give its overwhelming support today. But delegates will be given the opportunity to strengthen the original motion.

The Association of Liberal Councillors is asking delegates to support an amendment which would reaffirm the separate identity of the Liberal Party.

Mr Smith gave notice that he

would oppose any moves by Mr Steel to disown Liberal candidates who insisted on standing against alliance candidates. He said it would clearly be foolish for Liberals and SDP candidates to fight each other when agreement could be reached, but the pattern "should emerge rather than be forced."

He was opposed to pressure from the centre on Liberals to withdraw when they believed it was better for them to stand.

"I urge Liberals to stand where after discussion and frankness, they feel they should stand."

His speech was indicative of the problems the alliance may encounter after it has been approved today when the two parties try to implement it on the ground. It followed an earlier challenge by Mr Smith to the Liberal leadership.

In a private session yesterday, he demanded to know what authority the Liberal's national executive committee thought it had for instructing local parties not to adopt any new candidates for six months. Mr Smith, who was supported by many of the

delegates, complained that for the first time the Liberal executive had been trying to lay down the law "behind semi-closed doors."

He won an assurance from Mr Richard Holme, the party president, that there was no question of imposing a six-month moratorium on local parties. Mr Holme said the executive would merely ask local Liberals to obey the spirit of a moratorium to minimise the problems involved in sorting out which party should fight which seat.

Afterwards Mr Smith said that he was pleased with the assurance and that he intended to hold the executive to it.

Despite hostile comments which some Liberals have been making in Llandudno about the alliance, the Assembly is set to give its overwhelming support today. But delegates will be given the opportunity to strengthen the original motion.

The Association of Liberal Councillors is asking delegates to support an amendment which would reaffirm the separate identity of the Liberal Party.

Mr Smith gave notice that he

would oppose any moves by Mr Steel to disown Liberal candidates who insisted on standing against alliance candidates. He said it would clearly be foolish for Liberals and SDP candidates to fight each other when agreement could be reached, but the pattern "should emerge rather than be forced."

He was opposed to pressure from the centre on Liberals to withdraw when they believed it was better for them to stand.

"I urge Liberals to stand where after discussion and frankness, they feel they should stand."

His speech was indicative of the problems the alliance may encounter after it has been approved today when the two parties try to implement it on the ground. It followed an earlier challenge by Mr Smith to the Liberal leadership.

In a private session yesterday, he demanded to know what authority the Liberal's national executive committee thought it had for instructing local parties not to adopt any new candidates for six months. Mr Smith, who was supported by many of the

delegates, complained that for the first time the Liberal executive had been trying to lay down the law "behind semi-closed doors."

He won an assurance from Mr Richard Holme, the party president, that there was no question of imposing a six-month moratorium on local parties. Mr Holme said the executive would merely ask local Liberals to obey the spirit of a moratorium to minimise the problems involved in sorting out which party should fight which seat.

Afterwards Mr Smith said that he was pleased with the assurance and that he intended to hold the executive to it.

Despite hostile comments which some Liberals have been making in Llandudno about the alliance, the Assembly is set to give its overwhelming support today. But delegates will be given the opportunity to strengthen the original motion.

The Association of Liberal Councillors is asking delegates to support an amendment which would reaffirm the separate identity of the Liberal Party.

Mr Smith gave notice that he

would oppose any moves by Mr Steel to disown Liberal candidates who insisted on standing against alliance candidates. He said it would clearly be foolish for Liberals and SDP candidates to fight each other when agreement could be reached, but the pattern "should emerge rather than be forced."

He was opposed to pressure from the centre on Liberals to withdraw when they believed it was better for them to stand.

"I urge Liberals to stand where after discussion and frankness, they feel they should stand."

His speech was indicative of the problems the alliance may encounter after it has been approved today when the two parties try to implement it on the ground. It followed an earlier challenge by Mr Smith to the Liberal leadership.

In a private session yesterday, he demanded to know what authority the Liberal's national executive committee thought it had for instructing local parties not to adopt any new candidates for six months. Mr Smith, who was supported by many of the

delegates, complained that for the first time the Liberal executive had been trying to lay down the law "behind semi-closed doors."

He won an assurance from Mr Richard Holme, the party president, that there was no question of imposing a

## UK NEWS - LABOUR

## Welfare states need surgery'

By Our Labour Editor:

**THE STRAINS** imposed on the welfare state by slower economic growth and high unemployment are examined in a report published by the Organisation for Economic Co-operation and Development today.

The report warns that a clash between economic and social policies is "potentially dangerous".

"Lower growth means that we cannot avoid the need to remodel our social policies, whilst still ensuring the necessary minimum levels of protection which a modern industrialised democracy is bound to provide for its citizens," it says.

"It is not the axe which is needed, but some very skilful social surgery."

The report—*The Welfare State in Crisis*—is a summary of a conference last October in Paris attended by ministers, administrators, academics and business and trade union leaders.

They considered whether the transfer of income by the state had gone as far as it could, whether people were turning away from the welfare state to the "welfare society" and whether full employment could remain a target when economic growth was decelerating.

• *The Welfare State in Crisis: OECD, Paris, 1981; available at OECD sales outlets in UK at HMSO.*

## WASHINGTON, D.C.

## A Renaissance of Graciousness

A luxury hotel in the great European tradition. Elegant, quiet, uncluttered—never a compromise.

## THE MADISON

Washington's Corner Hotel  
15th & M Streets, NW, Washington, D.C. 20005  
Tales 64245  
or see your travel agent  
Markell & Clegg, Proprietors

## Unions warn of action over 4% cash limit

BY PHILIP BASSETT, LABOUR STAFF

TRADE UNION leaders said yesterday that the Government's announcement of a cash limit pay provision this year of 4 per cent, taken with this week's Cabinet reshuffle, was conclusive evidence that it was seeking a confrontation with the unions this winter.

Many were surprised at the timing of the announcement.

Normally it comes in two months' time, when the rate support grant provision is fixed in late autumn.

Most warned that the announcement would increase the likelihood of co-ordinated action against cash limits this winter by unions in the public services and public sector. The TUC's public services committee will examine the announcement at its next meeting on October 6.

Meanwhile, union leaders pointed significantly to the final main motion of last week's TUC Congress in Blackpool.

The motion called for a common resistance to the Government's intentions in a more effective way than occurred in the 1980-81 pay round. A motion was left to the civil service unions, although the settlement to their 21-week dispute gives them some safeguards against yesterday's announcement.

Union leaders recognise that the spread of settlement dates in the public sector could be a weakness in any joint campaign, but unions are considering efforts to try to overcome this by seeking common pay dates.

Mr Alan Sapper, the new TUC chairman, said that the TUC would not accept dictats of this sort from this Government. The TUC would be encouraging individual unions to determine

their own policies on pay.

Mr Geoffrey Drain, chairman of the TUC's public services committee, and general secretary of the National and Local Government Officers Association, described the 4 per cent figure as "completely unacceptable". The trade unions will do their best to make it unworkable."

Mr David Bassett, chairman of the TUC's economic committee and general secretary of the General and Municipal Workers' Union, said: "The purpose of the Government's reshuffle is now obvious. The Government is going to legislate more harshly against the trade unions and at the same time reduce the living standards and the number of jobs of working people."

"They are seeking a confrontation with the trade unions. They are doing this in defiance of the failure of their economic policies."

Mr Alan Fisher, general secretary of the National Union of Public Employees, one of the largest public sector unions, said the 4 per cent figure was "malicious, misplaced and misconceived".

Mr Laurence Daly, general secretary of the National Union of Mineworkers, said the miners would "ignore" the call for increases of 4 per cent.

Mr Ken Thomas, chairman of the Council of Civil Service Unions, whose pledge of negotiations this year before the setting of a cash limit will apparently be unaffected by the announcement, said he hoped no public sector union would now make a claim, move or settle this winter without full consultation with the other unions.

## Liverpool dockers to decide on final offer

A MEETING of 3,500 Mersey dockers in Liverpool this morning will decide the fate of the port employers' "final" pay and productivity package after five months of negotiation.

Mersey Docks shop stewards will meet beforehand to consider whether to make any recommendation. The employers have said there can be no further talks, but one or two moves seem possible.

Dockers could accept the package—although with bad grace because of the changes employers want in working practices—or, reject it for a second time. This would mean the possibility of a crippling strike.

To add to the critical situation Mersey Docks and Harbour Company, biggest employers on the river, will announce half yearly figures showing another substantial loss following last year's £6.25m deficit.

They are seeking a confrontation with the trade unions. They are doing this in defiance of the failure of their economic policies."

Mr Alan Fisher, general secretary of the National Union of Public Employees, one of the largest public sector unions, said the 4 per cent figure was "malicious, misplaced and misconceived".

Mr Laurence Daly, general secretary of the National Union of Mineworkers, said the miners would "ignore" the call for increases of 4 per cent.

Mr Ken Thomas, chairman of the Council of Civil Service Unions, whose pledge of negotiations this year before the setting of a cash limit will apparently be unaffected by the announcement, said he hoped no public sector union would now make a claim, move or settle this winter without full consultation with the other unions.

## GMWU campaign

The General and Municipal Workers' Union yesterday decided to step up its campaign to improve involvement of ethnic minorities in the union.

It is to hold regional conferences and to start campaigns in the workplace to identify where black and other minority workers are discriminated against.

## Strike threat ends

A PLANNED one-day strike at BL's car assembly plant at Cowley, Oxford, in protest at an instruction to stop and check coloured workers at the factory gates has been called off, the instruction, given by the company's chief security officer at the plant, led to a major row. The security man was reprimanded by BL.

## Day of action urged

THE UNIVERSITIES National Joint Union Committee, which plans to fight higher education cuts, has called on members of constituent unions to take part in a day of action on November 18. It will involve a lobby of Parliament and a rally.

## Wage talks begin

UNIONS and employers in the clothing industry have started negotiations aimed at achieving compensation for inflation and maintain living standards.

This compares with 39 hours at present.

In the last pay round, a national water strike was narrowly averted through the award of a 14 per cent increase, well above the Government's public sector norm of 6 per cent.

However, the union said yesterday that the claim was justified since the last award had still proved insufficient to compensate for inflation and maintain living standards.

The meeting also demanded the introduction of a 35-hour

## Employers criticise seamen's claim

BY BRIAN GROOM, LABOUR STAFF

NEGOTIATORS for 26,000 merchant seamen yesterday presented British shippers with a pay and conditions claim which the employers estimated at 25-30 per cent. The General Council of British Shipping said it showed "an appalling lack of realism".

This means that seamen's earnings will have increased by 16 per cent over the year to January 1, calculated on existing work patterns. But the union points out that the figure has been reduced by a fall in the amount of overtime.

The basic pay for an adult seaman is £70 a week for 40 hours. The average earnings of a foreign-going seaman work out at £136.47 a week while at sea and £91 while on leave.

Mr Roderick MacLeod, who is leading the negotiations for the General Council of British Shipping, told the union side that the industry had suffered a further loss of competitiveness. The position was worse than last year, when it was bad enough, and worse than at the time of the arbitration talks earlier this year. The short-term outlook was poor.

After the meeting the council said that the claim showed "an appalling lack of realism about the serious problems facing British and world shipping. If there is a way to drive more and more British ships off the seas, this is it."

The council is due to make its reply on November 3.

## Drivers' claim may push Esso ahead in pay round

BY OUR LABOUR STAFF

ESSO may find itself in the forefront of this year's pay negotiations for tanker drivers in the oil industry, where many companies have a November settlement date.

Union negotiators may seek to reduce ad differential which has arisen leaving the pay of Esso drivers lower than those of companies such as BP and Shell. These have reached productivity deals during the past year.

Esso has tried to achieve a productivity deal but its workers rejected an efficiency package in a ballot by two to one.

The company is understood to be considering a pay claim of about 20-25 per cent, along with a shorter working week, which

the Transport and General Workers' Union is putting forward on behalf of Esso's nearly 1,800 tanker drivers and depot workers.

Last year most tanker drivers in the oil industry settled at about 14 per cent. This year the level of wage deals is likely to be influenced by an 11 per cent settlement which Mobil reached with its tanker drivers and ancillary workers in May.

The Mobil deal included a commitment to reduce the working week to 37½ hours by January 1983. The oil and chemical industries have seen a trend towards shorter hours.

Last year pay and productivity rates agreed by Mobil became targets for drivers in other oil companies.

## Bank of India

announce that on and after 16th September, 1981

the following annual rates

will apply :

## Base rate . . . . 14%

(Increased from 12%)

## Deposit rate (basic) 11%

(Increased from 9%)

## Bank of India

WE, THE LIMBLED, LOOK TO YOU FOR HELP

We come from both world wars. We come from Korea, Kenya, Malaya, Aden, Cyprus... and from Ulster.

Now, disabled, we must look to you for help. Please help by helping our Association. BLESMA looks after the limbless from all the Services. It helps to overcome the shock of losing arms, or legs or an eye. And, for the severely handicapped, it provides Residential Homes where they can live in peace and dignity. Help the disabled by helping BLESMA. We promise you that not one penny of your donation will be wasted.

Donations and information:  
Major The Earl of Anscaster, KCVO, TD  
Midland Bank Ltd., Department FT  
60 West Smithfield, London EC1A 8DX

Give to those who give—please.

**BLESMA**

BRITISH LIMBLED EX-SERVICE MEN'S ASSOCIATION

International Year of Disabled People



It's your direct link with ASEAN and the Far East.

Today's a good day for DBS. It marks the official opening of our new London Branch.

And today's a good day for you. It marks the opening of your new link with ASEAN and the Far East. And all the business opportunities there.

We are uniquely placed to take care of your varied business interests with our full banking capability.

The bridge between London and ASEAN & the Far East is just a short distance away. So why not take the first step and call on us.



Development Bank of Singapore

SINGAPORE HONG KONG LONDON NEW YORK SEOUL TOKYO

DBS London Branch: Contact Mr Chen Toh Pew on 01-628 8541 or call in at 2nd Floor, 19/21 Moorgate, London EC2R 6BU. Telex 291711 DBSLDN. Head Office: DBS Building, Shenton Way, Singapore 0106. Telephone 2201111. Cable: DEV BANK Telex RS24455.

\* Incorporated in 1970.

## THE MANAGEMENT PAGE

# Why company treasurers are playing a new game

David Marsh examines an unusual way of reducing companies' exposure to currency risks

**WHEN THE swirling world of foreign exchange threatens to become too much of a worry, finance managers at around 400 companies all over Europe reach for their secret weapon—a set of multi-coloured plastic arrows laid out on a table-top. The whole thing looks like a cross between Solitaire and a particularly inscrutable jigsaw puzzle.**

The arrows, boasting a magnetic rubber backing, can be pushed around on a specially-constructed board to help companies work out the best way of covering the foreign exchange exposure resulting from export and import transactions.

The desk-top game has been developed by Bank of America to teach corporate clients the complexities of planning and managing currency payments and receipts in order to minimize risk.

In volatile foreign exchange and credit markets, this is a skill that no corporate treasurer who wants to keep both his job and his sanity can afford to do without.

Because of the time that can elapse between contracts being agreed and payments being made—a gap which can run to years—deals involving foreign currencies can be seriously unhinged by exchange rate gyrations unless companies take appropriate

precautions. The options include making a straightforward transaction on the forward foreign market, or electing to borrow or lend currencies to bridge the gap up to the completion of the deal.

Following the ending of exchange controls in October 1979, which swept away all restrictions on UK residents' currency dealings, British companies in particular no longer have any excuse for not using the forward exchange market to lower the uncertainties of selling and buying currencies.

Bank of America teaches company treasurers how to play the arrow game as part of week-long foreign exchange management courses it first launched in 1978. The bank has since taught about 600 companies worldwide, in places ranging from Bahrain to Malawi.

### Manual

The courses, costing £950 per person (plus VAT), are arranged for small groups of no more than nine people.

After a week of intensive study into the means of protecting themselves against currency risk, participants take away with them the box of plastic pieces (complete with instruction manual).

When the occasion arises, they can juggle the arrows around to map out the different ways in which they can insulate their companies against unfavourable currency movements.

Stan Broderick, the head of treasury management services at Bank of America's London branch (headquarters for Europe, the Middle East and Africa) relates how participants during the week long session become dependent on the arrows. One particular company treasurer admitted on the Thursday of the course: "On Monday I was cursing everything, Broderick says.

"Surveying the options available to cover the risks. This is where the arrows may come in handy."

Finally, action. The only tools needed here are sufficient knowledge of financial markets—which is what the course aims to teach.

Broderick says the course places emphasis on constant discussion. "A person only learns by getting himself involved. He doesn't want just to sit there listening to someone talking about foreign exchange."

"The aim at the end of the week is to leave clients self-sufficient in decision-making. I don't see any point in just giving them a manual if they can't make their own decisions."

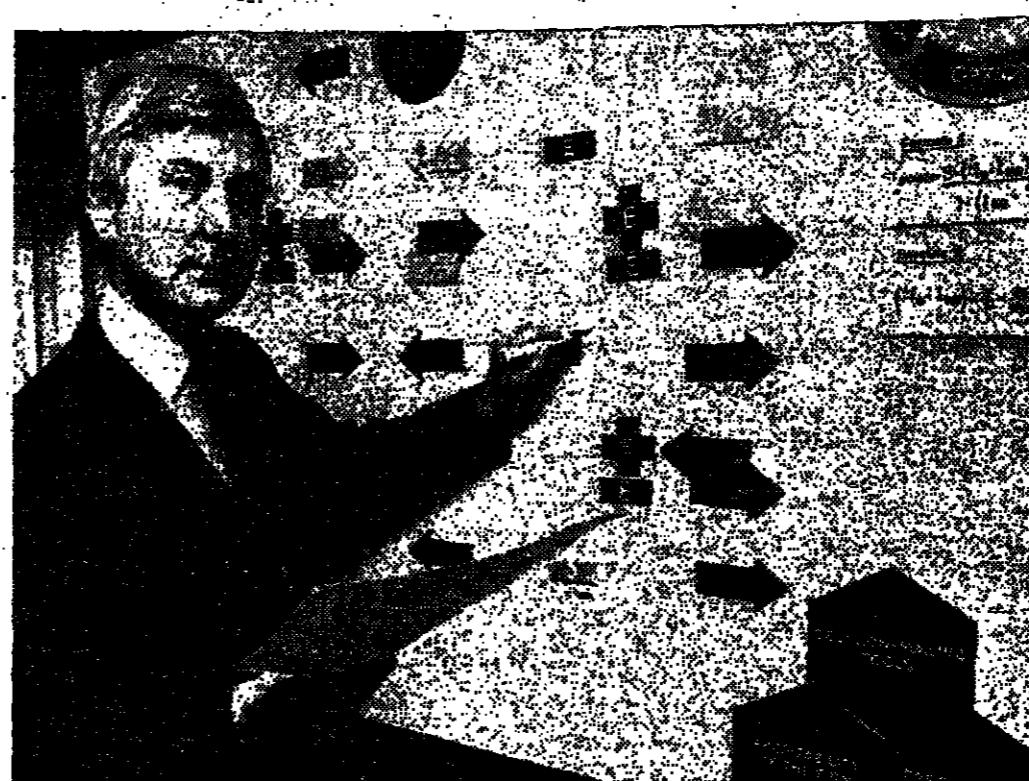
Companies which are tightly squeezed by the recession, and are concentrating on getting prices down and cutting costs, are more likely to adopt the former "defensive" position of covering everything, Broderick says.

Surveying the options available to cover the risks. This is where the arrows may come in handy.

Finally, action. The only tools needed here are sufficient knowledge of financial markets—which is what the course aims to teach.

Broderick says the course places emphasis on constant discussion. "A person only learns by getting himself involved. He doesn't want just to sit there listening to someone talking about foreign exchange."

"The aim at the end of the week is to leave clients self-sufficient in decision-making. I don't see any point in just giving them a manual if they can't make their own decisions."



The rules of Bank of America's arrow game: the arrows on Stan Broderick's board can be moved around to give a graphic representation of the various options for covering one's foreign exchange risk by buying, borrowing or lending currencies. Different currencies are indicated by different coloured arrows.

When an arrow points left, it represents money coming in, either by way of cash receipts or borrowings.

When it points right, it stands for money going out, either as a payment or a loan. The arrows are positioned on the board in line with the date at which the transactions are to be made.

Take the example of a UK company trying to eliminate the foreign exchange risk in an export deal with a German customer. Payment in the form of a fixed sum of D-Marks is due in a year's time.

Using the latest information on interest and currency rates, a company treasurer can work out the cost of each of the options—and select the cheapest. The basic aim is to achieve a set conversion rate which will guarantee the company a fixed amount of sterling when the D-Mark payment is made.

**OPTION 1:** The company can cover the future receipt of D-Marks by borrowing for a year an equal amount of D-Marks on the Euromarket. The proceeds of the borrowing are immediately converted to sterling on the spotmarket, and the pounds invested for 12 months. Because UK interest rates are higher than West Germany's, this yields a profit at the end of the year, when the D-Mark loan is also repaid using proceeds from the export deal received.

**OPTION 2:** The company can go to a bank to arrange a forward currency contract in which D-Marks are sold forward against sterling for delivery in 12 months' time.

The bank works out the forward price by undertaking the same kind of borrowing and lending operation as in Option 1. But this time it invests the sterling proceeds on the higher-yielding Euromarket (to which the bank has easier access because of the large size they deal in) rather than on the domestic market.

**OPTION 3:** The company effectively raises a D-Mark loan from the customer by asking him to make his payment at once rather than after 12 months. To compensate, the customer is granted a discount.

The size of the discount depends on the investment income that the customer will forego by not being able to place the D-Marks on the German money market.

## A steel company that 'thinks in terms of arrows'

**THE HEADY** rise of the pound last year saddled Johnson and Purnell Brown, the Sheffield-based special steels and engineering group, with a burden as weighty as one of its best high-alloy billets.

The group made a £2.8m loss before tax during the six months up to the end of March, and has been forced to slim down its business to survive the recession. Even though export profits have been pared to the bone, the company has been able to take some of the uncertainty out of selling overseas by centralising its foreign exchange operations and making greater use of the financial markets to eliminate risks.

Bank of America's "Arrow" game is close to the heart of the new approach.

Anne Bramley, JFB's assistant treasurer, first heard about the arrows a year ago when she went on one of the bank's five-day courses in Manchester.

Her job is to supervise the dealing operations of JFB Exports—the company set up in 1973 to centralise the currency operations of those major companies in the JFB group with overseas sales.

This means that the company loses the benefit of windfall profits when export proceeds are "locked in" at a relatively high exchange rate and the pound then falls—as it has done this year. But it also avoids the losses which would result if the rate moved the other way.

"It's a benefit to us to have the rate guaranteed—although if it's a level of £2.30 to the pound it certainly makes life tough."

Overseas sales accounted for £46m out of JFB's £289m turnover last year, with export receipts due as soon as agreement on an export contract is reached. While exchange controls were still in force, companies were unable to cover the bridging period between an export deal being clinched and

the invoice being made out. If exchange rates fluctuated significantly during this period a profitable contract could turn into a loss-making one.

Before the formation of the export company, each JFB subsidiary took its own decision whether or not to cover forward.

Up to the abandonment of exchange controls in October 1979, companies could take out forward cover only when the voice for the sale was made out.

### Pooling

Now all this has changed. Under the new centralised system, subsidiaries inform the export company of the timing and amount of future foreign currency receipts as soon as agreement on an export contract is reached. While exchange controls were still in force, companies were unable to cover the bridging period between an export deal being clinched and

the invoice being made out. If exchange rates fluctuated significantly during this period a profitable contract could turn into a loss-making one.

The eight major exporters among JFB's 14 subsidiaries are at present included in the system, which will be extended to cover them all by the end of the year.

By pooling together the foreign exchange exposures of the group's individual companies, JFB can pinpoint exactly the forward dates at which currency conversions are made.

Under the new centralised system, subsidiaries inform the export company of the timing and amount of future foreign currency receipts as soon as agreement on an export contract is reached. While exchange controls were still in force, companies were unable to cover the bridging period between an export deal being clinched and

the invoice being made out. If exchange rates fluctuated significantly during this period a profitable contract could turn into a loss-making one.

Using the "arrow" language (more often than not simply by working through it in her head), Bramley can also calculate whether a straight borrowing and lending operation is more advantageous than a forward contract.

Although JFB has opted for the basic decision of covering all its foreign exchange risks,

Bramley explains that the company occasionally leaves some interest rate exposure uncovered to take account of shifts in credit markets.

For instance, she may opt to cover a future receipt of dollars due in six months' time by selling dollars not six, but only two months forward.

To keep subsidiaries in touch with the market, the export company telexes to each one a daily series of spot and forward rates against sterling for the major currencies.

Sales directors in JFB's subsidiaries use the information on forward rates to help them fix

local currency prices for export deals. A sales manager on a business trip to the U.S. will take with him the rate sheet to keep abreast of the market rate for converting dollars into sterling at a future date.

Using the "arrow" language (more often than not simply by working through it in her head), Bramley can also calculate whether a straight borrowing and lending operation is more advantageous than a forward contract.

In operations like this, JFB and other similar companies are acting more and more like banks to themselves rather than simply their customers. Bramley sums up the process of increasing sophistication like this: "It increases our confidence to know that we have the expertise in foreign exchange. Most bankers don't understand how difficult it is for people in industry who are not familiar with banking to get into it. But now we know what the banks are doing, it improves our personal relationships with them."

In calculating maximum allowable benefits service normally means continuous service. This would rule out aggregation of say five years with employer A followed by five years with employer B followed by five years with employer C so as to give 10 years in all with employer A. There may be specific cases of breaks in service on account of say ill-health, accident, industrial disputes etc. where service might be treated as continuous.

Normally the final employer would be advised to submit any case to the Superannuation Funds Office of the Inland Revenue where maximum allowable benefits were to depend upon broken service.

## It stops secretaries screaming when you want 30 copies of a 50 page report.

It also stops management tearing their hair out whilst waiting for the first copy of the report to be completed.

Because, despite its compact size, the U-BIX 300AS isn't just a copier it's a complete copying system.

And that means that everything from feeding in up to 50 originals, to sorting them into perfectly collated documents can be done



automatically. Even more impressive, reports are completed in batches so management won't have to wait until all the copying is completed before they can get their hands on a finished report.

But don't run away with the idea that the U-BIX 300AS is limited to reports and documents. It's also a fantastically capable conventional copier. It's one of the fastest A3 copiers in the world with a throughput of 22 copies per minute. And one of the few in the world to be able to automatically feed and sort A3 size.

It also copies A4 at 35 copies a minute and smaller sizes even faster.

It can copy from flat sheets, books, or three dimensional objects.

It has vast paper reserves from twin 500 sheet paper trays.

It can copy on to plain paper, letterheads or

**U-BIX**  
The reliable copiers.

Postage	FT14/9
Name	
Position	
Company	
Address	
Postcode	

International Copying Services Division  
U-BIX International Ltd., 100 Kingsway, London WC2B 3AB, England

## WHY BUSINESSES CANNOT IGNORE THE HEAT PUMP.

In 1977, only some 200 electric air-to-air heat pumps were sold to businesses in Britain. But now it is estimated that 4,000 units a year are being installed.

What is the reason for this sudden explosion in demand for this particular form of heating? What has happened in the last few years to awaken interest in electric heat pumps?

### ENERGY OUT OF THIN AIR

Quite simply, as energy costs have risen in recent years, so heat pumps have become increasingly attractive. While the future of some fossil fuels looks less and less secure, the heat pump draws on the world's oldest and most freely available source of energy.

### SOMETHING FOR NOTHING

In a recent article, The Times described the heat pump as "a something-for-nothing technology". The electric heat pump works rather like a fridge in reverse; it extracts useful heat present in the environment, whether in the air, water or the ground, then boosts it to provide heating for the atmosphere inside a building.

So remarkable is the system, that it can produce useful heat even in the depths of winter.

### 40% SAVINGS

But while the energy crisis concerns everyone, there are many more down-to-earth reasons why businesses are jumping at the opportunity to install electric heat pumps. The principle of the heat pump means that it delivers more usable energy than it consumes; a simple equation that can add up to considerable energy savings. In some cases these savings have totalled as much as 40%.

### THINK ELECTRIC

These savings, of course, are redundant unless their continuation is secure. Electricity, the world's most flexible energy source, provides that security. Indeed there are already some cases where alternative fuels are simply not available for commercial use.

### TRIED AND TESTED

Electric heat pumps are available in a range of packaged units suitable for all types of commercial premises. They are simple to install, and run automatically. They have been tried and tested in offices, schools, shops and major stores like Mothercare and C&A. The electric heat pump is no longer science fiction. It is science fact.

### A BREATH OF COOL AIR

If the benefits of the electric heat pump as a heating system alone were not enough, they have another unique advantage over conventional systems. When cooling, rather than heating, is required, electric heat pumps can simply switch over to produce a flow of cool, fresh air. So although the British weather will doubtless make heating a priority, staff or customers will be able to enjoy a pleasant climate from January to December.

### HERE TO STAY

If you are in the process of building or refurbishing, the electric heat pump could dramatically reduce your energy consumption and provide a secure, pleasant year-round environment for your premises. Bernard Hough, at the Heat Pump and Air Conditioning Bureau, can discuss details and show you case histories. In short, he can tell you why the electric heat pump is here to stay. Call him on freephone 2282, or complete the coupon.

I'm considering a new heating system. Please send me the facts and figures about electric heat pumps.
Name _____
Company Address _____
Postcode _____

Post: The Heat Pump and Air Conditioning Bureau, 30 Millbank, London SW1P 4AA

**PLAN ELECTRIC**

## BUSINESS PROBLEMS BY OUR LEGAL STAFF

### Cheque safety

With reference to your replies regarding "Cheque safety" (July 8 and 15, G) I was under the impression that the safest crossing (at least for the drawer) is /not negotiable account payable. Is this not really so? (2) Also I really do not follow what is meant by "the transferee can acquire no better title than the transferor possessed." Do you think we could have a definitive statement, written rather less succinctly?

(1) No, the crossing which you describe is the safest crossing which will not affect the clearing bank's own rulings—i.e. of a cheque drawn payable to a named person or order, but a crossed cheque made payable to the drawee only is the only complete safeguard in law—i.e. ignoring commercial practicality.

(2) The phrase in question only means that the transferee (i.e. the person to whom a cheque is endorsed) takes the cheque subject to my impressions there may be in the title of the transferor (the person who endorses it) and does not automatically get a title which is good against the whole world.

### Self-employed pension

I refer to your reply to the question under the heading "Self-employed pension" in your issue of June 17. Could you advise as to whether the 10 years' service to which you refer in the second paragraph has to be continuous or whether a break in service is permitted?

In calculating maximum allowable benefits service normally means continuous service. This would rule out aggregation of say five years with employer A followed by five years with employer B followed by five years with employer C so as to give 10 years in all with employer A. There may be specific cases of breaks in service on account of say ill-health, accident, industrial disputes etc. where service might be treated as continuous. Normally the final employer would be advised to submit any case to the Superannuation Funds Office

Member 16 1981  
 OPHER LORENZ  
 ESS PROBLEMS  
 IR LEGAL STAFF  
 que  
 ety  
 reference  
 dings. "cheque sales  
 3 and 13. (1) I was  
 impression that the sale  
 ing (at least) for  
 er is (not negotiable  
 unt payable. Is this  
 or today what is  
 le transfer  
 no longer posses-  
 tive. I think we could  
 make statement  
 less seriously?"  
 the morning  
 the driving  
 the  
 self-employed  
 pension  
 in your right  
 under the  
 self-employed pension  
 the case of lone pa-  
 advice as to whether  
 an arrangement  
 in the world  
 a fresh start  
 1970  
 1971  
 1972  
 1973  
 1974  
 1975  
 1976  
 1977  
 1978  
 1979  
 1980  
 1981

# FINANCIAL TIMES SURVEY

Wednesday September 16 1981

# PORTUGUESE INDUSTRY

The country's industry remains concentrated in a limited number of labour-intensive sectors and the Government is still trying to adjust its economic policies to achieve real EEC partnership.

## Back to the drawing board

BY ROBERT GRAHAM

**PORUTGAL** has just acquired its 14th government since the revolution of 1974. Such government changes could be excused because of the confusion created by the revolution in its lurch to the Left then gradual swing back to the Centre, and now even to the Right. But latterly, government instability has owed far more to personal intrigue and petty ambition than ideological differences and affairs of state.

The latest change, for instance, was produced by a shrill campaign to undermine Sr Francisco Pinto Balsemao, the Prime Minister, less than six months after the loose Centre-Right coalition Alianca Democrática (AD) had endorsed him to succeed the late Sr Francisco da Carneiro, tragically killed last December in a plane crash.

Sr Balsemao was accused of betraying the electoral pledges of Sr da Carneiro and vacillating before President Eanes. Yet behind this was little more than a crude desire to replace Sr Balsemao, without any thought of the disruption this might cause and without any clear alternative in mind.

By resigning in August, so exposing the poverty of his opponents, Sr Balsemao has manoeuvred cleverly, consolidating his position by gaining a new vote of confidence from his Social-Democratic Party and solid support from the President.

And by effectively provoking a crisis Sr Balsemao has cleared the air and made it easier to sustain a full four-year term for the alliance, which after all was what the long-suffering electorate voted for last October. This at least is the optimistic scenario and one that Sr Balsemao would like to envisage. Yet politicking seems so deep-rooted and the national interest usually so far removed from the politicians' minds that already there is talk of the inherent contradictions inside the three parties forcing President Eanes to call early elections—perhaps next spring.

During the swearing-in of the new government on September 4, the President gave a grim warning to the alliance to straighten their affairs or risk being rejected by the electorate.

The conclusion from all this as regards economic development is not an encouraging one. Politicking takes first place. The latest crisis occurred just when it seemed that the government was beginning to tackle the economy in earnest.

The forecast and four-year strategic plan drawn up at the beginning of the year were being carefully re-examined and the first of a series of belt-tightening measures had been introduced in July to cope with rising inflation.

Now, in a sense the new government goes back to the

drawing board. The recent sharp increase in the value of the dollar, combined with continuing uncertain effects from a serious drought and an inflation rate a good deal worse than officially admitted in July (between 22 and 24 per cent) inevitably will force a new policy adjustment.

It also increases the likelihood of tough negotiations with the IMF for a new medium-term loan of about \$1.2bn.

### Stimulated

Earlier, the Portuguese hoped to talk to the IMF with a degree of strength. The basic difficulty is that the Portuguese face in economic policy stems from the country's relative backwardness to the rest of Europe. Growth is to reach a minimum acceptable level for proper partnership to be stimulated if Portugal is to be accepted into the EEC. Yet stimulating growth in a country without major natural resources and deeply dependent on costly energy imports is not easy.

In the case of industry, which accounts for 44 per cent of GDP growth since the revolution has been sluggish. It has averaged under 3 per cent a year since 1974 and this year there are signs of some stagnation in orders. Export markets in the EEC have been affected by recession and at home activity has been influenced by the uncertainties of

policy in the wake of last year's highly-electoral raising of subsidies, by price controls and high wage increases.

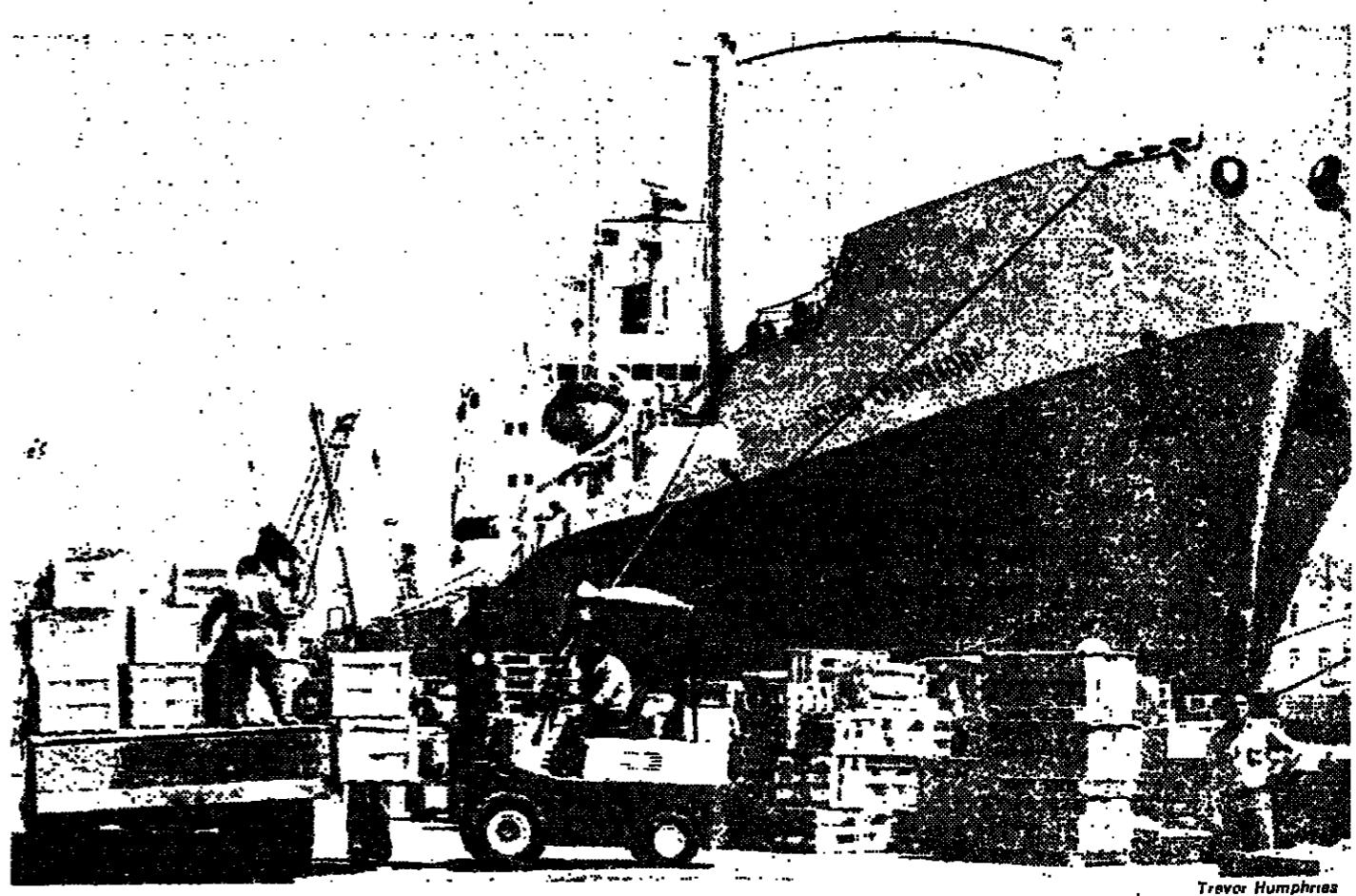
The true state of industry is hard to gauge since the statistics are poor and there is a fast-expanding "black" economy—especially in the vital construction sector and in such key areas as textile production. This black economy is being stimulated by higher personal taxes and a shortage of skilled labour.

Portuguese industry is based upon low and intermediate technology, more than 80 per cent foreign, and, along with Greece, it is the least developed in Europe. It remains concentrated in a limited number of labour-intensive sectors and is run largely by small-sized family companies.

Textiles, shoes and leather, woodwork, cork and ceramics account for over half of industrial production. These traditional industries face a major challenge in coming to terms with the country's accession to the EEC and the full extent of this challenge does not yet seem to have been digested.

A recent survey carried out by the Portuguese industrialists' federation, CIP, revealed that 81 per cent of those polled considered EEC membership to be good for the country and only 5 per cent said it would be bad.

On the question whether it would be good for industrialists



Loading bathroom ware for export in the docks at Lisbon. Ceramics is one of the handful of industries which together account for more than half of Portugal's industrial production.

Trevor Humphries

## CONTENTS

Structure	II	Car makers	V
Shipyards	III	Domestic appliances	V
Profile: Baiao Horta	III	Telecommunications	VI
Paper and pulp	IV	Wine	VI
Textiles	IV		

CONTINUED ON NEXT PAGE

20% of the tankers and combined carriers supplying crude oil to Western Europe, North America and Canada, are repaired at LISNAVE

LIS-79-01

As a result of a policy for expansion and diversification of activities, the Borges Group began its activity in the Industrial textile sector in 1967, with the creation of EUROFIL.

After 14 years of activity, and approximately 1,300 employees, with its head-office in Lisbon and a branch in Oporto, EUROFIL strengthens its presence in the world through Agents and Representatives.

Its activity includes the production of polyethylene textiles and polypropylene, thermoplastics and plastics reinforced with fiberglass.

located in Póvoa de Santa Iria, 15 Km away from Lisbon, EUROFIL has a covered area of approx. 60,000 sqm on its 80,000 sqm property.

Inside, over 200 looms are in operation. EUROFIL is an important industrial complex in terms of area and quality of production in order to compete with the major factories of the sector all over the world.

Besides, EUROFIL has the advance and technological dynamics which enable this company to provide "know-how" upon request.

By submitting all its products to the strictest quality control so that they may offer a total guarantee in all its industrial and agricultural applications, EUROFIL is weaving the Europe.

**EUROFIL**  
INDÚSTRIAS DE PETRÓLEO, PLÁSTICOS E FILAMENTOS, S.A.J.L.  
SEDE: RUA TOMÁS MIREDO, 45-51 ESQ - 1000 LISBOA - PORTUGAL  
TEL: 539772 - 542570 - 552512 - TELEX: 16497/4295 EUROFIL  
**A future with roots**

LISNAVE  
the largest and the most experienced  
VLCC and ULCC repair yard in the world  
handling over 25 million tons  
every year

**OLISNAVE**  
ESTALEIROS NAVAES DE LISBOA, S.A.R.L.

P.O. BOX 2158 - TELEX 12619 LISNAVE P. 115804 PORTUGAL

## PORTUGAL: AN INDUSTRIAL STRATEGY FOR THE EIGHTIES

Portugal is a country in the throes of a process of transition and economic adjustment—a process within a process, that of world development—and since the start of this decade has been striving to make a clear, long-lasting definition of its options as regards economic development.

The need to define coincides, in this case, with the political opportunity of doing so; for the first time for several years, Portugal has a government with a long enough horizon of administration and the necessary parliamentary backing to conceive a medium-term economic plan, get it approved and apply it.

It is, of course, in industry that strategic options provide most scope, and it is also in this area that they are more problematic.

The realities that form the basis for such options are fairly well known, and may be summed up as follows:

- with high rates of growth—about 10% a year in the sixties and beginning of the seventies—the industrial sector has been the driving force behind the country's economic development;

- in quantitative terms, the relative dimension of Portugal's industry is significant: it contributes about 40% of the GNP, occupies 35% of the active population and accounts for 85% of the exports. A mere consideration of these indicators would put Portugal at a level of industrialisation that is close to most of the developed countries, including those of the EEC, of which Portugal wishes to become a member;

- qualitatively, however, Portuguese industry is not as significant as its quantitative importance suggests. On one hand, the structure of the transformer industries shows considerable imbalance in favour of labour-intensive industries that use technologies that are not advanced.

On the other hand, the structure of industry shows an excessive preponderance of very small, small and medium firms: only 328 industrial firms (less than 1% of the total) employ more than 400 workers, while 50% employ less than 10 workers.

—naturally productivity is low: the proportion is about 1:4 in comparison with Federal Germany and a little less unfavourable in relation to the other EEC countries. And although there is no doubt that wage differences more than make up for the difference in output—thus ensuring the competitiveness of Portuguese products abroad—it is quite certain that any future strategy cannot be based on this advantage owing to competition, particularly as regards low-quality production, from the developing countries as a whole, with their lower wage levels;

—as regards energy, Portugal's economy in general, and industry in particular, are highly dependent on oil as a primary source of energy (oil accounts for about 80% of the total primary energy consumption). This oil comes entirely from abroad (efforts to find petroleum in Portugal, notwithstanding some promising geological pointers, have so far not produced any significant result), with the greatest inconvenience that this involves for the economy—an increasingly high risk of interrupted supplies and a considerable burden in the balance of payments.

The Minister of Industry and Energy, Mr Bayão Horta, has since the beginning of the year—made several public statements that have been mainly intended to trace the guidelines he has in mind for the work to be done by his Ministry, and to motivate the various economic agents concerned. The document covering the Major Guidelines of the Medium-Term Plan (1981-84), recently presented by the Government and approved by Parliament, incorporates for the industrial sector the basic points of the themes that Minister Bayão Horta has been putting forward.

Broadly speaking the Minister begins with the following premise: the classical model of industrial growth is by now, on an international level, becoming worn out, while at the same time the model for future development must be discerned in its fundamental aspects. Consequently the forthcoming strategic proposal will consist, not so much of continuing Portugal's industrial structure in the classical moulds, as of trying as soon as possible to direct the evolution of industrial activity in accordance with the patterns of development that will presumably prevail in the next few decades.

Establishment and progressive absorption of the classical model of industrial development in Portugal had to cope with serious handicaps that have only partly been overcome. For instance, the demand for a consumer market of large dimensions—either at home or geographically

Ministério da Indústria e Energia, Gabinete de Estudos e Planeamento  
Rua Conselheiro Fernando de Sousa, 11, 1000 Lisboa. Tel: 659162/9

accessible—the availability of an abundance of the main mineral and power-producing raw materials, the existence of a go-ahead financial market on a scale that is adequate for the vast needs of investment in capital-intensive industries, the demand for a steady, intensified effort in research and development activities, etc., all of these basic requirements for that pattern of industrialisation could hardly be met by Portuguese economy and society.

The model that is now beginning to take shape, on the other hand, seems far better suited to the nature and quantity of the potential and real resources that the country has, both as regards manpower, whose adaptability and capacity for learning make up for eventual lack of skills, and as regards certain raw materials (particularly non-metallic minerals) that it is recognised may later be of great importance in the manufacture of new products.

It is in this context that are inserted the industrial policy priorities announced by Mr Bayão Horta, and they all converge in the aim of introducing into the productive apparatus a profound structural and technological modernisation with a view to Portugal's forthcoming membership of the Common Market. These priorities can be summed up as follows:

1. Exploitation, with optimisation of the national value added, of all of the country's natural resources.

This involves not only going ahead with investments already under way in order to develop and take suitable advantage of minerals that exist in a considerable quantity (the most classic examples are iron ore, pyrites and wolfram), but also to begin applying the technologies to other natural resources (cork, non-metallic minerals, diatomite, etc.) with a view to manufacturing new and more valuable products.

2. Quantitative evolution, without significant expansion, of the traditional transformer industries in order to preserve their competitive strength (defensive strategy).

In this area, which includes such industries as textiles, clothing, leather and footwear, furniture, etc., the investment effort needs to be channelled to improving quality (both of the product and of entrepreneurial management), rather than to expansion investment.

3. Intense qualitative, and also expansionist development of those industries in which the country already has some technology of its own, and in which the comparative advantages are stable and even capable of being extended (aggressive strategy).

In this area the aim is to develop those industries that produce equipment goods in general—which in certain cases there is already some technological autonomy, namely in mechanical equipment and light electrical equipment—and also to develop engineering and technical design activities.

4. Creation of a nucleus of carefully selected advanced technologies, with a view to a future increase in Portuguese technological autonomy.

This is par excellence an area of innovation, calling for a careful coordination of research effort in industry and the university, and an area in which the few advances achieved by the more highly developed countries do not place Portugal in a situation of backwardness that cannot be caught up with. The aim is principally to create and develop technologies, for example in the fields of light, resistant materials, compound materials, semi-conductors, electronics, etc.

Implementation of these strategies will have as its principal agent the Portuguese entrepreneurial class, although an important contribution may also naturally be made—and is in fact essential—in some of the areas defined by foreign investment.

With a view to creating a propitious atmosphere for private investment, a vast set of legislative standards is therefore in an advanced stage of preparation, and it is this that will provide the juridical and administrative background for industrial activity in the next few years. Apart from various normative laws dealing with different sectors of strategic importance, in which will be reflected the guidelines of industrial policy that have been mentioned, of special interest is the new Industry Bill that will shortly be presented to Parliament, and also the preparation of a Medium- and Long-Term National Energy Plan whose fundamental purpose is to guarantee the country's power supply in terms that can take care of its growing needs.

With a strategy in hand and the essential means for putting it into effect, Portuguese industry at the start of this decade has excellent prospects for carrying out the task established for it: to provide a decisive contribution towards making the standard of living of the Portuguese more in line with that of other more developed countries.

**SINES REFINERY**

- ten million tons of crude capacity
- updated process performances
- processing flexibility and availability

**PETROGAL**  
PETROBRAS DE PORTUGAL, EP

FUELS • LUBRICANTS (base oils and finished products) • BUNKERING

AIR SERVICE • SPECIAL PRODUCTS AND AROMATICS

## PORTUGUESE INDUSTRY II



Oporto, the city at the mouth of the Douro valley which is the capital of the port wine producing region

## Fatalistic attitude to the lack of diversification

ALMOST without prompting, the Portuguese talk about their industry with dismaying, and often fatalistic candour.

"We are halfway between the advanced industrial countries of the EEC and the developing countries of the Third World," they say.

This statement almost invariably precedes any comment on Portuguese industry. Indeed, the industrial structure does not fit easily into any pattern.

Apart from Greece, Portugal has the lowest proportion of population actively engaged in industry of any European country, and it rates with Greece as being the least industrialised country in Europe.

Because wages in Portugal are well below the European average, industrial investment in labour intensive activities has been encouraged. A 1977 study of the textile industry by Werner management consultants revealed that hourly wage

in Spain was developed in the Basque country, where there were raw materials and abundant supplies of coal and water. But until the mid-1950s textiles was the predominant industry and this was centred on the "developed" region of Catalonia.

More than half of industrial production remains in private hands, some foreign, and if Portuguese usually in small businesses.

With the prospect of Portugal joining the EEC, the industrial structure does not lend itself easily to rapid diversification and nationalisation. For a start, the public sector is only now beginning to adjust to the convulsions caused by the Revolution.

Management remains problematical and the financial organisation of the State-controlled concerns leaves much to be desired.

The private sector remains conservative and wary of change. With a rigid system of price controls, an antiquated method of industrial licensing and the limited availability of long-term finance, it is not encouraged to adapt itself to the future.

Even so, the Government has set out a series of priorities which provide a framework for reference if not action.

The Government is basically against new investment in heavy industry except when it is based on Portuguese raw materials. This means the "judicious" expansion of iron and steel capacity to meet needs that are expected to treble by 1990.

Thus last year the green light was given for \$750m steel plant for rolling flat products—a decision which had strong social and political considerations. A second planned phase has been shelved.

Any base industry using petroleum-based materials like the Sines petrochemical project will be rationalised and certainly not expanded. A major priority will be to raise the added value of a number of traditional products.

These include ceramic materials (in electronics), insulating products like cork, slate by-products and glass by-products.

As in Spain, energy-intense industries like cement and ceramics will be converted to burn cheaper fuels, particularly coal. Another major priority is to improve the scope and quality of food processing like canning and preserves.

Perhaps more importantly, a qualitative change is planned for the production of traditional goods, like textiles, clothing and shoes. If not, there is no way that these products can sustain competition from Third World countries like Taiwan.

Finally, an attempt will be made to increase the level of foreign investment to use Portugal as an assembly point for goods that can be sold on the European market.

The problem with foreign investment has been the smallness of the Portuguese market and existing EEC tariff barriers. The most attractive areas for foreign investment are considered to be electronics (with a labour-intensive element), automotive components and electrical equipment.

### EMPLOYMENT BY SECTOR

(Percent share\*)

	Portugal	Greece	Spain	EEC(9)
Agriculture	27.8	38.9	24.8	10.3
Industry	32.7	26.3	37.2	40.3
Services	38.5	34.8	38.1	49.4

\* Average for 1971-75

Source: CIP

## Back to the drawing board

CONTINUED FROM PREVIOUS PAGE

EEC. In terms of EEC production, Portuguese textiles are on a small scale but they are seen as a threat, particularly to the industries in France and the UK.

Equally, the more modern Portuguese textile manufacturers recognise that there is a limited time to sustain their type of production against Third World competition, or indeed that of other EEC members. The same is true of shoes and ceramics for instance.

There is a shortage of management skills and a lack of technology, but it would be wrong to assume that Portuguese industries are incapable of adapting. Arguably, they have shown remarkable resilience in coming to terms with the chaotic conditions created by the aftermath of the revolution and the loss of colonial markets (and assets) in Angola and Mozambique.

In a short space of time they have had to adapt to a completely new system of labour relations, break-up of the control of the private banks over industry, state participa-

tion in all key activities, and the end of the colonies.

The main problem in transforming and promoting Portuguese industry, it is argued, is the rigidity of labour laws, which make redundancies virtually impossible. In its electoral platform last year, the AD pledged to reform the labour laws, an inheritance of the Socialist euphoria of the revolution. The new government has repeated this commitment, but this means a clash with the powerful trade union movement, still dominated by the Communist Party, at a time when the Government may be pressured by the IMF to instil wage discipline.

Reform of the Labour laws is tied in to the more general issue of altering the 1976 constitution to permit the adoption of a market economy. In this respect the constitution was couched in near-Marxist terminology which the AD argues has no relevance to Portugal's aim of becoming a member of the EEC.

So far the military watchdog body, the Council of the Revolution, has used its right of veto to block most liberalising legislation, and despite what appears to be a pact between Sr. Bulcão and President Esmeraldo, to do away quickly and quietly with the Council of the Revolution by reforming the constitution, many feel this is something that can only change with difficulty. It is the most disruptive issue in Portugal today.

However, it is precisely this issue which troubles the private sector. The latter say that until the constitution is reformed there is insufficient incentive for investment.

Another big complaint is the way in which state companies' bonds have such privileged fiscal treatment and an attractive return of 18 per cent net. With the problems of finding long-term investment funds anyway, there is little attraction in ploughing one's own capital into an industrial venture because few if any could produce such a good return as these bonds. Alternatively, money is going into property speculation which offers the sole means of quick gains and some concealed profit.

There is no shortage of money around, aided by emigrant workers' remittances and a good deal more lies in the hands of Portuguese waiting outside the country.

If the necessary constitutional changes are not made soon, the chances of Portugal being able to cope with a 10-year transition period to join the EEC will become more remote.

The Government claims to be aware of this and in general the new ministerial team has a businesslike and practical air. The former Industry Minister, Sr. Balão Horta, has been retained in a portfolio whose powers have grown. As an industrial chemist and having formerly worked in the national steel company, he has practical experience of industry.

This is a positive sign that he will follow the broad lines of industrial strategy, lessening state intervention and encouraging an industrial transformation to meet the challenge of the EEC. But a sense of urgency is needed and evidence of this remains disappointingly slim.

## PORTUGUESE INDUSTRY III

More technocrat than conventional politician, Baiao Horta is very well qualified to handle the difficult job of Industry Minister. Profile by Diana Smith.

### Tough man—tough challenge

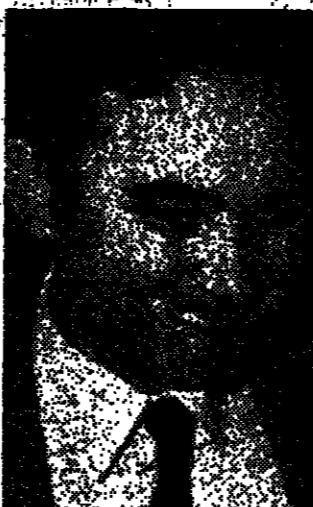
A FEW weeks ago, Sr Diogo Freitas do Amaral, leader of the Christian Democrats, was harshly criticising the Coalition Government of Sr Francisco Pinto Balsemao, which had several prominent Christian Democrats, not least the Horta Brothers, Baiao, 48, and Basilio, 37.

While their party leader publicly disapproved of Sr Balsemao—thus being seen to align himself with noisy, ambitious members of the Premier's Social Democrat Party bent on the Premier's downfall, the Horta Brothers supplied the Premier.

In the new Balsemao Administration they have reaped a rich harvest: Basilio has been given the new combined Ministry of Agriculture, Internal Trade and Fisheries, while Baiao has received another large department—Industry, Energy and Exports.

These are crucial factors in Portugal's ambitions plan to grow fast and find a stronger footing in world markets.

But even in Portugal's labyrinthine politics, loyalty is not enough to justify a major Government appointment. Baiao Horta is generally regarded as a particularly tough-minded man, more technocrat than con-



Baiao Horta: energy and intelligence

ventional politician, and well qualified to handle a difficult job.

He studied industrial chemistry at the country's Higher Technical Institute in the 1950s, returned there for an engineering doctorate in 1973, became a professor in 1979, and, in the 1960s, took a Master of Science degree at Birmingham University. He then worked from 1960 to 1975 in the national steel industry as a technician and later an executive, then stuck with the vagaries of Portugal's successive governments from the heady days of 1975 when revolution was the key word and nationalisation the order of the day.

In the sixth provisional Government (1975-76) Sr Horta was Under Secretary of State for Heavy Industry—a sector heavily involved in the nationalisation craze.

In the brief, incompatible marriage between Sr Mario Soares's Socialists, and Sr Freitas de Amaral's Christian Democrats, which formed a short-lived coalition in 1977-78, Sr Horta was Secretary of State for Energy and Mines.

He then interrupted his Government activities to work in industry and when the first Government of the Democratic

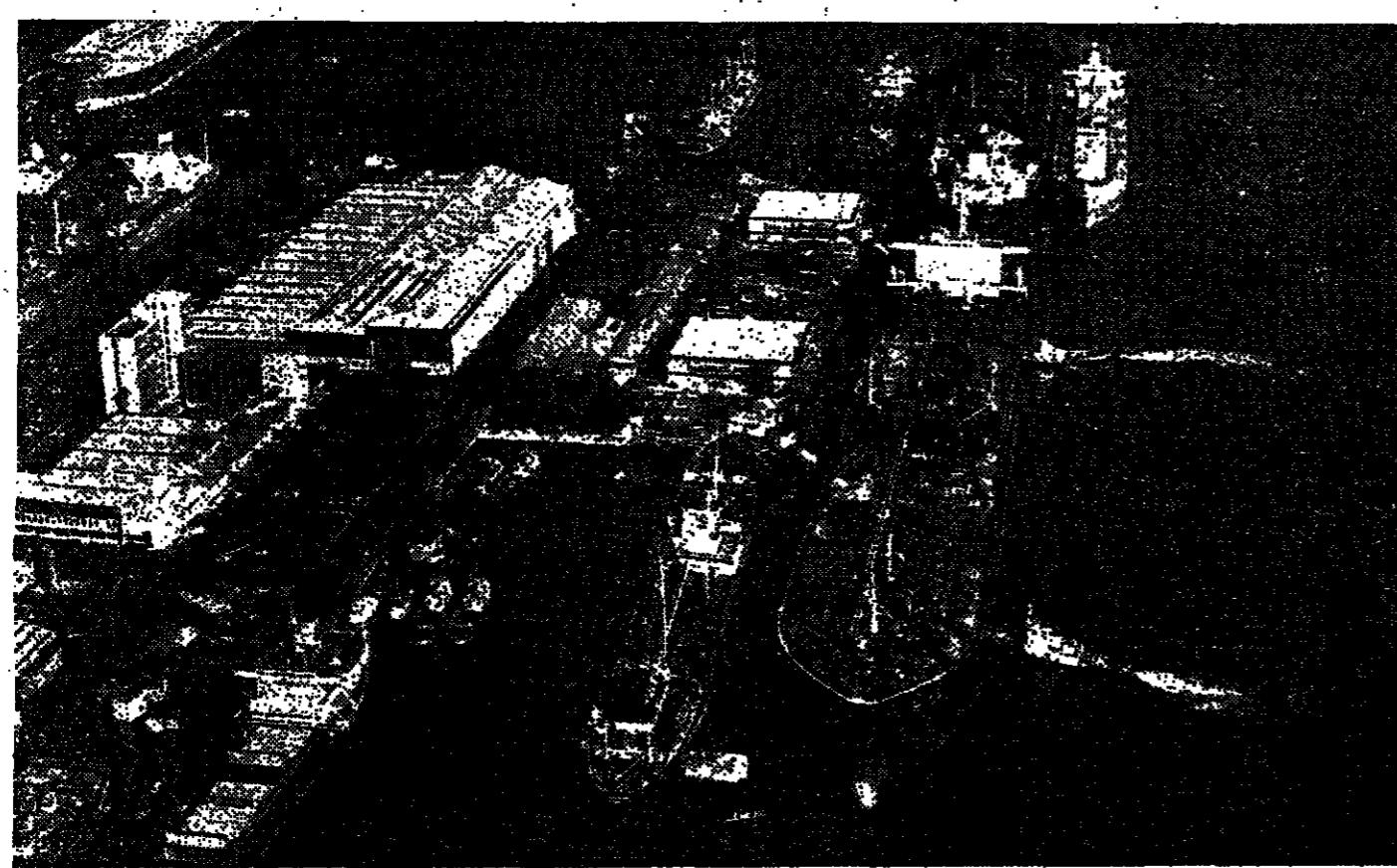
serious affected Portugal's hydroelectric resources and forced drastic reductions of energy consumption in industry, with grave consequences for output.

At the same time the largely state-owned inefficient industrial sector was subjected to fund-cutting in an attempt to reduce the Government deficit, while the heads of private companies held their breath waiting for legislative changes that would give them more freedom.

All this and political party bickering made it difficult for the Coalition to govern effectively.

The second Balsemao Government has begun its term in a climate of uneasy political peace and severe economic difficulties. The creation of large portfolios like that of Sr Baiao Horta's Industry, Energy and Export, is meant to speed decisions (rapid decision-making is not a Portuguese forte) and solve some problems caused by separate departments haggling or procrastinating over complex projects.

Sr Horta seems to have the intelligence and energy to tackle the new demands made on him, but whether the creaking system will respond positively remains to be seen.



Tugs berth a tanker at Lisnave. The Lisbon yard is well placed for repairing Gulf tankers

### Lisnave yard trying to diversify as worldwide crisis bites

THE world-wide shipping crisis has hit Lisnave, Portugal's prestige repair yard as Lisbon, as hard as yards elsewhere—but the company is bearing up and trying to strengthen its base through diversification.

The eighth largest company in Portugal, and a major invisible export earner, Lisnave had a turnover in 1979 of \$150m—an improvement of 72.7 per cent over 1978, when the crisis began to bite.

Its complex share and management structure, with the State having a majority holding wrested in the 1975 Revolution from the Melo family, and the Dutch and Swedish partners demanding that Senior José de Melo be kept on as president, permits the purchase of small companies related to the industry.

Like other Portuguese industrialists whose assets were nationalised in 1975, the Melo family has received bonds as compensation after years of delay.

These bonds can be cashed in at a discount—for shares in dozens of small companies swept into the nationalised net six years ago. These are classified as "lame ducks" and are up for grabs by private hands.

Thanks to Portugal's geographic location near the world's major shipping routes, and to the skills that Lisnave has accumulated over the years, the ship repair industry is one of the few areas of heavy industry that foreign investors find worth pursuing.

Unfortunately, the worthy but over-sized State-owned shipbuilding yards of Sestaneva are still reeling from the sudden blow to world shipping in the 1970s and are hard-pressed to find buyers for vessels already built.

Lisnave is strategically placed to repair empty ships on their way to the Persian Gulf, and Lisnave's pioneering tanker-fushing unit on the south bank of the Tagus has become an added attraction.

The concern has a longstanding presence in the Gulf area, becoming Portugal's major entrepot port.

earner in the Middle East through the highly successful work of its projects branch, Navelink, which co-ordinated construction of the large Asir repair yards in Bahrain and manages the yards.

Despite the problems of the Iraq-Iran war, Asir has been such a success that an approach was made this year for its takeover of a similar but cumbersome project in Dubai.

Navelink is also involved in the construction of a yard designed for smaller vessels operating in the Red Sea with capacities of 40,000-50,000 tons deadweight.

In timid Portuguese efforts to promote exports of goods to the Arab world, where the country has a trade deficit of nearly \$1.5bn, the efficiency of the Lisnave-Navelink connection is a major selling point for sceptical Arab businessmen who know little of Portuguese products.

The yard weathered the labour storms of 1973 and persuaded customers to continue using its services thanks to the persistence of Sr Alvaro Barreto, the then managing director who travelled far assuring nervous shipowners that Lisnave could do the job and on time. It is now far more competitive, with favourable round times and less surcharge manpower.

The first strike in five years took place this year—at a time when strike-fever suddenly hit nearly every field of Portuguese activity in an attempt by the far Left to hamper the Government. But it was quickly settled.

Lisnave is playing a part in the efforts to revive Portugal as an important maritime power. It does not seek to rule the seas but rather to harbour vessels of many flags, earning money for services rendered and reducing the cost to domestic consumers of such essential imports as grain and animal feed.

Some Portuguese dream of the day when Lisbon may become southern Europe's equivalent of Rotterdam as an entrepot port.

Lisnave is playing a part in the efforts to revive Portugal as an important maritime power. It does not seek to rule the seas but rather to harbour vessels of many flags, earning money for services rendered and reducing the cost to domestic consumers of such essential imports as grain and animal feed.

The Portuguese believe that they could achieve something similar, offering a shorter Atlantic crossing than to Rotterdam and the modern equipment needed for speed and a competitive edge through lower handling costs.

#### SHIPYARDS

DIANA SMITH

Fulfilment of the dream depends on development of the land transport system as well, not just in Portugal but throughout the Iberian peninsula. The EEC has shown its understanding of this need by advancing for the road and rail system and also for improving the navigability of the important River Douro in the north.

The great advantage of the port of Lisbon is that it is underdeveloped, while being one of Europe's best deep-water harbours.

Plans already made by the Lisbon port authorities are ambitious. They include a long extension of the main cargo-handling quay at Sicanaria-Mar

assuring nervous shipowners that Lisnave could do the job and on time. It is now far more competitive, with favourable round times and less surcharge manpower.

This year the dockers have been particularly disruptive. The Government tried to reduce their overtime and, thanks to the concessions the unions have seized over the years, nearly all port work is now "overtime." The problem is crucial to the success of port development plans.

Not only Lisbon but smaller ports in the far north, centre and south are in line for major improvements with the help of EEC, West German or Nato funds.

Meanwhile, the port of Leixoes, which should be serving the commercial and industrial centre of Oporto and the northern industrial belt, is the despair of traders and industrialists.

The second most expensive port in Europe and considered exceedingly inefficient, Leixoes is often shamed in favour of the Spanish port of Vigo to the north, from which goods for Portugal are driven over tortuous roads.

Strategically, another northern port, Viana do Castelo, could play a major part as a repair centre should there ever again be sea battles in the North Atlantic.

The Portuguese hope to develop naval skills at Viana from the planned construction of two Nato-financed frigates, over which there is still much haggling between European would-be suppliers.



**specialists in:**

<b>INCENTIVES</b>	<b>CONGRESSES</b>
<b>SEMINARS</b>	<b>GROUPS</b>
<b>GOLF</b>	<b>SENIOR CITIZENS</b>
<b>PERSONAL SERVICE FOR INDIVIDUAL CLIENTS</b>	<b>VILLAS AND APARTMENTS &amp; SHORE EXCURSIONS</b>

VIAGENS RAWES IS THE TRAVEL DIVISION OF

**JAMES RAWES & C. LTD.**

LLOYD'S



AGENTS

SINCE 1873

SHIPPING AGENTS



FORWARDING AND CLEARING AGENTS



ASSOCIATED COMPANY  
MOORE PARAGON PORTUGUESA, LDA.  
(A member of  
The Moore Corporation of Toronto)



Head Office-LISBON: JAMES RAWES & C. Ltd., 47, Rua Bernardino Costa, P.O. Box 2122-1103 Lisboa-Codex, Tel.: 370231/8; Telex: 18337 & 12341 RAWES P; Telegram: RAWES LISBON

OPORTO: Rawes (Portuguese), Lda.

891, Rua de Júlio Dinis, 2.º Esq. — Tel.: 667116 & 696322 — Telex 22120 RAWCO P

SINES: James Rawes & Mário Tavares (Portuguese), Lda.

48, Rua Teófilo Braga, 7520 Sines Tel.: (0017) 62026 — Telex 14888 RAWES P

FARO: James Rawes & C. Ltd.

72, Rua Conselheiro Bivar, 8000 Faro — Tel.: 23017/8 & 23195/6 — Telex 18243 & 16397 RAWES P

## The London Lisbon link

### How we can help the businessman

Trade links between Britain and Portugal have been established now for over six hundred years.

In the last hundred years those links have been strengthened by the part we have been playing as bankers to both Portuguese and British concerns.

As one of the three leading banks in Portugal, Banco Espírito Santo e Comercial de Lisboa offers a broad range of services. In addition to domestic clearing facilities we manage international currency transactions and transfers, import and export funding, Euromarket dealings and can call on a wealth of local knowledge and experience of Portuguese trade. We have over 120 branches covering every commercial centre in Portugal.

From our London office we offer an equally valuable service. And this is backed by a sophisticated network of foreign correspondents throughout the banking world.

If you would like to learn more about how we can help your Anglo-Portuguese business arrangements, our General Manager in London, Mr. R. B. Botcherby, will be glad to tell you. Alternatively, you can contact us at our Head Office in Lisbon.

**BANCO ESPIRITO SANTO E COMERCIAL DE LISBOA**

London Office: Cunard House, 88 Leadenhall Street, London EC3A 3DS.

Tel: 01-283 5381. Telex: 883064 and 886950.

Head Office: 195 Avenida da Liberdade, 1200 Lisbon, Portugal. Banco Espírito Santo e Comercial de Lisboa, London Branch, Licensed Deposit Takers.



## PORTUGUESE INDUSTRY IV

# Plan needed to maximise energy sources

**IE SECTORS** of Portuguese industry that are likely to benefit from accession to the European Economic Community Far East, Portucel went from zero customers in 1979 to nine, with sales there totalling \$3,000 tonnes. Pulp is one of them. In the past decade the industry has gone ahead rapidly and leaders consider it is already enough for membership of EEC. The advantages Portugal enjoys, according to the pulp industry, are its raw materials either pine or eucalyptus and its technology, originally imported but now being developed locally. Portuguese short-fibre pulp is regarded and the country's state-owned conglomerate, Portucel, result of the merger of all the companies in 1976, seen its number of customers world wide grow from 1977 to 171 last year. Europe is still the strongest market and the UK once took third of Portucel's exports; its sales to the Comecon bloc have grown from 105 tonnes in 79 to 7,500 tonnes in 1980.

Sales to Africa have grown from 6,000 tonnes in 1977 to 22,000 tonnes in 1980. In the Far East, Portucel went from zero customers in 1979 to nine, with sales there totalling \$3,000 tonnes. Portugal's drawbacks lie in the vital area of energy (the country is heavily dependent on imported fuel and the pulp and paper industries are high energy consumers) and lack of overall forestry policies. What the pulp industry needs is a plan for the maximum use of alternative energy sources: recycled wood residues or chemicals, for instance, which could initially save 10 per cent of energy consumed, and prices that would retrieve part of the cost of the current exorbitant cost of imported energy. Meanwhile, there is much to be done in forestry. The World Bank and the Food and Agriculture Organisation have backed a five-year programme for the afforestation or reforestation of 150,000 hectares (375,000 acres) in various parts of the country.

Only part of this is destined for pulp resources. Portucel, has 80,000 hectares under the programme, with 30,500 hectares of pine and 29,500 hectares of eucalyptus.

Portugal especially needs to recreate forests thoughtlessly exploited in past centuries or replant areas ravaged by forest fires. This year's toll has been particularly grim.

In this year's fires eucalyptus groves burned in the centre while firemen struggled to extinguish the blaze on the edges. In several places local people stood by without helping, it is said, because they resented the eucalyptus trees encroaching on their grazing land.

The pulp industry, meanwhile, claims that the 3m hectares (7.5m acres) of Class D and E (low grade) Portuguese land set aside for forestry only a small part has gone to eucalyptus, and that this controversial tree has not harmed rich grazing land.

The industry also claims that, contrary to common belief, the methods that leave ample scope for ruthless middlemen who sell lumber in vast quantities to Spain, the pulp and paper industry is forging ahead.

The British-owned Caima pulp company — Portugal's oldest established pulp concern, which started its first mill in 1888—is aiming for 100,000 tonnes capacity from two mills next year, compared with 14,000 tonnes from one mill in 1985.

It is believed that there is no undue competition in exports

### PAPER AND PULP

DIANA SMITH

between the privately-owned Caima or Celbi mills and state-owned Portucel. The private mills mainly supply tied foreign customers.

The story of Portucel, meanwhile, shows what Portugal needs to do and, occasionally, can do, to "go European".

When it was formed in 1976, a year after the revolutionary fever, Portucel put together some severely under-capitalised and archaically equipped private companies which stood no chance of competing individually in an increasingly tough pulp and paper market.

A decision was taken to make Portucel fully-integrated, from tree to pulp, paper, packaging and transport, forcing up output rapidly despite the scanty resources then available.

Heavy investment was to have been made in modern equipment and technological research, creating by the mid-1980s an industry of European dimensions with cost effectiveness and quality of product equal to that of successful mills in other countries.

That objective is still far off. Portucel's financial overheads are vast. Its capital amounts to Es 300m (\$45m). But in 1980 its self-financing—Es 2.3bn (\$35.3m) improved by 201 per cent.

Meanwhile, to help other sectors it is required to perform economically bizarre tasks such as acting as import agent for newspaper—all of it foreign. It must pay its suppliers within 30 days while Portucel's customers pay in instalments if at all. It is required to sell pulp at absurdly low prices to Portuguese customers while trying to keep a reasonable profit margin.

Portucel has a particular geo-

graphical advantage that adds

to the competitiveness of its

pulp and paper, assuming that

consistent quality of output can

be maintained. It is equidistant

from major Atlantic and

Mediterranean ports and

Portucel has its own shipping as

well as its own lorries.

Such haphazard ways are one

reason why Portucel must for

some time play its unwanted

role of channel for expensive

newsprint or paper imports

while the national paper industry slowly realises that joining the EEC in 1984 will spell

disaster unless it learns to go

for size, efficiency and rapid

technological improvement.

Such haphazard ways are one

reason why Portucel must for

some time play its unwanted

role of channel for expensive

newsprint or paper imports

while the national paper industry slowly realises that joining the EEC in 1984 will spell

disaster unless it learns to go

for size, efficiency and rapid

technological improvement.

Such haphazard ways are one

reason why Portucel must for

some time play its unwanted

role of channel for expensive

newsprint or paper imports

while the national paper industry slowly realises that joining the EEC in 1984 will spell

disaster unless it learns to go

for size, efficiency and rapid

technological improvement.

Such haphazard ways are one

reason why Portucel must for

some time play its unwanted

role of channel for expensive

newsprint or paper imports

while the national paper industry slowly realises that joining the EEC in 1984 will spell

disaster unless it learns to go

for size, efficiency and rapid

technological improvement.

Such haphazard ways are one

reason why Portucel must for

some time play its unwanted

role of channel for expensive

newsprint or paper imports

while the national paper industry slowly realises that joining the EEC in 1984 will spell

disaster unless it learns to go

for size, efficiency and rapid

technological improvement.

Such haphazard ways are one

reason why Portucel must for

some time play its unwanted

role of channel for expensive

newsprint or paper imports

while the national paper industry slowly realises that joining the EEC in 1984 will spell

disaster unless it learns to go

for size, efficiency and rapid

technological improvement.

Such haphazard ways are one

reason why Portucel must for

some time play its unwanted

role of channel for expensive

newsprint or paper imports

while the national paper industry slowly realises that joining the EEC in 1984 will spell

disaster unless it learns to go

for size, efficiency and rapid

technological improvement.

Such haphazard ways are one

reason why Portucel must for

some time play its unwanted

role of channel for expensive

newsprint or paper imports

while the national paper industry slowly realises that joining the EEC in 1984 will spell

disaster unless it learns to go

for size, efficiency and rapid

technological improvement.

Such haphazard ways are one

reason why Portucel must for

some time play its unwanted

role of channel for expensive

newsprint or paper imports

while the national paper industry slowly realises that joining the EEC in 1984 will spell

disaster unless it learns to go

for size, efficiency and rapid

technological improvement.

Such haphazard ways are one

reason why Portucel must for

some time play its unwanted

role of channel for expensive

newsprint or paper imports

while the national paper industry slowly realises that joining the EEC in 1984 will spell

disaster unless it learns to go

for size, efficiency and rapid

technological improvement.

Such haphazard ways are one

reason why Portucel must for

some time play its unwanted

role of channel for expensive

newsprint or paper imports

while the national paper industry slowly realises that joining the EEC in 1984 will spell

disaster unless it learns to go

for size, efficiency and rapid

technological improvement.

Such haphazard ways are one

reason why Portucel must for

some time play its unwanted

role of channel for expensive

newsprint or paper imports

while the national paper industry slowly realises that joining the EEC in 1984 will spell

disaster unless it learns to go

for size, efficiency and rapid

technological improvement.

Such haphazard ways are one

reason why Portucel must for

some time play its unwanted

role of channel for expensive

newsprint or paper imports

while the national paper industry slowly realises that joining the EEC in 1984 will spell

disaster unless it learns to go

for size, efficiency and rapid

technological improvement.

Such haphazard ways are one

reason why Portucel must for

some time play its unwanted

role of channel for expensive

newsprint or paper imports

while the national paper industry slowly realises that joining the EEC in 1984 will spell

disaster unless it learns to go

for size, efficiency and rapid

technological improvement.

Such haphazard ways are one

reason why Portucel must for

some time play its unwanted

role of channel for expensive

newsprint or paper imports

while the national paper industry slowly realises that joining the EEC in 1984 will spell</

## PORTUGUESE INDUSTRY V

# Big demand for cars despite low pay and bad roads

ONLY ONE in every 11 Portuguese owns a car. But for the first 10 days of each month a foreign visitor might think that the entire population of nearly 10m had taken to wheels in Lisbon.

Traffic jams, noise and pollution from exhaust pipes are all unbearable.

By mid-month it is still noisy but the traffic moves, because sufferers from automania have now spent too much of their pay or filling their tanks with the most expensive petrol in Europe (Esc 55 a litre) and driving around aimlessly for days.

The rattettrap or newer cars have returned to their usual place—treble-parked in narrow streets—until the next pay packet leads to another round of jams.

Despite the high cost of petrol and tight credit, deliberately aimed by the Government at discouraging consumption and regardless of the high capital cost of a car in relation to a low average national income, automania persists in Portugal.

Showrooms either have no display models, because they have been sold, often for cash down, or those they have are hung with "sold" signs. The industry grumbles about long-standing import quotas aimed at allowing a domestic industry to build up, which means that demand cannot be rapidly satisfied.

Vehicle sales in the first half of the year were buoyant, exceeding 1980 by between 11 and 18 per cent depending on the model. There is a danger, of course, of a fallback when the Government imposes new austerity measures later this year. But on past experience the Portuguese are likely to skimp on food as to run a car, if only part-time.

The market will doubtless respond in time to such factors as compulsory insurance and vehicle inspection, finally passed after years of delay. This should reduce the advanced average age of cars.

At present, the effects of old badly-maintained vehicles driven by daredevils with slow reactions fill scrapyards with wrecks and keep Portugal's fatal motor accident statistics the highest in Europe.

Meanwhile, reasonably steady industrial growth and diversification are helping the commercial vehicle sector. But as long as Portugal's main north-south highway between Lisbon and Oporto remains only half-widened and straightened, the transfer of goods by road will be monstrously expensive and time-wasting.

It has been argued that because improvements to National Highway No. 1 cost \$2m a kilometre, and because the country has economic problems, work goes slowly when funds are available.

Businessmen rightly argue that a country seeking international container lorry business and planning to invest in international terminals, not to mention asking to be taken seriously as a modern European



Traffic on the Avenida da Liberdade in Lisbon. Portugal's motorists empty their pockets at pay-day to buy the most expensive petrol in Europe

country, can make no more excuses for allowing its main north-south route to remain choked by frustrating bottlenecks.

The EEC is providing some pre-accession aid for road improvements. At the same time the ECC Council of Ministers has allowed Portugal to retain restrictive import quotas on vehicles and parts so that the domestic industry can be strengthened.

Originally, quotas set in 1972 were due to end last year. They have now been extended to 1985—a year after EEC entry.

The law governing the structure of the Portugal-based vehicle industry, passed in 1978, and the bureaucratic system of price and profit margins imposed, do not help foreign vehicle manufacturers.

The law, and the quotas, seek to effect a gradual decline in imports of completely-built-up (CBU) or completely-knocked-down (CKD) vehicles, growth of a domestic components industry with either Portuguese or mixed capital, and an increase of exports.

These are heady aspirations for a small country with little experience of advanced technology.

In principle, a strong incentive like the \$600m investment by the French State-owned company Régie Renault, bringing in funds and technology, was just what Portugal needed, and in most respects it is.

The Renault plan shows faith in a small country with a very patchy industrial record and arduous labour laws. But having committed itself to encouraging an integrated industry the French giant is moving forward conscientiously.

As in so many Portuguese

developments, the desire to offer powerful newcomers the lion's share of the market, thus shutting out the competition, brought an initial Government offer to Renault of a guaranteed 45 per cent of the market.

This infuriated the competition, struggling with labour problems, tight margins and

### CAR INDUSTRY

DIANA SMITH

CBU or other import quotas. Finally, it was decided to let Renault find its market share once the 120,000-vehicle limit comes into operation and the invitation of Volkswagen, British Leyland, Fiat, Peugeot, General Motors and others has cooled.

Now all they need is to find how to meet increasing competition from Japan.

Meanwhile, the response Renault expected from Portuguese entrepreneurs seeking to enter the components industry has fallen far short of expectations. So far only 11 such arrangements have been made.

A limited range of component exports has begun, although there are still quality control problems.

General Motors has diversified, buying up factory space once used for other purposes or building new units to produce glass and other locally-made components for domestic or export markets. This is what the authorities hoped for when they drafted the motor industry law. But the import figures illustrate the distance still to cover.



## development power

We satisfy the basic necessities in several Home Economic Sectors.

We have got a significant presence in Foreign Markets.

### QUIMIGAL

QUIMIGAL QUÍMICA DE PORTUGAL, E.P.  
Av. Infante Santo, 2 — 1399 LISBOA CODEX

Fertilizers, Pesticides and Seeds.

Inorganic Chemicals, Industrial Gases, Non-Ferrous and Precious Metals, Iron Oxid Pellets and Non-Metals.

Organic Chemicals.

Processed Plastic Products.

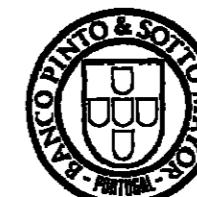
Processed Fibre Products, Glass Fibre and Chemical Specialities.

Margarines, Edible Oils, Soaps and Glycerines.

Products for Livestock.

Home Textiles

## CALL ON US EVERYTIME YOU TRADE WITH PORTUGAL



**BANCO PINTO & SOTTO MAYOR**

Head office - Rua Aurea 28 - Lisbon - Portugal

PARIS-DUSSELDORF-MONTREAL-TORONTO

a Portuguese banking organisation at your service

## ORTUGUESE INDUSTRIAL ESTATES

GIVE TO YOUR INVESTMENT  
EVERY ADVANTAGE  
LOCATE YOUR INDUSTRY  
IN THE

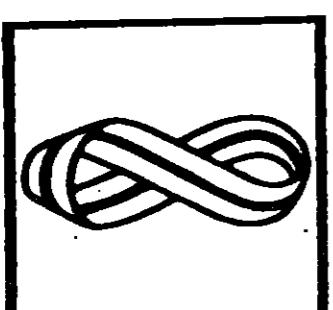


EPPI - EMPRESA PUBLICA DE PARQUES INDUSTRIAIS  
Rua Carlos Testa, 1-7c Esq. - 1000 Lisboa  
Telef: 56 20 01/7 - TELEX 13743 EPPI LX P

## ARTUR NOGUEIRA

Export Specialists in All Types of Clothing  
1,200,000 SHIRTS EXPORTED PER YEAR  
Close co-operation with our clients has been  
the reason for reliability and success

P.O. Box 34 - 4002 Porto Codex - Portugal  
Telex: 22433 Rutra P - Tel: 694158



## BANCO TOTTA &amp; FÍLIOS

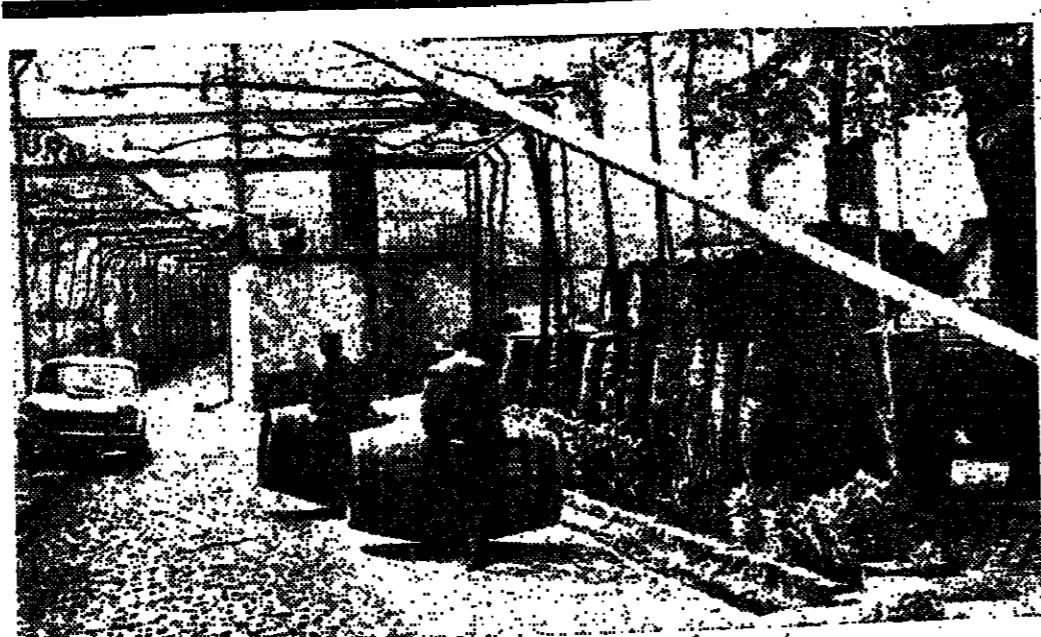
For international business,  
talk to  
Portugal's most experienced  
international bank.

Head Office: Rua Aurea 88, 1100 Lisbon.  
Telephone: 369421. Telex: 12266.

68 Cannon Street, London EC4N 6AQ.  
Telephone: 236 1515 Telex: 887609.  
Telegraphic Address: Bancototta London.  
Dealers: Telephone: 236 6921/6  
Telegraphic Address: Tottaforex London.

New York Agency: 277 Park Avenue, 13th Floor, N.Y. 10017.  
Telephone: (212) 8880900. Telex: 666724.

Representative Office: Caracas. Cayman Islands Agency.  
Associated Banks: Banco Standard-Totta de Moçambique, Banco do Oriente, Macau.



A port wine lodge, the Vila Nova de Gaia. The steeply-sloped Douro valley provides the special climate which produces the remarkably rich grapes for Portugal's best-known export.



Mr Bruce Guimaraens, head of the Fonseca port firm, samples his product on a leisurely boat ride through the Douro. France is now the major market for the country's port, making 41 per cent of foreign purchases.

## Strong resistance to change to hold costs

SITTING SOLIDLY in the centre of Oporto is the massive grey granite bulk of the Merchants Association. The impressive neo-classical building, erected last century, epitomises

the confidence and ancient traditions of this northern Portuguese city, whose wealth has derived largely from the port wine business.

The city has now established itself as an industrial centre in its own right but port remains an important mainstay of activity — not only in generating valuable foreign exchange but also in providing an enormous amount of direct and indirect employment throughout the north of the country. The business has an annual turnover of Esc 8.2bn, of which over 85 per cent is accounted for by exports.

Although production of table wines in Portugal is also a significant activity, it remains essentially oriented to the domestic market and has a much smaller added value. The port wine growing area covers the steep slopes of the valley of the river Douro that winds from the Spanish border to the sea at Oporto. The special climatic features of the valley produce the remarkably rich grapes for Portugal's best-known export.

Dr Fodinha de Almeida, president of the Port Wine Shippers Association, estimates that the grapes are bought from as many as 25,000 farmers — an astonishingly high figure in European agricultural terms. A further 4,000 people are directly involved in the production and shipping business.

Grape production is highly labour-intensive but wage costs and a growing shortage of

skilled labour are forcing the industry to consider more capital-intensive methods. The industry, however, is concerned that the quality of the grape might suffer and, more importantly, that the nature of the terrain imposes its own limitations. The terraces on which the grapes grow are usually too narrow to allow the use of agricultural machinery.

Two modern methods are being experimented with: widening the terraces, or eliminating them in favour of graded slopes.

The experiments are still tentative, and no conclusions have yet been drawn. There is strong resistance to change in an industry so bound up with tradition. But it is recognised that some advance in this field must be made if production costs are to be contained.

It is estimated that the farmers in the Douro annually produce 200,000 pipes (the traditional measure due to the pipe-like shape of the barrel, which contains 550 litres). Of this, only 120,000 pipes are considered suitable quality — and this is carefully graded — for port wine production. The rest is set aside either for table wine or for use as fortifying brandy in the port making process.

Largely thanks to changing habits, production volumes have been increased in recent years. New export outlets have been found, often with lighter and cheaper blends while there has

been a steady rise in domestic consumption.

The total volume of port sold last year was 132,311 pipes, equivalent to 706,538 hectolitres. Exports of 115,076 pipes were 2.3 per cent down but local sales were 35 per cent up. Since 1975 total volume sales have

risen an average 10 per cent a year, and the value of sales has risen dramatically. In 1976, for instance, exports were worth Esc 1.7bn, a figure which had risen to Esc 7.2bn by 1980. Last year's figure was perhaps exceptional because it reflects the vintage year of 1977, since port shipments are generally made three years after initial production. The value of exports has not been sustained so far this year.

France has superseded the traditional major market, which is Britain. France now accounts for 41 per cent of all foreign port purchases, followed by the UK with 14 per cent and the Benelux countries with 12 per cent. The British market continues to absorb the surplus ports but has shown a clear price resistance.

The traditional pattern of sales tends to be reflected in

the ownership of the producers and shippers. The Port Wine Association consists of 43 companies controlled by 21 groups.

Seven of the groups are owned by non-Portuguese interests, most British. All of the formerly British family port businesses, some of which date back seven generations, are now effectively in the hands of larger groups. Thus, Allied Breweries controls Cockburns and Martineau Gassiot, Grand Metropolitan through IDV and Harveys controls Croft and Delaforce and Morgan, while Seagram of Canada controls Robertson and Sandeman. Two groups are also controlled either by French or joint Franco-British interests.

Despite the presence of the multinational drink companies, the business remains fragmented. It might appear ripe for further concentration, but arguably — and this is the view of those in the trade — the specialised nature of the business militates against this.

At the same time there is a growing awareness on the Portuguese side of the need to retain a certain national identity for the port wine business. The Runas group from Spain has been talking recently to Companhia de Silva but the discussions have been inconclusive.

Ironically, one of the largest port wine groups, Real Companhia Velha, is not member of the Port Wine Association. Because of its size it was taken over during the revolution and its owner, Sr Silva Reis, pushed aside. However, the state-appointed administrators made such a mess of running the company — including selling off some of the best stock at low prices to other members of the trade — much to Sr Reis' wrath — that it has now been handed back. The company, still reportedly recovering from this trauma, was the only one to be badly affected by the 1974 revolution. The strong foreign presence provided protection from takeover.

Despite increased production and sales, financial charges are weighing increasingly heavily on the companies as interest rates push up the cost of financing stocks. A study by the Port Wine Shippers Association shows that financial charges represented only 7.8 per cent

## Big effort to expand telephone service

IN AN attempt to raise Portugal's underdeveloped telecommunications network to European Community standards, the Government in Lisbon is to invest more than \$1.6bn over the next five years.

Most of it will be allotted to the Post Office for extending and modernising its telephone and TV services.

Portugal is at the bottom of the European league in the number of telephones available to its citizens. The State-owned Post Office aims to provide 30 telephones for every 100 inhabitants by the year 2000, compared with 5.6 telephones per 100 in 1977.

This will be coupled with a change to advanced electronic equipment, casting for vast re-training schemes for skilled telecommunications men, and expansion by private companies producing equipment in Portugal.

According to a top official in the outgoing Democratic Alliance Government (replaced on September 4 by a reshuffled version of the same administration), 80 per cent of the proposed medium-term investment in telecommunications will go to upgrading the national telephone system which will be completely automatic by 1988.

The number of Telex terminals available will be doubled to 16,659 while computer data and facsimile systems are also due to be introduced from 1983.

Experimental services in electric mails, video text transmissions and teleconference systems will also begin in 1983.

Portugal will join the European telecommunications satellite system in 1984 under plans to improve its international links.

In the longer term the

Government hopes to convert the entire telecommunications system to an integrated microchip network flexible enough to allow the transmission of voice, text, images and computer information and make available easy communication between people, people and machines, and machines and machines.

Optical fibres will replace metal cables for transmission, and links to telecommunications satellites will be extended to private subscribers. But before these innovations can be realised the sub-structure must be improved and extended over the entire country.

The Post Office's medium-term plans are therefore

related to this objective. They call for complete automatic dialling all over the country, improved international direct-dialling links, more telephone and Telex installations and the special training of electronics engineers.

The Post Office is reported to be anxious to stimulate private companies able to produce the advanced equipment needed.

At present there are two electronic companies working in this field: Standard Electrica

## TELECOMMUNICATIONS

BY A SPECIAL CORRESPONDENT

(linked to the ITT company of the U.S.) and Centrel, a Portuguese concern which last year took over the operations of the UK company Plessey.

Apart from supplying the local market, both companies are keen to export and believe they have a good chance of selling in Africa, the Middle East and Latin America where intermediate technology is called for.

Meanwhile, the race is on to respond to the demands of a modern telecommunications network, with all that that means in terms of capital investment, project research and development for the private sector.

Despite the challenge posed by the Post Office, naturally the biggest user of telecommunications equipment in Portugal, the industry is unhappy. According to Sennar José Pires de Matos, Centrel's marketing director, incentives need to be improved.

In an interview, he complained of the "old-fashioned Third World system" of awarding contracts in Portugal, which "does nothing to encourage local companies to expand and develop the telecommunications field".

He pointed to Britain as a good example of what he believed should be happening in this vital sector. The Portuguese Post Office should follow its British counterpart's example and, when deciding on a new project, call on local concerns to collaborate in development and marketing.

Only in this way could the national industry make progress and be protected against heavy

capital costs in research and development, he added.

Other industrialists have also urged a review of the open tender system of awarding contracts in an attempt to provide incentives for national industry which already faces problems of scale and a reduced local market. Portugal has fewer than 10m inhabitants.

Another problem for the telecommunications industry, says Sennar Pires de Matos, is the lack of specialised training facilities.

Engineers and technicians are trained by their employers, a situation which, he stresses, must be changed radically.

Another problem is the lack, due to shortage of funds, of official encouragement for research.

Although Centrel has set up its own 130-man research laboratory, the aim must be to develop the skills needed to reduce dependence on foreign technology — especially in the growing field of microchip telecommunications.

Portugal's telecommunications system has made big strides in the past five years towards rationalising a network which, for historical reasons, had been divided between three distinct entities — the old British-owned Lisbon and Oporto Telephone Company, Radio Marconi and the National Post and Telegraph Company.

The British company, which ceased operations in 1974, is now almost completely integrated into the National Post Office and a programme of modernisation is under way.

Radio Marconi, a private company in which the State is the majority shareholder, is responsible for all telecommunications links outside Continental Europe.

It was forced to adapt rapidly after the loss of the Portuguese Colonies where it had a monopoly of communications. It has since gone ahead in modernising its equipment and improving its services, which will eventually be completely automatic.

The General Post Office is responsible for internal telephone and telex links and connections to Spain and the rest of Europe. As mentioned, it is now co-ordinating a five-year plan to equip Portugal for entry into the European Economic Community.

Although the telecommunications manufacturing industry is small, the opportunities for expansion are increasing.

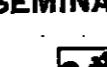
## CONFERENCES

## CONGRESSES

## COCKTAILS

## MEETINGS

## SEMINARS



LISBON PENTA HOTEL  
Modern hotel with 392 air-conditioned rooms all with private bathroom, radio, colour television, telephone, and sun balcony. Grill Room, Coffee Shop, Cocktail Bar, Wine Bar, News Stand, Hairdressers, Boutiques. Heated Swimming Pool. Garage and Car Parking.

Av. Combate, 1600 Lisboa, Portugal  
Tel: 740141 Telex: 16437

Book also through Penta Hotels, TP, SA, LIL, SR

**Penta**

COMPANHIA  
DE CELULOSE  
DO CAIMA s.a.r.l.

Head Office:  
Rua Joaquim António Aguiar 41-43  
P-1000 Lisboa  
Tel: 530726/7/8  
Telex: 16361 CAIMAP  
Cables: CAIMAPULP

Mills located at:

ALBERGARIA-A-NOVA CONSTÂNCIA

60 years experience in the production and supply of eucalyptus sulphite pulp to the paper-makers of the world.

Universidade de Coimbra, Faculdade de Ciências da Universidade de Coimbra, 3000 Coimbra, Portugal



Research and manufacture of medicines since 1775

COMPANY OF LARGE CAPACITY  
AND CORNERSTONE OF THE PHARMACEUTICAL  
EVOLUTION IN PORTUGAL

Joint stock and reserves fund — Esc. 283 158 000

Annual sales in 1980 — Esc. 2 083 407

Employees 800 — Agencies abroad

Wholesales — 12 warehouses SIF in the country

4 warehouses SIF in Madeira and Azores

Public direct sale through pharmacies

BRANCHES — PORTO AND COIMBRA

THE FUTURE IS OUR CONCERN



Joint stock company

SOCIEDADE INDUSTRIAL FARMACÉUTICA

Sociedad Española de Empresas, S.A. - Madrid, P.C.P. 20-10-01 - 30-07-04/4 - 30-07-04/7

Tel: 22-400 57-12 P - Avda. 2002 - 1000 MADRID, SPAIN

Laboratórios Azvedos, Escritório Nacional 117 - Praça da Liberdade - 1000 LISBOA - Tel: P.D.C. 99-02-11

"APOLO D'ORO"  
European Oscar for Economic Activities  
AWARD



# Banking help for small firms

BY JOHN ELLIOTT

THE RUSH in the past three months by banks and small businesses to use the Government's new loan guarantee scheme should be causing some embarrassment among many of the banks' senior executives and among senior civil servants who for several years blocked proposals for such a scheme.

## Services

The banks argued that their services to small businesses were so excellent that Government-backed guarantees were unnecessary and might even be dangerous, by making businessmen become over-borrowed.

Senior civil servants in the Department of Industry and the Treasury supported the bankers' case and agonised about the potential cost to the Exchequer of a rash of small business failures. They resisted demands from small business lobbyists and successfully nobbled an inquiry set up in 1978 under the auspices of the National Economic Development Council so that it produced a convoluted and somewhat inconsequential report.

Now, within only 3½ months of a scheme being introduced, loans totalling over £20m have been approved for more than 600 businesses. Major banks and institutions such as Barclays, Lloyds, Midland and the Industrial and Commercial Finance Corporation are each involved to the tune of £3m to £5m.

Such a response must prove there is a need for such a scheme and that the bankers and civil servants who blocked it earlier were wrong. The only argument I have heard to rebut this (apart from the suggestion that one's attitude might change in a year or so when the bankruptcies start to roll in) is that the time would not have been so ripe in 1978 as it is now. In those dark days of the Labour Government it is argued, before the present Government's attempts to encourage an entrepreneurial revival, there would not have been such a good response.

The aim of the scheme currently run as a three-year experiment is to see whether local bank managers are too restrictive and unimaginative when dealing with small busi-

nessmen who have little personal security, no track record, or who have high-risk projects. The Government is underwriting 80 per cent of loans up to £75,000 in the hope that this will increase the amount of money being lent.

It is too early to judge whether all the £20m so far is additional lending. In some cases the scheme is being used to change the shape, or increase the size, of financial packages totalling as much as £250,000. There is also a suspicion that some bank managers may be ignoring their head office instructions and using loan guarantees to allow businesses to over-run their normal loan limits. But no one in the City or in Whitehall is suggesting that the scheme is being seriously misused.

What seems to be happening is that older, more conservative local bank managers and senior executives are having to admit that their services to small businesses may not have been so perfect as they have always claimed, and that they may have been too restrictive.

Anything that jolts the attitudes of such managers must be of benefit. One constantly hears from small businessmen how a certain high street manager had no interest in their problems, refused them modest overdrafts, and gave them no encouragement. Then a bank a few yards down the street welcomed them and gave them the overdraft that they wanted.

For every businessman one hears of moving for example from Barclays to the Midland—the two major clearing banks with the best national reputation for helping small firms—there is another who has moved in the opposite direction.

## Consideration

The existence of the loan scheme—and the publicity that its rapid usage will generate—should therefore help to shake up the less adventurous managers and push more banks into giving more consideration to the needs of the small business-

man. Even Sir Keith Joseph would agree that there is a proper use of Government resources, acting as a catalyst to stimulate private sector reforms,

THIS YEAR I intend to get to know by onions. I will not be taking a course in vegetable maintenance or sex and the single shallot.

My gardening is flower gardening with occasional diversions into fruit.

Onions, for me, are bulbs with late spring flowers. Their sellers apologise freely for their dubious scents and their family associations, but unless you happen sit or step on them you are unlikely to notice the smell. They can appeal to the eye without upsetting the nose.

I refuse to believe that beds of flowering onions will make me weep, so I am searching the catalogues and ranking their wide selection by memories, their track records and the huge variations in price. The bulbs ought to be in the ground by the next month, so you should act on the idea if it appeals to you.

Flowering onions belong in the lists under allium, the Latin root of our European word for garlic. It has been an open secret that many good garden bulbs lie among some horrid weeds and insignificant rubbish, but my own interest began in conversation and in a visit to a grand garden.

Talking to a devoted fellow buyer of bulbs, I was startled to hear that his garden now house over 35 different types of allium and that, every one of them was as valuable, in his

view as a modern tulip. Some had been collected on holidays to Turkey and Iran and would not easily be found in the catalogues. Others were listed every year at modest prices, though nobody of my acquaintance seemed to grow them.

Last summer, at Sissinghurst Castle, I saw what these onions could do if given their head. The garden uses the old bush roses for so much of its backbone and has to find the right shapes and colours in the plants which edge their borders and compete with the roses' roots and prolific flowers of a fading purple pink.

From its earliest years the alliums have found their place in the sun. Their purple pink heads of flower match the shade of deeper rose-pink flowers drop downwards like small tubes at a height of only a foot. This is a marvellous plant once you have been taught to look at it seriously. The stems are green-grey, like a chive's, but the flowerhead is remarkably subtle in line and colour.

I cannot understand the price which big nurseries charge for it, £1.50 for five, as it seeds itself in any well-dained soil and is easier to grow than any lobelia. If you begin with half a dozen and save their seed in August, you can build a long edging quite quickly. Its Latin name means the "drooping onion," but I assure you that it is a bulb of the highest quality.

will glisten in direct sunlight. The bulbs are easily grown in any open soil and like all flowering onions should be planted at a depth which is twice their diameter. Five or six bulbs of this variety go a long way and could be placed at intervals near the front of a long border.

This old favourite is only the

The flower shows have begun to remind us that the taller onions are bulbs of extreme sophistication. One called Skurum takes a front seat in RHS exhibits, and although it is not cheap, half-a-dozen bulbs of its tall-stemmed flowers would deserve a few pots to themselves. Up to 3ft tall, they break into heads of a distinctive green

and nothing else in a May garden and, although prices begin at £1 a bulb I assure you that these are exquisite flowers which will persist in any sunny and open site.

Lower down in price come an indiscriminate crowd: some of whom give the family a bad name. It is a shame that most growers only list the small white Moth and the various Mediterranean whites. I refuse to believe that this Moth was the magic plant of the Odyssey. It runs uncontrollably and its strong yellow flowers live up to their popular name of golden garlic.

This one comes from Turkistan. The white neopolitan is not quite so bad. It has a surprisingly sweet smell and is the garlic which wins Oscar in the late night movies. Vampires turn grey at the sight of it, and the head dries out to an elegant brown skeleton, a flower arranger's dream for the winter.

The star of the family comes from Israel. Sold as Schubert, I doubt if it has musical associations, but it drives the lists into a tangle of botanical Latin in order to describe it. "Broad crenulate leaves surround an inflorescence with unequal pedicels," says Armands of Beethoven Street, London, W10, which stocks most of the rarer varieties.

From the plain eye the flowers make heads the colour of a good lilac rose and its base of small stars flare outwards into long whiskers, like an enlarged scabious. As you gather, they

beginning of the story. At Sissinghurst, I fell for an exquisite relation, called Cernuum whose heads of deeper rose-pink flowers drop downwards like small tubes at a height of only a foot. This is a marvellous plant once you have been taught to look at it seriously. The stems are green-grey, like a chive's, but the flowerhead is remarkably subtle in line and colour.

I cannot understand the price which big nurseries charge for it, £1.50 for five, as it seeds itself in any well-dained soil and is easier to grow than any lobelia. If you begin with half a dozen and save their seed in August, you can build a long edging quite quickly. Its Latin name means the "drooping onion," but I assure you that it is a bulb of the highest quality.

To the plain eye the flowers make heads the colour of a good lilac rose and its base of small stars flare outwards into long whiskers, like an enlarged scabious. As you gather, they

## The return of Shoot A Line

BY DOMINIC WIGAN

out since her poor show in Dusseldorf's Group One Grosser Preis von Berlin. She tackles Castle Keep, Shotgun, Prince Lorenzo and Lustianica in a somewhat disappointing affair for the £15,000 added Doonside Cup.

Dick Hern proved yet again at Goodwood on Monday through Prince Bee that he has no peers in the art of training an older horse to do it fully ridable. He should find no diffi-

culty disposing of Sunset Ray and Francisca in the mile and three-quarters Nelson Stakes.

Military Band will be bidding for his third course and distance victory.

Half an hour later there should be little if it between Sticky Habit and Countess Olivia in the Golden Jubilee Challenge Trophy. With Mark Rimmer claiming 3 lbs on Countess Olivia, the course winner, the Pritchard-Gordon filly may be just good enough to take advantage of the 8 lbs she receives from Sticky Habit.

While a high proportion of the leading riders are in action at Ayr and Brighton, Lester Piggott will almost certainly be edging closer to the 150-mark for the season at Yarmouth. There is still under-rated Military Band strikes me as his best prospect of the afternoon.

Mr Jim Joel's tall Sassafras colt has taken a long while to produce the form which Cecil has always felt him capable of, but the trainer's patient policy seems to be paying off.

Military Band was an easy winner last time out at Thirlestane where he was apprentice-ridable. He should find no diffi-

culty disposing of Sunset Ray and Francisca in the mile and three-quarters Nelson Stakes.

Military Band will be bidding for his third course and distance victory.

Half an hour later there should be little if it between Sticky Habit and Countess Olivia in the Golden Jubilee Challenge Trophy. With Mark Rimmer claiming 3 lbs on Countess Olivia, the course winner, the Pritchard-Gordon filly may be just good enough to take advantage of the 8 lbs she receives from Sticky Habit.

While a high proportion of the leading riders are in action at Ayr and Brighton, Lester Piggott will almost certainly be edging closer to the 150-mark for the season at Yarmouth. There is still under-rated Military Band strikes me as his best prospect of the afternoon.

Mr Jim Joel's tall Sassafras colt has taken a long while to produce the form which Cecil has always felt him capable of, but the trainer's patient policy seems to be paying off.

Military Band was an easy winner last time out at Thirlestane where he was apprentice-ridable. He should find no diffi-

culty disposing of Sunset Ray and Francisca in the mile and three-quarters Nelson Stakes.

Military Band will be bidding for his third course and distance victory.

Half an hour later there should be little if it between Sticky Habit and Countess Olivia in the Golden Jubilee Challenge Trophy. With Mark Rimmer claiming 3 lbs on Countess Olivia, the course winner, the Pritchard-Gordon filly may be just good enough to take advantage of the 8 lbs she receives from Sticky Habit.

While a high proportion of the leading riders are in action at Ayr and Brighton, Lester Piggott will almost certainly be edging closer to the 150-mark for the season at Yarmouth. There is still under-rated Military Band strikes me as his best prospect of the afternoon.

Mr Jim Joel's tall Sassafras colt has taken a long while to produce the form which Cecil has always felt him capable of, but the trainer's patient policy seems to be paying off.

Military Band was an easy winner last time out at Thirlestane where he was apprentice-ridable. He should find no diffi-

culty disposing of Sunset Ray and Francisca in the mile and three-quarters Nelson Stakes.

Military Band will be bidding for his third course and distance victory.

Half an hour later there should be little if it between Sticky Habit and Countess Olivia in the Golden Jubilee Challenge Trophy. With Mark Rimmer claiming 3 lbs on Countess Olivia, the course winner, the Pritchard-Gordon filly may be just good enough to take advantage of the 8 lbs she receives from Sticky Habit.

While a high proportion of the leading riders are in action at Ayr and Brighton, Lester Piggott will almost certainly be edging closer to the 150-mark for the season at Yarmouth. There is still under-rated Military Band strikes me as his best prospect of the afternoon.

Mr Jim Joel's tall Sassafras colt has taken a long while to produce the form which Cecil has always felt him capable of, but the trainer's patient policy seems to be paying off.

Military Band was an easy winner last time out at Thirlestane where he was apprentice-ridable. He should find no diffi-

culty disposing of Sunset Ray and Francisca in the mile and three-quarters Nelson Stakes.

Military Band will be bidding for his third course and distance victory.

Half an hour later there should be little if it between Sticky Habit and Countess Olivia in the Golden Jubilee Challenge Trophy. With Mark Rimmer claiming 3 lbs on Countess Olivia, the course winner, the Pritchard-Gordon filly may be just good enough to take advantage of the 8 lbs she receives from Sticky Habit.

While a high proportion of the leading riders are in action at Ayr and Brighton, Lester Piggott will almost certainly be edging closer to the 150-mark for the season at Yarmouth. There is still under-rated Military Band strikes me as his best prospect of the afternoon.

Mr Jim Joel's tall Sassafras colt has taken a long while to produce the form which Cecil has always felt him capable of, but the trainer's patient policy seems to be paying off.

Military Band was an easy winner last time out at Thirlestane where he was apprentice-ridable. He should find no diffi-

culty disposing of Sunset Ray and Francisca in the mile and three-quarters Nelson Stakes.

Military Band will be bidding for his third course and distance victory.

Half an hour later there should be little if it between Sticky Habit and Countess Olivia in the Golden Jubilee Challenge Trophy. With Mark Rimmer claiming 3 lbs on Countess Olivia, the course winner, the Pritchard-Gordon filly may be just good enough to take advantage of the 8 lbs she receives from Sticky Habit.

While a high proportion of the leading riders are in action at Ayr and Brighton, Lester Piggott will almost certainly be edging closer to the 150-mark for the season at Yarmouth. There is still under-rated Military Band strikes me as his best prospect of the afternoon.

Mr Jim Joel's tall Sassafras colt has taken a long while to produce the form which Cecil has always felt him capable of, but the trainer's patient policy seems to be paying off.

Military Band was an easy winner last time out at Thirlestane where he was apprentice-ridable. He should find no diffi-

culty disposing of Sunset Ray and Francisca in the mile and three-quarters Nelson Stakes.

Military Band will be bidding for his third course and distance victory.

Half an hour later there should be little if it between Sticky Habit and Countess Olivia in the Golden Jubilee Challenge Trophy. With Mark Rimmer claiming 3 lbs on Countess Olivia, the course winner, the Pritchard-Gordon filly may be just good enough to take advantage of the 8 lbs she receives from Sticky Habit.

While a high proportion of the leading riders are in action at Ayr and Brighton, Lester Piggott will almost certainly be edging closer to the 150-mark for the season at Yarmouth. There is still under-rated Military Band strikes me as his best prospect of the afternoon.

Mr Jim Joel's tall Sassafras colt has taken a long while to produce the form which Cecil has always felt him capable of, but the trainer's patient policy seems to be paying off.

Military Band was an easy winner last time out at Thirlestane where he was apprentice-ridable. He should find no diffi-

culty disposing of Sunset Ray and Francisca in the mile and three-quarters Nelson Stakes.

Military Band will be bidding for his third course and distance victory.

Half an hour later there should be little if it between Sticky Habit and Countess Olivia in the Golden Jubilee Challenge Trophy. With Mark Rimmer claiming 3 lbs on Countess Olivia, the course winner, the Pritchard-Gordon filly may be just good enough to take advantage of the 8 lbs she receives from Sticky Habit.

While a high proportion of the leading riders are in action at Ayr and Brighton, Lester Piggott will almost certainly be edging closer to the 150-mark for the season at Yarmouth. There is still under-rated Military Band strikes me as his best prospect of the afternoon.

Mr Jim Joel's tall Sassafras colt has taken a long while to produce the form which Cecil has always felt him capable of, but the trainer's patient policy seems to be paying off.

Military Band was an easy winner last time out at Thirlestane where he was apprentice-ridable. He should find no diffi-

culty disposing of Sunset Ray and Francisca in the mile and three-quarters Nelson Stakes.

Military Band will be bidding for his third course and distance victory.

Half an hour later there should be little if it between Sticky Habit and Countess Olivia in the Golden Jubilee Challenge Trophy. With Mark Rimmer claiming 3 lbs on Countess Olivia, the course winner, the Pritchard-Gordon filly may be just good enough to take advantage of the 8 lbs she receives from Sticky Habit.

While a high proportion of the leading riders are in action at Ayr and Brighton, Lester Piggott will almost certainly be edging closer to the 150-mark for the season at Yarmouth. There is still under-rated Military Band strikes me as his best prospect of the afternoon.

Mr Jim Joel's tall Sassafras colt has taken a long while to produce the form which Cecil has always felt him capable of, but the trainer's patient policy seems to be paying off.

Military Band was an easy winner last time out at Thirlestane where he was apprentice-ridable. He should find no diffi-

culty disposing of Sunset Ray and Francisca in the mile and three-quarters Nelson Stakes.

Military Band will be bidding for his third course and distance victory.

Half an hour later there should be little if it between Sticky Habit and Countess Olivia in the Golden Jubilee Challenge Trophy. With Mark Rimmer claiming 3 lbs on Countess Olivia, the course winner, the Pritchard-Gordon filly may be just good enough to take advantage of the 8 lbs she receives from Sticky Habit.

While a high proportion of the leading riders are in action at Ayr and Brighton, Lester Piggott will almost certainly be edging closer to the 150-mark for the season at Yarmouth. There is still under-rated Military Band strikes me as his best prospect of the afternoon.

Mr Jim Joel's tall Sassafras colt has taken a long while to produce the form which Cecil has always felt him capable of, but the trainer's patient policy seems to be paying off.

Military Band was an easy winner last

## Television

## Tune in next week

by ANTONY THORNCROFT

As is widely known, and generally accepted, the seasons, major festivals and the leisure activities of the nation are now ordered by the television companies. The last week has seen the start of autumn when new series tumble through the screens with the inevitability of leaves from the tree. Once again a social life is rarely attempted before a dip into the Radio and TV Times.

The real heavyweights—*Borgia* from the BBC, *Brideshead Revisited* from Granada—are yet to appear, but already a substantial crop of hopefuls has come to judgment. In terms of cost the most considerable is *Winston Churchill: The Wilderness Years* (Southern) which, in

a couple of months of Sundays, pursues the great man's career through its bleakest patch, the late 1920s and 1930s.

In many ways it is a perverse venture. Although based on Martin Gilbert's scrupulous biography, it depicts Churchill at his worst—vainglorious, politicizing, moody and unsuccessful—and with the politics of the age so undistinguished the main interest is in the impersonations of forgotten statesmen by famous actors. Of course you can't avoid hindsight and they come across as a second rate crew—devious Chamberlain, smooth Hoare, shattered MacDonal; but marvellous cameo for Eric Porter, Edward Woodward and Robert James. The Press lords are there in all sizes—enormous Rothermere (Stratford Johns), a Marxist caricature of the breed; medium Beaverbrook (perhaps Phil Brown is too bulky for the part); and wispy Brendan Bracken, of particular interest to FT readers as a former proprietor of this newspaper. Tim Pigott-Smith excellently conveys the lonely young man on the make and still finds room for some charm.

Robert Hardy plays Churchill as attractively humanly fallible and the domestic tensions with wife and family compensate for the political tedium. The period detail also gets in the way—the shots are too carefully framed; the nudges a slight too obvious—and the excessive cuts to the U.S. dragged in to help an American sale, clog the action. So far this is a series to casually enjoy: it does not command attendance.

A much more run-of-the-mill new series earlier on Sundays, *Blood Money* on BBC 1, has a tighter grip. Its author, Arden Winch, is a reliable television writer and on the basis of the first two episodes everything is right-on target here. The first, covering the kidnap of a young aristocrat by a revolutionary group, moved like an electric hare; the second slowed down but built up the two adversary groups who, in turn, are nicely balanced. The Law has self-

made Bernard Hepton matched with superior Michael Denison. The Gang is broadly enough based to spread the blame for its nastiness—one German, one Irish, one ex-SAS, and a tom whose presence has yet to be explained. *Blood Money* was originally to have been a royal; now his father heads the United Nations—but generally there is little dilution: even the terrorists are allowed to make their point. *Blood Money* may be just a thriller but it also includes arguments about democracy and the State more succinctly presented than in most discussion programmes.

So far it has the edge on the other new creeper, *The Day of the Triffids*, also BBC 1, which opened slowly. The essential background notes were skilfully presented by John Duttine while blinded and bandaged after a Triffid sting but the problem is going to be in making the killer plants credible. At first sight they were too reminiscent of gladioli.

Another feature of television's dominance of national life is the way it creates and nurtures its own and markets them incessantly. The last week has seen programmes about two of the medium's most successful products—Angela Rippon and Pamela Stephenson. In *Angela Rippon Meets* (BBC) the lady was catapulted around the world at our expense investigating dance. Actually it was good stuff, but every short sequence could have done with its own programme, if not series. As soon as we had penetrated *Harlem* we were transported to suburban Essex. I wanted a little more about the tap classes for young blacks and a lot more about the Clacton dance school and the life of the young dancers in the back row of second-division variety shows. The audition, when hundreds of hopefuls were reduced in what seemed like seconds to a handful, cried out for explanation. Why did choreographer Duggie Squires choose that dull blonde rather

than the exciting brunet? But as usual the subject was submerged by Ms Rippon. Here is an Angela Brazil head girl if ever there was one—nice and respectable, but not wet; as her dance sequence with Lionel Blair at the end revealed, she is a goer, too. The programme did not lead anywhere, but the scenery was attractive.

Pamela Stephenson seems to like the camera even more than Angela Rippon does. *Behind the Scenes* (BBC) showed her in ferocious command: Mrs Thatcher would look shy and retiring beside her. Like many instant personalities, Pamela Stephenson is not a fantasy figure created by viewers: she is very much like her second-hand image 24 hours a day. She was not mocking the perversions of the dirty-mac brigade as thrust into a school uniform, she tried to coax dirty jokes from a number of schoolboys, she was eager to swap stories. She made the point that her face is featureless; that is why by dressing up (her favourite activity) she can transform herself into, well, Angela Rippon. She is obviously that very bright girl who just cannot accept school discipline. Angela should summon her for a powwow after prep and tell her that little girls who try to shock other people all the time are really lonely and insecure. Pamela Stephenson certainly seems happier hiding herself in a role than coping with reality. There must be a better use for all that talent.

Television is offering really good programmes at the moment; let us hope that the Fourth Channel does not dilute the resources. The power of the medium is its ability to take the viewer to previously unknowable places—like the dressing-room of a boxer before a big fight. In *Mister (Granada)* we were with the British middleweight waiting for the call to the ring in Las Vegas to fight a particularly hard opponent. It was a pity that the cameras, inevitably restricted to the ringside, did not convey the pain of the actual fight very well. The sneak insights into the build-up, and the remarkable comradeship after the bout between the opposing forces, suggested that boxing is a much tougher and less glamorous activity than most other sports. Once again this rare opportunity to experience another world deserved a longer and deeper treatment.

"What you are seeing is not just a play," says the programme. "It is a public inquiry." Comments on the direction (by Chris Part), the setting (chairs, tables and so on by Chris Kinman) and the acting (Corin Redgrave plays the title role) are thus irrelevant; what matters is the clarity with which the case is presented. Clarity, but fairness. The object of this play by John Hale is to put all the details before us, and ask us to make up our minds.

The accusations against David Anderson consist of a long series of charges of accosting women, usually with the bizarre decoration that they were to practise judo throws. In the first such case it was definitely established that he had been wrongly identified. In 1964, when he was Solicitor General for Scotland, he was inadvertently sacked when the Lord Advocate charged him with this "long string of offences"—none of which had been satisfactorily proved.

In a television programme years later, authority gave its opinion that "if you were at one of these events, you were at all." It seems to me that if he was misidentified at one, he might have been misidentified at all.

Various explanations have been put forward to account for these matters. At the end of the war, Anderson, an officer in the RNVR, had been involved in an operation in Norway that brought him to the attention of Russian intelligence; and as soon as he had been forced to resign in 1964, Russian intelligence was at him again. Did they perhaps build up this case against him? Or was it true, as a psychologist averred, that he suffered from "hysterical dissociation," so that although he did these things he forgot about them afterwards?

Whatever the cause, Anderson maintains that he was innocent that any confessions he made were untrue, that the Government were unwilling to allow the case to be fought because of such recent scandals as Profumo and Philby, that in the end he had simply become a man of unstable reputation. Justice held an inquiry, a petition was made that was signed by thousands of decent, responsible people. Successive governments have done nothing.

It would be a singularly stone-hearted audience that could hear this account of the Anderson case, which in its

three hours contains infinitely more detail than I have room for here, and not feel that something ought to be done—not least because three Ministers at

Leonard Burt

for the call for a public inquiry when they were in Opposition.

## New Colin Welland play for Hammersmith Lyric

*Roll on Four O'clock*—written and directed by Colin Welland opens at the Lyric Hammersmith on Monday October 5.

The designer is Chris Kinman, lighting designer Leo Liebovici. The Pres night is Monday October 5 at 7.30pm (previews October 1, 2 at 7.30pm, October 3 at 4.30 and 8.15), then Mondays to Fridays at 7.30, Saturdays 8.15, matinees: Thursdays at 2.30, Saturdays at 4.30. Ends: October 24.

Swift. The pupils are played by Paul Fernington and Nick Campbell plus boys from schools in Hammersmith.

The designer is Chris Kinman, lighting designer Leo Liebovici.

The Pres night is Monday October 5 at 7.30pm (previews October 1, 2 at 7.30pm, October 3 at 4.30 and 8.15), then Mondays to Fridays at 7.30, Saturdays 8.15, matinees: Thursdays at 2.30, Saturdays at 4.30. Ends: October 24.

Angela Rippon and Lionel Blair in *Angela Rippon meets the Hoofers*

## Locarno/Pula

## Flicking through the film festivals

by RONALD HOLLOWAY

Under the able direction of Jean-Pierre Brassard, the Locarno International Film Festival has carved out a niche in the festival circuit by combining quality Third World cinema with the discovery of new independent European and American talent, the icing on the cake being retrospectives and other relevant side-attractions. This year, "L'Algérie vu par son cinéma" was in the spotlight, the most dynamic national cinematography on the African continent; a Brassard-edited documentation-booklet covers everything—from Mohamed Lakhdar-Hamina's pathbreaking *Le vent de l'ouest* (1980); the latter a children's film of striking and moving images that merited a special midnight screening on the Piazza Grande.

Another important retrospective, "American Cinema in the Fifties" was not only a crowd pleaser but demonstrated how Hollywood aptly wrote between the lines on the machinations of the McCarthy Hearings in even innocent comedies like George Cukor's *Born Yesterday* (1951); again, a documentation-booklet edited by Philip Dubucq, proved invaluable by placing each production year in its cultural and political context. All this, and a series of new Swiss productions in an information section to boot.

Quite appropriately, an Indian film won the Grand Prix: Rabindra Dharmaraj's *Chakravarti*, one of the half-dozen socio-critical feature-film projects sponsored last year by the newly activated National Film Development Corporation offers a disconcerting view of Bombay slums from a personal and humanistic perspective. *Chakravarti* also won the Ecumenical Prize at Locarno, thus confirming a director's reputation and assuring the film's broad distribution—the 33-year-old Dharmaraj, unfortunately, died tragically early this year.

The Pula Festival is 28 seasons old, the showcase of

Two Brazilian films took the same objective stance on the brutal conditions afflicting the poor and underprivileged in heavily populated areas. Hector Babenco's *Mostra*, about a pre-teenager (his name means "Peewee") who assembled all the experiences needed in a correction-home to survive on the streets; and *Ozvaldo Ribeiro Candelas' Rosas da Street*, on prostitution on lorry routes to the capital.

As for new directors in Europe and America, the award to Gabor Bodó's *Narcissus and Psyche* (Hungary) was deserved; it is indeed amazing how a Socialist country can produce a breathtakingly beautiful film in an abstract, experimental vein, whereas Western companies with an eye on the box-office would have junked the project at the outset. Kathryn Bigelow and Monty Montgomery's *Breakdown* (U.S.) experimented with American pop-art images on the screen in a tale of big-city motorcyclists stranded in a small, bigoted Florida town in the 1950s, but the story lags and then sinks under the surface of comic-strip one-liners à la Roy Lichtenstein. Another image-packed entry was Radu Gabre's *Fear Not, Jacob!* (West Germany), a complex Passion story set in a distant time and country during Holy Week; the principal figure is a Jewish innkeeper pursued by an antagonist that is as fancied as real.

Documentarian Percy Adlon will be better known after his first feature, *Céleste* (West Germany), is critically assessed at the forthcoming London Film Festival—for now, it treats the personal contact Marcel Proust had to his country maid, *Céleste Albarat*, during the writing of his immortal *A la recherche du temps perdu*, a *Ratherm* in the best sense of the term and featuring Eva Mattes in her best role to date.

Quite appropriately, an Indian film won the Grand Prix: Rabindra Dharmaraj's *Chakravarti*, one of the half-dozen socio-critical feature-film projects sponsored last year by the newly activated National Film Development Corporation offers a disconcerting view of Bombay slums from a personal and humanistic perspective. *Chakravarti* also won the Ecumenical Prize at Locarno, thus confirming a director's reputation and assuring the film's broad distribution—the 33-year-old Dharmaraj, unfortunately, died tragically early this year.

The Pula Festival is 28 seasons old, the showcase of

Yugoslav feature films: It is staged in the magnificent Vespa arena holding up to 10,000 excitable spectators. The cubic cheers everything that moves intelligently on the screen, and the only sure sign of displeasure is a loud, but still friendly, whistle. By chance of history, this tourist town on the Istrian peninsula was vacated by Italians at the end of the Second World War, thereby necessitating a flood of immigration from various Yugoslav republics.

Thus it is that even the corniest comedy and the dullest "Eastern" partisan action film will automatically draw a partial, often enthusiastic audience. Pula is surely the liveliest film festival on the circuit.

This year, the festival ran for 12 evenings of packed arenas, to enable each feature film a share in the fruits of spontaneous reaction. Only two films were shown in the Army Center for industry officials and foreign visitors, in contrast to half the programme in the past. The change in the schedule was due to the new self-management system introduced by Tito himself throughout Government agencies before his death. Self-management, in turn, accounted for the surge of low-budget film productions in all the republics, of which several (a third of this year's production) were made by debut directors or those with but a single credit to their names.

The younger generation stepped to the forefront and proved beyond a doubt that Yugoslav cinema has again reached the relatively high standards set in the late 1960s, when the films of Aleksandar Petrović, Dušan Makavejev, Živojin Pavlović, Purisa Djordjević, Vatroslav Mimica and Veljko Bulajić were the talk of the arena. The Grand Prix winner, Ljordan Zafrajanović's *The Folk of Italy*, confirmed the director as a visionary poet of substance, this tale of island

conflict during World War Two is slated next for the Venice Festival. As a Croatian-Serbian co-production, it marks a new direction in financing as well.

Zafrajanović studied at the Prague Film School (FAMU), as did other directors with impressive films at Pula: Rajko Grlic, Goran Marković, and Emir Kusturica. Grlic's *The Memory Hounds My Reverie* examined the post-war years in Croatia when the heavy climate of Stalinism stifled creative spirits and spread fear among Party officials. Kusturica's *Do You Remember Dolly Bell?* nostalgic recalls Sarajevo in the early 1980s, a time when Western products, styles and films entered the country; the hilarious comedy describes the feelings of teenagers towards the the fumbling efforts of overly patriotic grown-ups trying to open a Cultural House, with the warmest scenes set in the home of a Moslem family straining to the reunification of Marxism. Marković's *Would You Believe It?* another satire, tears at the educational system in Serbia. It hints that teachers who take their jobs too earnestly verge on being mad when regulations are reduced to absurdities.

Evidence that the underprivileged republics are awakening could be found in Stole Popov's *The Red Horse* (Macedonia) and Nenad Đidićević's *Gazija* (Bosnia).

*The Red Horse* recounts the fate of Greek Macedonians expelled from their homeland after the last war in conjunction with the Yalta Conference; it takes the viewer to Tashkent and back to Macedonia in a round-about chronicle of the times. *And Gazija* is based on two short stories by Nobel Prize poet Ševo Andrić, set in the 18th century on the frontier of the Ottoman Empire. Both are films of style rather than narrative, all the more significant as both directors are barely pushing thirty but with a wealth of practical experience behind them.

## Albert Hall

## The Last Night of the Poms

by ANTONY THORNCROFT

The Last Night of the Poms opened on Monday and closed last night. This shortened season is time enough for Barry Humphries to extend his extraordinary talent another couple of notches. For a singer taking the stage at the Albert Hall with the London Symphony Orchestra and the New Australian Singers is not Jean Sutherland but that other Australian diva, Dame Edna Everage, and the occasion is none other than a new cantata in praise of Australia, words by Humphries, music by Carl Davis, the man responsible for many a film theme.

The problem is that the

audience for Humphries is hardly the audience for light music and there are undoubtedly longueurs. They are made worse by the fact that when the singers and the orchestra are not earning an honest penny we are being entertained by Dame Edna and Sir Les Patterson, the cultural attaché, at their most typical, the Dame waving to "the little paupers" in the gods and Sir Les, despite good intentions, breaking repeatedly into the vernacular.

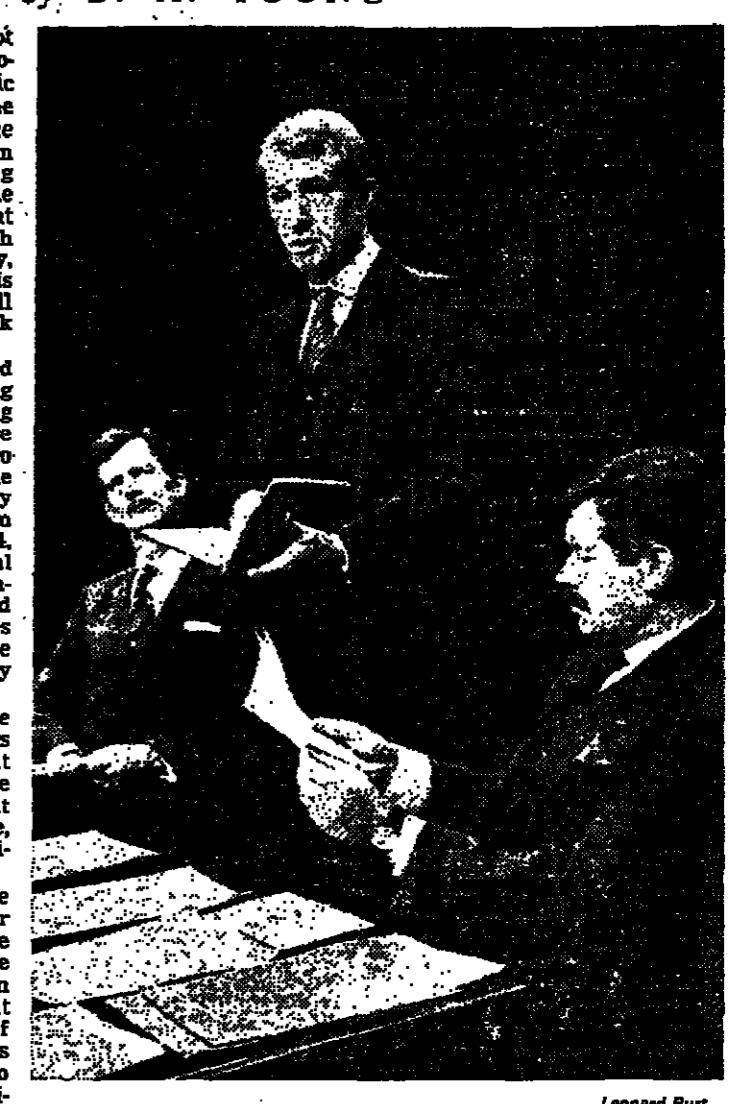
Humphries has these two wonderful comic creations: he is such a fine actor that you accept them completely; they are

## THE ARTS

## Lyric Studio, Hammersmith

## The Case of David Anderson QC

by B. A. YOUNG



that the exciting brunettes? But as usual the subject was submerged by Ms Rippon. Here is an Angela Brazil head girl if ever there was one—nice and respectable, but not wet; as her dance sequence with Lionel Blair at the end revealed, she is a goer, too. The programme did not lead anywhere, but the scenery was attractive.

Pamela Stephenson seems to like the camera even more than Angela Rippon does. *Behind the Scenes* (BBC) showed her in ferocious command: Mrs Thatcher would look shy and retiring beside her. Like many instant personalities, Pamela Stephenson is not a fantasy figure created by viewers: she is very much like her second-hand image 24 hours a day. She was not mocking the perversions of the dirty-mac brigade as thrust into a school uniform, she tried to coax dirty jokes from a number of schoolboys, she was eager to swap stories. She made the point that her face is featureless; that is why by dressing up (her favourite activity) she can transform herself into, well, Angela Rippon. She is obviously that very bright girl who just cannot accept school discipline. Angela should summon her for a powwow after prep and tell her that little girls who try to shock other people all the time are really lonely and insecure. Pamela Stephenson certainly seems happier hiding herself in a role than coping with reality. There must be a better use for all that talent.

Various explanations have been put forward to account for these matters. At the end of the war, Anderson, an officer in the RNVR, had been involved in an operation in Norway that brought him to the attention of Russian intelligence; and as soon as he had been forced to resign in 1964, Russian intelligence was at him again. Did they perhaps build up this case against him? Or was it true, as a psychologist averred, that he suffered from "hysterical dissociation," so that although he did these things he forgot about them afterwards?

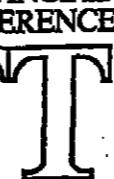
Whatever the cause, Anderson maintains that he was innocent that any confessions he made were untrue, that the Government were unwilling to allow the case to be fought because of such recent scandals as Profumo and Philby, that in the end he had simply become a man of unstable reputation. Justice held an inquiry, a petition was made that was signed by thousands of decent, responsible people. Successive governments have done nothing.

It would be a singularly stone-hearted audience that could hear this account of the Anderson case, which in its

Sponsors: Financial Times  
The Banker

## World Banking

A FINANCIAL TIMES CONFERENCE



To: Financial Times Limited  
Conference Organisation  
Minster House, Arthur Street  
London EC4R SAX  
Tel: 01-621 1355  
Telex: 27347 FTCONF G

Please send the full details of your conference  
"World Banking"

Name \_\_\_\_\_

Company \_\_\_\_\_

## MRS THATCHER'S ECONOMIC STRATEGY

## Keep right on to the end

By Anatole Kaletsky

**FINANCIAL TIMES**  
BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY  
Telegrams: Finantime, London FSA. Tel: 2854271  
Telephone: 01-248 3860

Wednesday September 16 1981

## Planning for a real wage cut

THE GOVERNMENT'S announcement that the coming round of cash limits will be based on the assumption that labour costs will rise by four per cent, while other costs will rise by nine per cent, spells out far more clearly than any official speech the view that real wages in Britain are still too high. The announcement comes unusually early in the year. This is officially explained as a necessary preliminary to the new system of planning public expenditure in cash rather than in volume terms, but it can hardly be a coincidence that it comes at the beginning of the private sector bargaining season. The Government is supporting the Confederation of British Industry in trying to talk down the going rate.

If this attempt succeeds, the prize would undoubtedly be large. The prospects for competitiveness—and therefore for growth, as well as for inflation—would be substantially improved, and at the same time wage discussions would be brought back into the region of possible real increases in a well-performing non-inflationary economy. It has always been clear that the pain of a monetary deflation largely depends on how far costs prove stubborn; the authorities are trying to break through into the promised land of relatively painless correction.

## Scope

While we share the Government's objectives, however, it is hard to be entirely happy about the chosen means. Technically, as the Treasury points out, this is simply part of a financial planning exercise. There is scope, as has always been intended under the cash limit system, to reward improved productivity (other than manpower cuts already planned in the Civil Service) or to pass on other economies.

There is also rather less in the new limit than apparently meets the eye. It does not apply in any direct way to the nationalised industries, or alter existing undertakings to such groups as the police, the armed services and some emergency services. It is also announced that the new limit does not override the existing undertakings

to the Civil Service that the next pay settlement will not be constrained in this way—a circle which it may prove difficult to square.

Nevertheless, it will be widely regarded as a pay norm, and this is surely the intention. The advantage is that it is realistic and low. The attendant risks are unfortunately far from negligible. The risk of a confrontation is the least of them—and may indeed be welcome to the Government in its present mood. The real problems are the politicisation of pay bargaining, and the possible effect on relatives.

## Result

The difficulty with all pay

norms, as the Government is well aware, is that they divert the pay argument away from economic realities into a political battle of wits. The harsh exposure to competitive reality which has already been imposed on the country has, as Ministers rightly claim, done a great deal to restore both realism and peace on the shop floor. It is easier for militants to set up an unpopular government as a bogeyman than to argue against the facts of competitive life. Any number of the Government's days down will be seen as a challenge.

It is possible, then, that even if the policy succeeds in the public sector, the rise in wages in the private sector will be significantly larger; the weakness of sterling, which is already cutting real incomes across the board, does create a crisis. The result is only too little headroom in many industries: this year's public sector squeeze reappears as next year's anomaly.

Since events in the private sector largely determine future increases in both costs and revenue, it would be far more logical in the long run to settle cash targets as late as possible in the financial year, in the light of trends which have already become apparent. This would avoid both anomalies and politicisation. There may be a case this year for leading the wage battle from the front; but as previous Governments have found, it is very dangerous to make a habit of it.

## The high price of vodka

WHEN THE Soviet authorities have a nasty surprise for the Soviet consumer they usually take care to spread rumours about it beforehand to defuse the impact of the bad news. Thus, rumours of impending price increases on "luxury" items, which sent Soviet shoppers on a pre-emptive shopping spree, were confirmed this week.

Soviet consumers now have to pay higher prices for petrol, alcohol, cigarettes, furs and other goods. In spite of the prospect of another dismal harvest and an official campaign to save bread there have been no increases in either bread or meat prices. Meanwhile the prices of other goods including some antibiotics, synthetic textiles and some spirits and household goods have been reduced. A 17 to 27 per cent rise in the price of vodka, other alcoholic drinks and tobacco is bound to have a major effect on most Russian wage packets. The official explanation is that the measures are aimed primarily at reducing the alarming increase in drunkenness which afflicts the Soviet Union.

There is no reason to doubt this explanation.

According to Western academic sources the consumption of alcohol in the Soviet Union has increased three-fold over the last 20 years. The statistical average Russian now drinks about nine litres of pure alcohol equivalent every year and spends more than 7 per cent of his income on it.

## Alcohol problem

Taxes on alcohol contribute 12 per cent to the state budget. But the economic and social costs of alcohol abuse on a dramatic and growing scale far outweigh the economic advantages to the state. Official figures furthermore underestimate the alcohol problem because of the growing consumption of illegal moonshine, or samogon. When the 45m Moslem population is deducted from calculations an estimated one in ten of all non-Moslem Soviet citizens have a serious drink problem.

The most worrying aspect is the way in which drunkenness has increased among women and teenagers.

Western demographers believe this is a major factor behind the rising death rate in the Soviet Union. Drunkenness lies behind a high proportion of industrial and traffic accidents, crimes of violence,

to history. Monday's transaction between the Bank of England and five discount houses, when the Bank lent £79m for one night at a 13½ per cent interest rate, may be seen as one of the decisive turning points in the whole of Mrs Margaret Thatcher's term of government.

The implications of this small transaction for every part of the domestic economy, for the foreign exchanges and for British political life, may be at least as significant as those of the Cabinet reshuffle which Mrs Thatcher performed on the same day.

More than any amount of Cabinet reshuffling and speech-making, the Government's decision to push up interest rates at this critical point in Britain's economic cycle, when the first tentative signs of economic recovery were on the horizon, is proof that there has been no retreat from Mrs Thatcher's original conception of her economic strategy. The attack on inflation is still the absolute economic priority. Monetary policy is still the weapon.

Halfway through the likely term of her present Government, Mrs Thatcher has given notice that if there is to be a recovery in the second half of her administration, it will be driven by a pay norm, and this is surely the intention. The Government's decision to give the Civil Service strike a "soft landing" is still the absolute economic priority. Monetary policy is still the weapon.

The primary purpose of the Bank of England's action in the money market was to make this order of priorities abundantly clear to foreign exchange dealers. The Bank called its intervention—which under the old system of monetary control dismantled last month—was to raise the Minimum Lending Rate from 12 to 13½ or 14 per cent—"primarily a response to the external situation." (It is because of the introduction of this system that the banks are displaying a rise in base rates until

they can see where market interest rates have settled.)

A major secondary factor was "the rapid expansion of bank lending particularly to the personal sector and the obscenity surrounding the continuing monetary restriction."

By Monday, the trade-weighted index for sterling, at 87.0, had fallen back to its level in May 1978, just after Mrs Thatcher's election. In February this year, it had peaked at 102.5. Against the dollar, the fall has been much sharper: from \$2.44 in October 1980 to a low of \$1.7660 on Monday. In May 1980, just after the election, the pound stood at \$2.06.

As the pound went into reverse, so did many of the forces in the domestic economy, which its upward climb had set in motion. On the positive side, the decline in sterling had made a major contribution to the improvement in industrial profits, dispute as an excuse to relax

its policy. As the domestic monetary guides have become impossibly obscure it has instead sought, and found, external ones to justify continuing monetary restriction.

By Monday, the trade-weighted index for sterling, at 87.0, had fallen back to its level in May 1978, just after Mrs Thatcher's election. In February this year, it had peaked at 102.5. Against the dollar, the fall has been much sharper: from \$2.44 in October 1980 to a low of \$1.7660 on Monday. In May 1980, just after the election, the pound stood at \$2.06.

But the negative side of the slide in sterling has been the reversal of the trend in inflation. It is now widely accepted that the unexpected strength of sterling was the most powerful anti-inflation force during the first two years of the economic strategy. Despite the

overshooting of monetary growth and the difficulties of the 1979-80 pay round, inflation fell much more rapidly during 1980 than most forecasters had anticipated.

Since the spring, however, the annual rate of increase in the Retail Price Index has got stuck at around 11 per cent. Wholesale price inflation has just turned marginally upwards from an average of DM 4.79 in May this year to DM 4.82 at one point on Monday—promises to yield even greater benefits for industry.

But the negative side of the slide in sterling has been the reversal of the trend in inflation. It is now widely accepted that the unexpected strength of sterling was the most powerful anti-inflation force during the first two years of the economic strategy. Despite the

But it is questionable whether an increase of 2.5 per cent in interest rates shifts the balance of fundamental economic factors sufficiently in sterling's favour.

But the psychological factors should not be underestimated, particularly at the moment. For one of the main problems about government strategy recently has been its dependence on statistics which are either meaningless or non-existent in the wake of the Civil Service strike.

In the absence of meaningful figures on monetary growth, attention has been drawn to the buoyancy of bank lending to the private sector—and particularly to personal consumers and house-buyers. Neither the precise reasons for this recent growth in bank lending, nor its effects on the money supply are yet clear.

The growth in personal lending indicated by banking figures published last week failed to lead City analysts to estimate that total bank lending to the private sector may have risen by around £1.5bn in August. In itself this figure need not have been alarming, since bank lending has been behaving extremely erratically as a result of the delay in VAT payments and unpredictable share movements in stocks.

The effect of higher consumer credit demand on the money supply is further complicated by the fact that it could be offset by the run down in corporate borrowing that may result from rising consumer spending. Mortgage lending by banks may increase the money supply, but again, to the extent that it is substituting for building society lending, it may not have much macroeconomic effect.

All these uncertainties and the even more important question of how Britain's trade has been affected by the past year's exchange rate movements will not be resolved for months. But the Bank and the Government have become increasingly conscious of the Government's dilemma over sterling and the measures may have a psychological effect on the markets.

Foreign exchange dealers

have become increasingly con-

scious of the Government's

dilemma over sterling and the

measures may have a psycho-

logical effect on the markets.

"shows the rest of the world that there are still questions marks over the success of Britain's kind of monetarism."

Dr Kurt Riechbaecher, executive manager at Dresdner Bank in Frankfurt, also believes that sterling has further to fall—"to well under DM 4"—against the D-Mark.

The pound has been buoyed against the D-Mark by Britain's current account surplus and Germany's deficit. But the currency markets underestimate both the improvement in the German current account and the likely deterioration in Britain's.

After another sharp slide in prices yesterday on the demised London gilt edged market, some foreign exchange analysts believe that the lure of yields of well over 15 per cent and the possibility of a further sterling recovery may tempt foreign buyers.

## Why the Bank had to defend the pound

By David Marsh

"Interest rates were the only weapon the Bank had to show the markets that they just can't go merrily along selling sterling. The exchange markets thought that, with 3m unmet, the Government just did not have the flexibility to raise rates. But Mrs Thatcher proved them wrong." A U.S. foreign exchange dealer in London last night.

WHEN Britain last took major action to raise interest rates back in November 1979, the view—not entirely regretful—of a senior Bank of England official was that foreign countries would criticise the step taken from the international interest rate war.

This time, with sterling reeling on the ropes against the heavyweight dollar and quickly punching D-Mark, the move is entirely defensive.

Foreign opinion is still, how-

ever, of crucial importance. Monday's credit tightening is designed very much to reassure the large overseas holders of sterling—who have built up their sterling investments by well over £5bn since the May 1979 election—that Mrs Thatcher's anti-inflation policy is still on course. The message is meant to be supplemented by the rightward shift in the Cabinet following Monday night's reshuffle.

Yesterday's stable showing of the pound—it rose well above \$1.83 against a generally weaker dollar, and was steady against the Continental currencies—shows that the twin signals, for the moment, have been picked up loud and clear on the sensors of the currency markets.

The Government dithered for weeks about whether or not to raise interest rates to brake the pound's sudden summer transi-

tions from strong to weak currency. There are two key international reasons why its hand has now been forced.

First, opinion on financial markets has strengthened that US interest rates will not be coming down significantly for a while yet. Even though more American banks yesterday joined the move to cut prime rates to 20 per cent from 20.5 per cent, this may be only a temporary respite.

Second, and closer to home, summer moves to tighten fiscal and monetary policies in the two hard currency centres on the Continent—West Germany and Switzerland—have led to a sharp fall in the pound against European currencies.

With 55 per cent of Britain's exports last year sent to the D-Mark bloc of the EEC, Scandinavia, Switzerland and Austria, this has helped

exporters. But since over 50 per cent of imports now come from this area, the pound's depreciation is bound to introduce a new note to the debate about whether Britain should join the system. But there would probably have been no alternative to an interest rate increase to stop the rot whether sterling were in the EMS or outside it.

Even after the move, Mr Mathis Cabialavetta, senior vice-president in charge of foreign exchange at Union Bank of Switzerland in Zurich, is saying that sterling still looks "reasonably vulnerable," particularly against the D-Mark. He thinks the pound would be more realistically valued at around DM 4.10.

He says that the markets

generally view positively Mrs Thatcher's assertion of leadership over the Cabinet reshuffle.

But criticism of her policies

shows the rest of the world

that there are still question

marks over the success

of Britain's kind of monetarism."

Dr Kurt Riechbaecher, executive manager at Dresdner Bank in Frankfurt, also believes that sterling has further to fall—"to well under DM 4"—against the D-Mark.

The pound has been buoyed

against the D-Mark by Britain's

current account surplus and

Germany's deficit. But the currency markets underestimate both the improvement in the German current account and the likely deterioration in Britain's.

After another sharp slide in

prices yesterday on the demised London gilt edged market, some foreign exchange analysts believe that the lure of yields of well over 15 per cent and the possibility of a further sterling recovery may tempt foreign buyers.

"We were separately responsible for some of the largest export transactions in the world last year," Elderfield claims, involving leasing arrangements for all types of equipment from airplanes to ships. "Now that we have pooled our experience and resources, we can really take off."

Elderfield and Sheldon

have been associated for some time in a company called S.A.G.A.—a title culled from their wives' initials. "We always wanted a company in our wives' names," Elderfield quips.

He says that the markets

generally view positively Mrs

Thatcher's assertion of leader-

ship over the Cabinet reshuffle.

But criticism of her policies

shows the rest of the world

that there are still question

marks over the success

of Britain's kind of monetarism."

Dr Kurt Riechbaecher, executive manager at Dresdner Bank in Frankfurt, also believes that sterling has further to fall—"to well under DM 4"—against the D-Mark.

The pound has been buoyed

against the D-Mark by Britain's

current account surplus and

Germany's deficit. But the currency markets underestimate both the improvement in the German current account and the likely deterioration in Britain's.

After another sharp slide in

prices yesterday on the demised London gilt edged market, some foreign exchange analysts believe that the lure of yields of well over 15 per cent and the possibility of a further sterling recovery may tempt foreign buyers.

"We were separately responsible for some of the largest export transactions in the world last year," Elderfield claims, involving leasing arrangements for all types of equipment from airplanes to ships. "Now that we have pooled our experience and resources, we can really take off."

Elderfield and Sheldon

have been associated for some time in a company called S.A.G.A.—a title culled from their wives' initials. "We always wanted a company in our wives' names," Elderfield quips.

He says that the markets

generally view positively Mrs

Thatcher's assertion of leader-

ship over the Cabinet reshuffle.

But criticism of her policies

shows the rest of the world</

Guy de Jonquieres looks at the strategy of Robb Wilmot, the 36-year-old new broom at the largest European-owned computer company

# ICL's dash to make up for lost time

AFTER SEVERAL years of drifting towards a commercial backwater ICL, the biggest European-owned manufacturer of data-processing equipment, is now engaged in a crash programme to try to rejoin the mainstream of the computer market. If it is to succeed, it will have to move even faster than its competitors in an industry which is already moving very fast indeed.

That is the main message to emerge from the Press conference on Monday at which ICL's new management sketched out, for the first time, the strategy which it hopes will guide the company to recovery. Significantly, it was held in Paris. The aim was clearly to try to persuade the company's customers throughout Western Europe, which provides roughly a third of its turnover—that reports of its impending demise had been greatly exaggerated, and that they should not switch their allegiance to other manufacturers yet.

Holding the line against customer defections is only one part of a truly formidable task ahead. It also entails rejuvenating ICL's product line, bringing new technology into service, beefing up its marketing muscle and overhauling its management structure. And all this within 18 months—the make-or-break period effectively imposed by the deadline on the Government's £200m loan guarantee to the company.

Responsibility for sorting out the jigsaw lies largely on the shoulders of one man, 36-year-old Robb Wilmot, who was appointed managing director four months ago. He faces the challenge with an air of quiet self-confidence which could easily be mistaken for youthful arrogance if he had not already proven himself as a decisive and highly effective manager.

He won his spurs at Texas Instruments (TI), the big

Big computers were ICL's mainstay, but are now a stagnant market. The new management is pushing the company into small computers and business systems, a market currently expanding by about 25 per cent a year.

American electronics company which has won a reputation as one of the most hard-bitten operators in a relentlessly tough industry. After helping to turn around its flagging calculator business, he transformed its ailing UK subsidiary into one of TI's most profitable operations anywhere in the world.

Mr Wilmot seems in no doubt about the past mistakes which helped bring ICL to its knees, or about what needs to be done. He admitted this week that it had been rightly criticised for concentrating too heavily in the past on big computers, for which demand at present is stagnant.

Now does he bother to conceal his low opinion of the company's past management record. He emphasised in Paris that its current redundancy programme, involving the loss of 4,200 jobs in Britain, stretched "from board level down". Three members of the pre-Wilmot board have already been shown the door, and promising young men have been promoted to replace them. Further management shake-ups are likely in the coming months.

Mr Wilmot is a product marketing man, and his first priority has been to thrust ICL aggressively into the market for small computers and business systems. This seems cer-



tain to be one of the growth markets of the next decade. In spite of the recession, it is expanding by about 25 per cent a year, in value, as the falling cost of computer power brings it within reach of a steadily widening circle of users.

ICL has not been alone in neglecting this market. Major U.S. manufacturers, including International Business Machines, have hesitated to take the plunge, largely because they were uncertain about the best marketing approach. Instead, the running has been made by brash young upstarts, mainly American companies like Digital Equipment, Wang and Prime.

But the penny has now dropped with a vengeance, and U.S. companies which previously looked to big "mainframe" systems for most of their business are moving in. IBM announced its first personal computer a few weeks ago. Others, including the Japanese, are poised to follow. Suddenly, the competition is growing a lot tougher.

There are compelling parallels with the motor industry, where U.S. giants such as General Motors and Ford have at last been forced to recognise that most people want to buy small cars and are now investing massively in a bid to repair

market leadership. But how should a second-tier company, lacking the Americans' financial firepower, avoid being trampled to death?

Mr Wilmot's approach bears a similarity to that adopted by Sir Michael Edwards at BL. Both men have concluded that their best hope lies in focusing on selected market sectors, not trying to cover the entire product spectrum. Both have decided to capitalise on their companies' main strengths, while seeking to form alliances with other manufacturers who can supply the skills and products in which they are deficient, or which it would not be cost-effective to develop for themselves.

ICL, while financially still precarious, has two attractive assets to offer prospective partners. One is its worldwide marketing network, probably the most extensive of any non-American computer company. The second is its technological and development engineering talents, which are no less impressive for having been under-utilised in the past.

Both of these—plus, no doubt, the promise of generous royalty payments—have enabled ICL to conclude a deal with Three Rivers, a thriving entrepreneurial American high technology company. ICL will make and market in much of the world outside the U.S. a powerful microcomputer developed by Three Rivers. It will also contribute to further product development.

The Three Rivers machine, the Perq, will form part of the spearhead of ICL's thrust into small computers, alongside ICL's own new small business computer, System 25, and a sophisticated information processing system to be unveiled shortly.

The prices at which these



Robb Wilmot: the penny has dropped

machines will have to be sold most positive prognosis which to be competitive can be expected to offer ICL could this offer is that ICL could at least learn from others' mistakes.

Much rides on whether or not it succeeds. For carving out a worthwhile share of the lower-end of the market is crucial to Mr Wilmot's plans to make the company a force in office equipment and in applications like engineering, technical development work and computer-aided design.

Beyond this lies a still more ambitious goal—to become a leading supplier in Western Europe of "networked" products, designed to communicate easily across telephone circuits or cables both with each other.

and with products made by other manufacturers.

At present, computer communications is still structured in a hierarchical fashion, with big computers "talking" mainly to other big computers, smaller machines in smaller machines, and so on. Communication between the different strata and types of system is still a developing art.

But the picture is changing fast. The spread of new real-time computer applications, such as banking terminals and business information systems, has made it imperative to develop more versatile and sophisticated communications systems which will permit a continuous, carefully-managed dialogue between machines of all types.

Japanese companies are not well known for their largesse in opening their technological books, and ICL will have to bargain hard if it is to ride the Fujitsu tiger and not be gobbled up by it. Striking the right balance will take time, and it may be several weeks before it is known whether the two companies can agree.

ICL has still to define precisely how it proposes to implement other parts of its strategy—for instance, its approach to word processing, in which it has never been a strong contender. These plans, should become clearer in the next few months.

The company is still being extremely non-committal about when its recovery plan can be expected to produce improved financial results. It wants to undertake a capital restructuring, but has admitted that uncertainty about prospects beyond the end of the year—as well as its depressed share price—makes such an exercise impossible at present.

It is anxiously searching, in the meantime, for evidence that the economic recession in Europe is nearing an end, and claims to have discerned some tentative grounds for optimism. In the final analysis, ICL's ability to steer the recovery course being so energetically charted by Mr Wilmot seems certain to depend heavily on when that hoped-for upturn comes.

Fujitsu wants better access to

## Letters to the Editor

### UK poultry problems

From Mr D. Charlewood

Sir.—I read with dismay John Wyles's misinformed Lombard (September 7) on Britain's poultry industry. It is quite clear to anyone connected with the industry that the so-called "experts" Mr. Wyles has consulted must have been straight out of the City. They certainly were not aware of the problem surrounding the French Government's attempts to dump poultry into the UK and generally force the drastic rundown or closure of our poultry industry.

Many poultry processing factories have already been forced into severe cutbacks or closure this year, and these have not necessarily been the ones with out-of-date machinery. The UK Government insists the EEC's stringent health and hygiene regulations are followed in poultry establishments, whereas when the French Government cannot tactfully avoid health and hygiene regulations, it subsidises factories. When you occasionally find an official inspector or vet in a French factory, the Government is paying at least part of the costs. This is not so in cricket-loving Great Britain, where the rules are followed and the processor pays.

A French company setting up a poultry plant would receive from the French Government a large capital grant, and for every job created, all the salary for the first six months will be 50 per cent of it for a further six months.

So, I question Mr. Wyles when he says we are using health issues to protect an industry which supplied 95.5 per cent of our domestic poultry market last year—at what cost? Certainly not one which he refers to as "good capitalist economics."

Has Mr. Wyles ever tried to sell eggs or turkey meat in France?

D. Charlesworth  
"Nemo,"  
Abrahams,  
Chalford Hill,  
Stroud,  
Gloucestershire.

### Paradise for hens

From the Chairman, British Veterinary Association Poultry Sub-committee

Sir.—Your correspondents in Paris and Brussels have recently commented somewhat cynically, on the Minister of Agriculture's proposal to improve the health status of the British poultry industry by re-introducing a slaughter policy for Newcastle disease. It seems to me that the views put forward show a lack of understanding of the history and epidemiology of the disease.

If your correspondents' arguments were followed, we should reduce the animal health status of the EEC to the lowest common denominator, which following the accession of Greece and the advent of Spain, could mean African swine fever, foot-and-mouth disease, rabies as well as Newcastle disease endemic in the United Kingdom. This cannot be the intention of either the Commission or indeed the French and Dutch Governments, therefore

attempts to improve health standards should be welcomed.

There is little dispute that UK poultry health, with up to now the exception of Newcastle disease, has been among the highest in the world. Now we are moving the industry to this high level we can look for further improvements in health and productivity. Through the poultry health scheme, salmonella pullorum has been eradicated from commercial flocks—no other country has such a scheme on a national basis except perhaps Holland.

There, mycoplasma control schemes have not yet succeeded in bringing about the elimination of these organisms which has been enjoyed by UK meat producers for more than 10 years. Recently major turkey breeders in the UK announced freedom from a troublesome turkey mycoplasma, making the commercial industry potentially unique.

Many poultry diseases are not notifiable and, therefore statistics are hard to come by but it is well known that in the US, exotic Newcastle disease occurs as does avian influenza and salmonella arizona in their turkey industry—non-existent in the UK, turkey coruya, a new bacterial disease, has been extensively seen in the southern U.S. and in countries such as Spain, Italy, Germany and possibly France where direct imports from the U.S. of poultry without quarantine are permitted.

Information in Europe on poultry disease can only be obtained by personal contacts or reports from UK breeders selling into Europe and can scarcely be quantified. It is a fact, however, that the northern Italian poultry concentration is constantly racked by respiratory diseases and hot vaccines are used against Newcastle disease. The German turkey industry has had problems with pouls imported from Italy carrying various virus and bacterial diseases of a contagious nature. The Dutch have a compulsory Newcastle vaccination programme but have extensive problems with respiratory diseases, mycoplasmas and infectious laryngotracheitis in layers on the German border.

In France, the turkey industry in Brittany has a respiratory disease in both growing and breeding birds centred on the Morbihan region which is not yet diagnosed, but appears to be an influenza/coruya type infection causing heavy losses. Mycoplasma vaccination is practised in France to prevent extensive infections in layers and breeders.

J. Irvine-Brown  
Church Street,  
Wyre Piddle, Wors.

to find him in the ranks of the heretics over tax relief on mortgage interest.

The true case against this relief is not that it is granted but that it is granted uniquely and discriminately to house buyers, making a home (as is, for political reasons, intended) a privileged form of asset. It is here that the distortion is to be found.

The logic of the matter, as any reasonable person would probably agree, is that if the interest you earn on lending money attracts tax, then the interest you pay on borrowing money should repeat it—which, of course, if you are a company, it does; and the proper course is to restore the universal interest relief which prevailed up to 1986 and which still prevails in the U.S. and elsewhere. Lord Barber did, of course, restore it as quickly as he could. Sir Geoffroy please note.

Anthony J. Lawler  
Flat 6,  
12, Reddington Road,  
Hampstead, NW3.

### Transport costs

From Mr L. Irvine-Brown

Sir.—The chairman of the Railway Conversion League (September 10) admits that commercial vehicles may not pay their full track costs but suggests that if the heavens met their full whack the Chancellor would be enabled to reduce the figure for the private motorists.

Sir Peter Parker's passengers would then abandon him in droves and flock back to their cars.

My slide rule is a little rusty but it tells me that were the Chancellor to cut my charge from the preposterous £70 to a merely penal £25, this would enable me to do all of another three miles a day which would hardly do a great deal of harm to Sir Peter. On the other hand were he to apply the same principle to the commercials, full and all-embracing costs plus a small element of taxation the switch of traffic back to rail would almost enable Parker to carry his passengers free because your correspondent does not appear to appreciate that it is freight which British Rail needs, not passengers.

J. Irvine-Brown  
Church Street,  
Wyre Piddle, Wors.

### Car prices in Britain

From Mr A. Lawler

Sir.—From my travels in Europe and the U.S., it is quite obvious that profit margins enjoyed by manufacturers, importers and dealer outlets for passenger vehicles in the UK are extraordinarily high compared with these other markets. For example, in the U.S. one sees German cars priced in dollars at the same amount as they are priced in pounds in the UK. Even allowing for a 30 per cent rate of VAT, plus car tax, in this country and without the added costs of the long transatlantic journey someone somewhere is making a great deal of extra money out of the British motorist. It is quite apparent to me that the whole philosophy of sales in the UK is one of "what the market will bear" and that because some 70 per

cent of sales in the UK is one of "what the market will bear" and that because some 70 per

cent of sales are for company cars, the private motorist is being landed with the same very much higher prices.

Therefore, I was fascinated by Dr Jim Maxmin's comment (September 11) as managing director of Volvo Concessions UK when he warned that discounts given by other vehicle manufacturers would lead to motorists expecting lower prices. Indeed, I believe that the UK motorist is being blatantly taken advantage of by the motor manufacturers and certainly the level of service which Dr Maxmin believes will fall if discounting continues, is not perceptibly better than any service ethos in the U.S. or Europe. I begin to wonder who is trying to fool who.

Anthony J. Lawler  
Flat 6,  
12, Reddington Road,  
Hampstead, NW3.

### Buy your own bank

From Mr W. Presswell

Sir.—The Scots feel so strongly about "their" bank (September 14) why don't they "put their money where their mouth is" and make a bid?

W. Presswell  
17, Marlborough Road,  
Exeter, Devon.

### Flared-off gas

From Mr J. Alan

Sir.—Following the collapse of the gas-gathering pipeline, it was interesting to read the views expressed by Allen Sykes (September 12) on the actions the Government should now take in order to ensure that the North Sea gas reserves are harnessed as quickly as possible.

The solution offered is simple. Introduce competition for the gas, from Western Europe, and purchase prices for gas will rise as the resultant "Dutch auction" takes place. The oil companies will then invest in pipelines in order to make attractive profits and, lo and behold, the gas reserves are harnessed, tax revenue flows and the problem is solved.

There is a snag! Reserves in the British sector of the North Sea are not unlimited. When they have been used up it will be necessary for gas to be manufactured again—from whatever feedstocks are available. Gas production stations will be costly and unsightly, and the gas they produce will be expensive.

We should certainly find a way to ensure that Britain's gas is properly utilised, rather than flared off in large quantities at the wellhead. It must, however, be harnessed for the long term benefit of Britain by piping it to the Exchequer and the problem is solved.

Allen Sykes  
5 Valley Close,  
West Park, Hartlepool.

### GENERAL

UK: Liberal Party conference debates Liberal/Social Democratic Party alliance, Llandudno.

Mrs Margaret Thatcher attends naming ceremony of Mounthatten Hall at Institute of Indian Culture, London.

Institute of Directors inaugurate City of London branch, Guildhall; speakers include Sir Kenneth Cork, new branch chairman; Sir William Mather, Institute chairman; and Mr Walter Goldsmith, Institute director general.

Department of Employment publishes July indices of average earnings, and August indices of basic rates of wages.

### COMPANY MEETINGS

Hampshire Gold Mining Areas, Management House, Parker Street, WC1, 12.00. Howard Tenants Services, Goddard Arms Hotel, High Street, Swindon, 11.30. LRC International.

### COMPANY RESULTS

Final dividends Amalgamated Estates, Sidney C. Banks.

Overseas: Sir Keith Joseph in Tokyo for talks on industrial technology collaboration.

Mr John Nott, Defence Secretary, arrives in Egypt at beginning of Middle East tour.

### OFFICIAL STATISTICS

Department of Employment publishes July indices of average earnings, and August indices of basic rates of wages.

### COMPANY MEETINGS

Hampshire Gold Mining Areas, Management House, Parker Street, WC1, 12.00. Howard Tenants Services, Goddard Arms Hotel, High Street, Swindon, 11.30. LRC International.

### COMPANY RESULTS

Final dividends Amalgamated Estates, Sidney C. Banks.

Overseas: Sir Keith Joseph in Tokyo for talks on industrial technology collaboration.

### COMPANY RESULTS

Final dividends Amalgamated Estates, Sidney C. Banks.

Overseas: Sir Keith Joseph in Tokyo for talks on industrial technology collaboration.

## UK COMPANY NEWS

# British Aerospace lifts 1981 profit expectations

**PROFITS** A little higher than those forecast in the recent offer for sale are now being anticipated by the board of British Aerospace for 1981. The prospectus, relating to the offer of half the equity of the former wholly-nationalised organisations, issued in February, indicated pre-tax profits for this year in the order of the restated figure of £65m for 1980.

The improved forecast is given by Sir Austin Pearce, the chairman, when reporting a jump in first half taxable profit from £21.3m to £30.6m, for what is one of the largest aerospace concerns in the Western world. However the increase is reduced to 13 per cent after adjusting for interest on the new share capital.

As expected the net interim dividend is 3p. A total of 1.8p has been predicted for the 12 months.

At the trading level profit for the half-year to June 30 1981 is up at £42.1m, compared with £35.2m for the corresponding period on a pro-forma basis, and reflected £692.7m (£575.1m).

However the write-off of launching costs, particularly in respect of the two new civil projects, the BAe 146, formerly the Jet and the Airbus A310, continue to have a significant effect on the figures, amounting to £5.8m, against £21.5m for the half year.

This write-off covers all design and development costs largely related to the aircraft. Expenditure on jigs and tools and education for these projects is being amortised over future sales and amount so far to £63.7m.

Net interest received up from £7.1m to £13.5m, therefore, emerges as the main reason for the rise in the reported mid-year pre-tax figure. Associates added £600,000 (£500,000).

Net profit emerges at £27m (£20.9m) after tax up from £40,000 to £3.6m.

Stated earnings per 50p share were 14.3p on a net basis on 15.6p (14.1p) on a nil distribution basis.

Sir Austin said yesterday that

the company's order backlog at half-time was just over £3.5bn. Currently it is negotiating a further reduction in manning levels.

The roll out of the BAe 146 has been followed by much interest from prospective customers, mostly from overseas and to date 25 firm or optional orders have been received he says.

Progress has continued on the Airbus and the company has delivered the first development wing box for this European joint venture.

British Aerospace has presented the Government three options on the development of the A320 Airbus, to follow the A300 and A310 versions. The first would entail meeting 30 per cent of costs for final assembly of the aircraft and could result in a cash flow of some £600m by 1987. Sir Austin said:

"The second and third options, for construction of the wing or back end of the aircraft, would give a £400m cash outflow by the same time. The company however is not prepared to go ahead with the project without Government assistance on the deferral of interest and launch costs."

Meanwhile the HS125 twin-jet business aircraft and the HS 748 short-range turbo-prop have continued to sell well and the first orders for the new advanced version of the Jetstream 31 commuter jet have been announced.

Total civil aircraft sales for the six months dived to £125.8m (£130.2m) but for military aircraft turnover advanced from £223m to £302.6m, with continued progress on its various programme and a major sales effort leading to increased interest in the Hawk, a subsonic jet trainer.

As known a joint programme with the U.S. for the manufacture of the AV8B Harrier jump-jet for the U.S. marines and the RAF has been agreed. Sir Austin adds that Tornado pro-

duction is increasing on target.

Turning to guided weapons, where sales improved to £152m (£132.2m), the chairman says that the Rapier low-level air defence system has continued to win significant export orders.

The new Sea Eagle anti-ship missile has successfully completed its first flight trials and the group has been chosen by the Ministry of Defence as prime contractor for a UK military communications satellite system.

Other activities contributing to the sales total of which 90 per cent were accounted for by exports, were support services, amounting to £63m (£49.2m), and space, £36.1m (£29.3m). Other interests added £13.2m (£11.2m).

On a current costs basis group pre-tax profit is given at £13m (£900,000). See Lex

## PMT offer of shares is oversubscribed

The offer for subscription of 12m shares of Precious Metals Trust at 100p per share has attracted 2,455 applications for a total of 14.9m shares.

Clients of Phillips and Drew, brokers to the offer, have been allocated 8m shares as stated in the prospectus. Of the remaining 4m shares, applications for up to 1,500 shares have been allotted in full, applications for between 1,600 and 10,000 shares have been allotted approximately 73.3 per cent of the amount applied for with a minimum of 1,500 shares, and applications for over 10,000 shares have been allotted 40 per cent of the amount applied for with a minimum of 7,500.

Deals will begin on September 22.

over therefore, totalled £56.78m (£31.8m).

Sovereign's profits were £487,000 (£341,000) and the share of profit of associated companies was £2.65m (£2.35m).

Attributable profits were £6.78m (£5.66m) after an extraordinary credit of £20,000 against a debit of £21,000, and a deduction for minority interests of £45,000 (£29,000). Retained profits rose to £4.97m (£4.08m).

● **Comment**

Latest figures from Willis Faber confirm the trends indicated by Sedgwick last week. Profits are up 17 per cent compared with Sedgwick's more modest 27 per cent advance. The group's growth in the first half at Willis of 13.6 per cent hardly matched the 24 per cent expansion in Sedgwick's revenues. Willis gained around £500,000 from the more favourable exchange rate movements, with the pound weakening

## Willis Faber midway increase

PRE-TAX profits in the half year to June 30, 1981 at Willis Faber rose 17 per cent from £11.9m to £14m. The net interim dividend is raised from 3.8p to 4.3p—last year's total was 12p from pre-tax profits of £19.37m.

As in earlier years, profits in the second half will not match those of the first, says Mr Ronald Taylor, the chairman.

A 14 per cent increase in the current year's income, from £25.8m to £32.75m, reflects the successful increase in the port-folio. Expenses have risen 12 per cent from £19.6m to £23.8m. Stated earnings per 25p share were 16.53p (14.03p).

The group is mainly involved in insurance and reinsurance broking. Income comprises the group's net retained brokerage fees and commissions, interest and dividends. The income of its subsidiary, Sovereign Marine and General Insurance, totalled £4.04m (£2.97m). Group turn-

against major currencies. Like Sedgwick, Willis stresses that although world insurance markets premium rates are still depressed it has been acquiring additional business volumes. The volume of reinsurance placed by Willis has shown a useful increase, which has probably offset the worst effects of a more sluggish surplus lines business market in the U.S. Group investment income has increased in the first half from around £3m to £5.5m. Although classes of business such as marine and aviation are still reportedly depressed there has been some recovery in marine ratings while aviation business is a strong market. The group has a tight control on expenses which have increased by 11.6 per cent. For the full year the group could report £24m in pre-tax profits, compared with £19.37m. At 35p, down 5p, the shares stand on a prospective p/e of 13.7 and yield 4.6 per cent.

The directors warn that little improvement in the general level of demand at home and overseas is expected during the remainder of the year.

However, they are maintaining the interim dividend at 2p net per 25p share—last year a total of 4.5p was paid from taxable profits of £10.5m (£2.53m).

The pre-tax surplus was hit by associated losses of £84,000 (£22,000) although interest was lower at £238,000 (£249,000). Tax took £15,000 (£57,000).

The third quarter still shows an overall improvement, but conditions are still difficult in those industries served by the group. Demand tends to be erratic and short-lived.

Group total borrowings are currently lower than at December 31, 1980, at approximately 14 per cent of shareholders' funds.

problem. Matthews claims this started to affect productivity at the end of last year, was not eliminated until early in the summer and knocked about 5m off trading profits. The shares tumbled 22p on the news to 1.5p but recovered to close at 1.35p.

Excluding the feed problem, the group is still losing money on whole turkeys but the volume of processed products was up nearly 10 per cent over the second half of last year, proving the wisdom of Matthews' rapid conversion to products early last year. However, here margins are also affected because of competition from other meats, especially pork. With the gallic threat removed by the Government's new slaughter policy, it is conceivable that second half profits would come close to matching last year's £3m, but after France's announcement yesterday that it too was adopting a slaughter policy, all bets must be off.

In view of the recent disruption of the turkey market and the recession the chairman is not able to forecast profits for the full year. Most of the increase in turnover reflects the continuing growth of the turkey meat products division. The division accounted for more than 70 per cent of group sales.

The group surplus was down to £95,000 (£1.5m) and interest rose to £52,000 (£442,000). Tax took £98,000 (£298,000).

● **Comment**

The market had been expecting interim profits of Bernard Matthews to be somewhat lower because of the effect of the threat of severe French competition on whole turkey prices. But no one had an inkling of a feed additive

standards in line with Ireland and Denmark, should curtail turkey imports from countries which do not comply with the regulations.

In view of the recent disruption of the turkey market and the recession the chairman is not able to forecast profits for the full year. Most of the increase in turnover reflects the continuing growth of the turkey meat products division. The division accounted for more than 70 per cent of group sales.

Production problems are blamed by the chairman, Mr B. T. Matthews, for the drop in profits, which were a record £4.75m at the end of the last full year. The problems were associated with what Matthews believes to be a defective new raw material, which is now the subject of a compensation claim.

The market price for whole turkeys has weakened further during the last few months due to the threat of subsidised French imports. These have been offered at prices 25 per cent below the UK cost of production, says Mr Matthews.

The Government's new poultry health policy, which brings

This advertisement is issued in compliance with the requirements of the Council of the Stock Exchange

## LONDON PRIVATE HEALTH GROUP P.L.C.

(Incorporated in England under the Companies Acts 1948 to 1980)

Number 1514590

### SHARE CAPITAL

Authorised £1,775,000

in 7,100,000 Ordinary Shares of 25 pence each.

Issued and fully paid £275,000

To be converted to £ 275,000

in 1,100,000 Convertible Deferred Shares of 25 pence each

£ 275,000

£1,500,000

in 6,000,000 Ordinary Shares of 25 pence each

£1,000,000

£1,775,000

£1,275,000

In connection with a placing by Schaverien & Co of 4,000,000 Ordinary Shares of 25p each at 28p per share, of which 1,000,000 will be available through the market, application has been made to the Council of the Stock Exchange for the grant of permission for the whole of the issued Ordinary Share Capital of The London Private Health Group PLC to be dealt in the Unlisted Securities Market. It is emphasised that no application has been made for these securities to be admitted to official listing. Particulars relating to the Company are available in the Excel Statistical Services and copies of the prospectus may be obtained during normal business hours on any day (Bank Holidays and Saturdays excepted) up to and including 28th September, 1981.

Schaverien & Co.,  
181 Selsdon Road,  
London EC1R 0HN

## Travis & Arnold setback

AFFECTED BY the low level of construction activity during the period, turnover and taxable profits of Travis and Arnold, builders' and plumbers' merchants, timber importer, were both down for the first six months of 1981.

Pre-tax profits fell from £3.13m to £2.01m on turnover of £43.6m, compared with £51.26m.

The volume of materials delivered was significantly down, particularly in the first quarter, and operating profits were further reduced by increased pressure on trading margins, the directors state.

Although there has been some improvement in output since the start of the second quarter, this was mainly because of seasonal factors "and cannot be taken as evidence of real recovery."

The interim dividend, however, is maintained at 8.64p net per 25p share—last year's total was 3.94p paid from a taxable surplus of £6.59m.

The reduction of capital required to finance stock and debtors has resulted in a substantial swing in interest payments from a charge of £222,000 to £333,000 credit in the six months, and below the line the tax charge was halved at £85,000 against £11.62m.

After preference and ordinary dividends the amount retained was £1.08m (£1.37m).

The board is asking for shareholder approval at an EGM on October 8 of a share option scheme for senior executives.

● **comment**

After finishing 1980 in reasonable shape for the sector, Travis and Arnold's profits have taken a nose dive. Building activity remains well down and volume in the central heating division, about a fifth of sales, has dropped by a third. However, the company has slashed stocks to the bone and eliminated its borrowings completely. The group has more than £2m cash which accounts for the interred credit. The shares tumbled 16p yesterday to 17p and could easily fall further as the company does not foresee much improvement for the full year.

The dividend is well-covered and will probably be maintained at the final which indicates a prospective yield of just over 3 per cent.

## Expanded Metal decreases

PRE-TAX profits of the Expanded Metal Company fell from £1.11m to £765,000 for the half year to June 30, 1981 on turnover down at £15.65m, compared with £18.48m.

The directors warn that little improvement in the general level of demand at home and overseas is expected during the remainder of the year.

However, they are maintaining the interim dividend at 2p net per 25p share—last year a total of 4.5p was paid from taxable profits of £10.5m (£2.53m).

The pre-tax surplus was hit by associated losses of £84,000 (£22,000) although interest was lower at £238,000 (£249,000). Tax took £15,000 (£57,000).

The third quarter still shows an overall improvement, but conditions are still difficult in those industries served by the group. Demand tends to be erratic and short-lived.

Group total borrowings are currently lower than at December 31, 1980, at approximately 14 per cent of shareholders' funds.

problem. Matthews claims this started to affect productivity at the end of last year, was not eliminated until early in the summer and knocked about 5m off trading profits. The shares tumbled 22p on the news to 1.5p but recovered to close at 1.35p.

Excluding the feed problem, the group is still losing money on whole turkeys but the volume of processed products was up nearly 10 per cent over the second half of last year, proving the wisdom of Matthews' rapid conversion to products early last year. However, here margins are also affected because of competition from other meats, especially pork. With the gallic threat removed by the Government's new slaughter policy, it is conceivable that second half profits would come close to matching last year's £3m, but after France's announcement yesterday that it too was adopting a slaughter policy, all bets must be off.

In view of the recent disruption of the turkey market and the recession the chairman is not able to forecast profits for the full year. Most of the increase in turnover reflects the continuing growth of the turkey meat products division. The division accounted for more than 70 per cent of group sales.

Production problems are blamed by the chairman, Mr B. T. Matthews, for the drop in profits, which were a record £4.75m at the end of the last full year. The problems were associated with what Matthews believes to be a defective new raw material, which is now the subject of a compensation claim.

The market price for whole turkeys has weakened further during the last few months due to the threat of subsidised French imports. These have been offered at prices 25 per cent below the UK cost of production, says Mr Matthews.

The Government's new poultry health policy, which brings

This advertisement is issued in compliance with the requirements of the Council of the Stock Exchange

## LONDON PRIVATE HEALTH GROUP P.L.C.

(Incorporated in England under the Companies Acts 1948 to 1980)

Number 1514590

## H. Cory down to £85,000

AS FORECAST by the chairman in his statement accompanying the 1980 report and accounts turnover and profits of Horace Cory and Co, London-based chemical colour manufacturer, fell back in the first half of the current year.

For the period to June 30 turnover amounted to £1.07m (£1.39m) and at the pre-tax level profits were sharply lower at £85,000, compared with £178,000.

Since June 30 sales have improved and "although it cannot be assumed that this upward trend will continue for the remainder of the year" the directors are cautiously optimistic that so far as the company is concerned, "the low point of the recession may have been passed."

However, in view of the disappointing first half they consider it prudent to restrict the interim dividend to 8.5p net (6.5p)—for 1980 a total of 1.3p was paid from taxable profits of £31,777 (£479,985).

The pre-tax surplus for the first six months of the current year was struck after interest receivable of £17,000 (£29,000). There was no tax charge (£28,000 retail).

After same-again preference dividends payments of £2,000 and ordinary payments of £27,000 (£35,000) the retained balance amounted to £66,000 (£93,000).

Stated earnings per 5p share fell-back from 18.1p to 9.0p.

## Geo. Spencer falls deeper in the red

A pre-tax loss of £38,000 is reported by George Spencer, manufacturer of leisurewear and knitwear for the half-year to June 27, 1981. In the corresponding period last year the loss was £22,000.

The directors say depressed trading conditions continued throughout the period with buyers prudently deferring purchasing decisions, and then only placing minimal forward orders.

They say the outlook for the remainder of the year shows promise of an improvement in customer demand.

A nominal interim dividend of 0.1p to retain trustee status is being paid. Last year's interim of 0.5p was the only payment made.

Turnover for the half-year was down from £6.13m to £6.06m. The pre-tax figure was struck after interest charges of £69,000 (£85,000). There was a tax charge of £5,000 (£23,000). Again there is a loss per 25p share of 0.5p.

**Murray Glendevon Inv.**

Gross revenue for Murray Glendevon Investment Trust rose from £920,536 to £1,098m for the year to July 31, 1981. Second-half gross revenue was higher at £863,226, against £862,206 for the previous second half.

Pre-tax profits were slightly down at £455,650 (£468,770). The final dividend was 1.8p (1.75p) making a total for the year of 2.7p (2.5p) in keeping with the chairman's stated policy of steadily increasing dividends. Stated earnings per 25p ordinary share were 31.30p. Net assets were £1,457.19p (147.19p).

The interim dividend, on account of the current year is 0.5p, which is the same as the previous interim.

## Croda ahead slightly to £4.14m at interim stage

STRUCK AFTER interest charges, £1m lower at £2.05m, taxable profits of Croda International moved ahead slightly from £3.85m to £4.15m for the six months ended June 28, 1981. Turnover was down £5.7m to £23.3m.

The interim dividend is maintained at 1.5p net per 10p share—last year's total distribution was 2.1p paid from pre-tax profits of 17.44m.

Trading profits were behind at £1.6m, against £6.5m, and with their sales figures, the group's four major subsidiaries are split as follows: Croda Chemicals International £1.88m (£1.61m) and £6.7m (£3.5m); Croda World Traders £1.27m (£3.9m) and £42.4m (£43.4m); Croda Organic Chemicals £1.20m (£1.7m) and £18.8m (£22.2m); Croda Polymers International £1.7m (£2.77m) and £24.5m (£35.8m). Trading profit included a £420,000 surplus (£36,000 debit) on disposal of

investments and properties. Sir Frederick Wood, chairman, says the difficult trading conditions of 1980 continued largely unabated in the UK, where most standard chemicals and commodities were "under extremely competitive pressures."

In specialised areas the group did better and most of the overseas subsidiaries produced good results, he states.

"The additional measures to improve performance put in hand a year ago continue to exercise a positive effect but we cannot see much in the way of a significant improvement in demand at this stage."

Six months' tax charge takes £1.6m, against £873,000, after which earnings are shown as 2.5p (2.5p) basic per share and 2.7p (2.8p) fully diluted.

The available balance came through, down from £2.95m to £2.6m, after minority interests of £35,000 (£38,000), and after the interim dividend cost of £1.56m

(same) the amount retained was £1.06m (£1.37m).

### • comment

With its gelatin troubles now over, Croda is more than holding its own in the difficult chemical business. The organic chemical division, which feeds the anti-oxidant market, showed a substantial 26 per cent drop in trading profits at the half-way stage while polymers dropped by two-fifths. But overseas contributions continue strong, led by the U.S. activities which now account for about 12 per cent of trading profits. The group has also managed to whittle down borrowings which has scaled back income gearing from 43 per cent to just over 30 per cent.

Profits for the full-year should be around £8m and it seems likely that the final dividend will also be maintained.

The shares unchanged at 48p, have a prospective yield of more than 10 per cent.

## Arden and Cobden falls into the red

ON LOWER turnover of £570,630, compared with £613,500, Arden and Cobden Hotels slipped into the red in the six months to June 27, 1981, incurring a pre-tax loss of £21,800, against a profit of £93,500.

The deficit was, after interest charges of £21,044 (£1,464 receivable), but there was a profit this time against £12,500.

The directors say strenuous efforts to control costs have been made, some short-time working introduced and staff who have left have not been replaced.

They warn that if demand does not pick up in the autumn "it may be necessary to make further reductions."

For the year to December 27, 1980, the company reported pre-tax profits of £163,588 (£204,247) and paid a single dividend of 8.5p net (4.75p).

**Bardsey plans to pay losses from reserves**

**BARDSEY**, the quoted property company of which Mr. John Bentley is a director and main shareholder, plans to eliminate the deficit of £797,545 on reserves by the reduction of a similar amount in the £1.57m share premium account.

The disposal of the deficit, which has arisen from losses incurred by the company's past trading activities, will help the company to pay preference dividends and to consider dividend payments to ordinary shareholders sooner than the company could otherwise make under the Companies Act.

The company's articles prohibit the reduction of share premium account while any preference shares remain capable of being converted into ordinary shares—until December 31, 1986. However, the company may carry out the reduction if it obtains the consent of both the ordinary and preference holders.

The meetings are called for October 8 at 21, Upper Brook Street, W, starting at 11.00 am.

If passed, the reduction of share premium account will be subject to High Court consent.

## KCA Drilling well ahead

FIRST-half pre-tax profits rose for KCA Drilling Group (KCAD) from £1.6m to £2.3m. Turnover for the period to June 30, 1981 was higher at £10.46m, against £7.76m.

Results for this period, says chairman Mr. Paul Bristol, were well ahead of last year, and better than those projected in the offer-for-sale document in June this year.

Attributable profits were £1.44m (£563,000) and the tax charge rose from £550,000 to £559,000.

Pre-tax profits for the last full year were £3.47m and turnover was £16.85m. Attributable profits were £2.04m.

The group continued to expand in the first six months and all the contracts operated by KCAD are very satisfactory.

The new contract for CAMPSA in Spain for the drilling of the "Polly Bristol" is going ahead as planned. New contracts are expected in the near term and the second half should see continued growth in a buoyant drilling market.

KCAD is 75 per cent owned by RCA International.

## Hestair expands 84% to £0.83m at six months

### BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering the conduct of the business and are available as to whether dividends are interim or final and the amounts on last year's timetable.

Interim	Amalgamated Metal,	Sept. 23
Annual	Barwick Timpe, Balfour	Sept. 23
General Investors and	Engineering, Blockley, British	Sept. 24
Trustees	Mohar	Sept. 25
Glossop	Lane (Perry)	Sept. 25
Leeds	Sumitomo Pulp and Paper	Sept. 25
Leeds	Rowan and Soden	Sept. 25
Leeds	Shipman, Legal and General, Liverpool	Sept. 25
Leeds	Daily Post and Echo, Pentland	Sept. 25
Leeds	Rio Tinto Zinc, Tricontrol, United	Sept. 25
Final	States Debutante Corporation	Sept. 25
Zambia Cooper Investments		

FUTURE DATES		
Annual	Apia	Sept. 23
Annual	Enfield Parkings	Sept. 23
Annual	General Investors and	Sept. 24
Trustees	Glossop	Sept. 25
Annual	Leeds	Sept. 25
Annual	Phenom	Sept. 25
Annual	Rowan and Soden	Sept. 25
Final	Shipman Mackintosh	Sept. 25
Final	Zambia Cooper Investments	Sept. 25

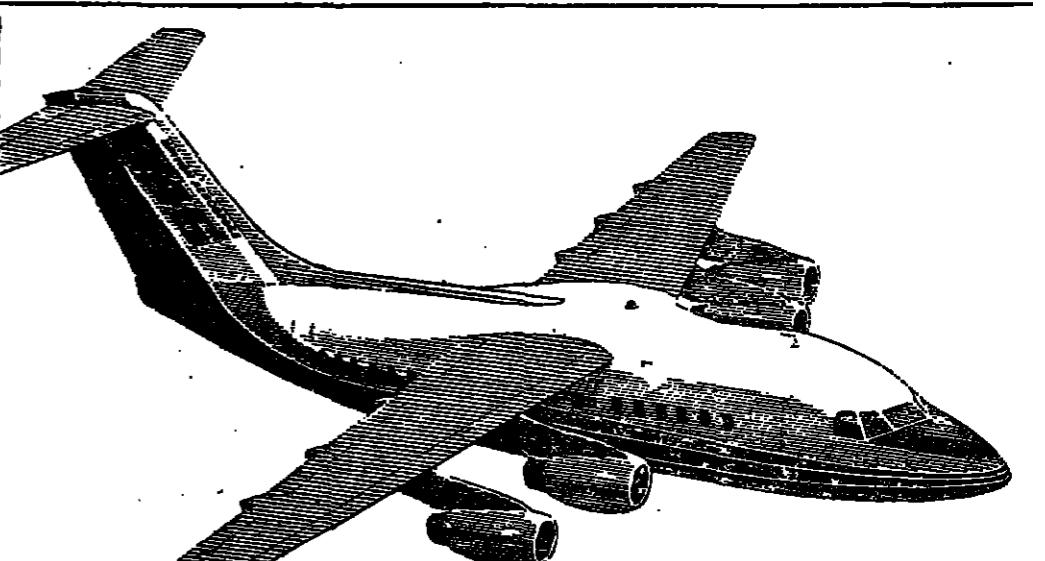
Consumer products continued last year's improving trend with all three sections making progress in depressed conditions, the chairman states.

The directors believe the company's recovery is sufficiently well founded to return to the payment of a dividend—an interim of 1p net per 25p share.

After tax of £78,000 (nil) earnings per share are shown as 4.1p, compared with 2.5p.

Commenting on divisional performances he explains that the vehicle side, Dove and Eagle, continued to win a good volume of business, although it was at considerably lower margins because of price cutting at home and overseas.

February planting season is vital to the farm equipment business. Yet while Hestair can be no more than cautiously optimistic of the outcome in each area, it can at least point to the tangible benefits of its work on stock which has reduced borrowings by £4.3m over the last 12 months, the volume gains and changing sales mix which have combined to double the pre-tax contribution of the consumer activities and, most importantly, the productivity achieved by the special vehicles division which have countered the effects of disengaging sufficiently to lift pre-tax profits by 20 per cent. There is support too, from the assumed interim dividend which, if no more than repeated at the final, is going to yield 6.5 per cent and dealer restocking before the chairman states.



### ISSUE NEWS

## Private health group seeks £1.1m

London Private Health Group, the first private hospital company to come to the Unlisted Securities Market, is raising £1m by a placing of 4m shares at 25p per share.

The company was set up last year to take over the capital of Garden Clinic, which operates a 50-bed acute surgical and medical hospital at Hendon. Garden Clinic got into difficulty last year because of the cost of financing an expansion programme begun in 1977. The £1.01m proceeds from the placing will be used to reduce bank borrowings and finance a further £240,000 expansion.

The directors say that the viability of the clinic depends on occupancy levels. In the 12 months to March, 1981, a level of 80 per cent was achieved. At that rate, 70 per cent of revenue came from accommodation charges and 30 per cent from services. This pattern has continued but occupancy levels for the four months to July averaged 78 per cent.

The clinic's turnover rose from £160,000 in the year to September 1978 to £230,000 in 1979 when the expansion from 16 to 30 beds was completed. In the 18 months to March, 1981, turnover was £1.09m. At the trading level, a loss of £2.600 was incurred in 1978, a profit of £13,000 in 1977, a profit of £29,000 in

1978, both financially and in terms of management. For example, its licence under the Abortion Act was withdrawn last year because of a failure to maintain the required clerical records.

However, London Private Health Group appears to be providing strong direction in both areas and has also retained Nuffield Nursing Homes Management for advice on the market potential in the northwest catchment area. The potential for private hospitals is considerable; some 3.5m people carry private medical insurance while the queues for elective surgery mean very long waiting times in the NHS.

The forecast profit for the current year reflects only a partial recovery from the debt-laden losses of the past. Based on the current 70 per cent occupancy rate, the group could make £1m in 1982-83, implying a fully taxed diluted p/e of nearly 14 at the placing price.

### YEARLINGS UP

The interest rate for this week's issue of local authority bonds is 14 per cent, up 1 per cent from last week.

The bonds are issued at par and redeemable on September 22.

A full list of issues will be published in tomorrow's edition.

## Cavendish Petroleum £6m placing

A NEW secondary oil and gas company, Cavendish Petroleum, will come to the market next week with an issue of 12m ordinary 10p shares at 50p per share to finance the purchase of gas interests in the U.S.

The company, incorporated in the UK, is being brought to the market by brokers Sheppard and Chase under rule 163(3), the listing used by many British-based secondary oil companies.

It does not intend to apply for a quotation on the Unlisted Securities Market.

The chairman is Mr Charles Hardie, previously managing director of Wardley, the merchant banking arm of the Hongkong and Shanghai Bank. Chief executive is Mr Leslie Granger, a former board member of the National Coal Board. Finance director is Mr David Kaye, formerly company secretary at Cluff Oil.

The money raised by the placing will be used to buy gas interests in the Ohio Power lease. The cost of each well is put at \$15.9m, but the capital will be provided by U.S. interests.

The company stresses that its interest in the producing wells means that it will be generating cash from the beginning. It is projecting a 10 per cent gross dividend at the end of its first year of operations, rising thereafter at a rate of 25 per cent a year.

HAT RESULT

Acceptances have been received in respect of 31.7 per cent of the 12.28m shares of HAT Group offered in a rights issue at 62p per share. The balance has been sold in the market at a net premium.

The company says it plans to drill 375 wells in its first three years of operation. 275 of them on the Ohio Power lease. The cost of each well is put at \$15.9m, but the capital will be provided by U.S. interests.

The company stresses that its interest in the producing wells means that it will be generating cash from the beginning. It is projecting a 10 per cent gross dividend at the end of its first year of operations, rising thereafter at a rate of 25 per cent a year.

# Gold Fields profits rise to full-year record

BY GEORGE MILLING-STANLEY

LARGELY AS a result of its gold interests, pre-tax profits of Consolidated Gold Fields for the year to June 30 have risen 35 per cent to a record £19.2m. This was slightly above the market's best expectations.

At the net level, profits were 27 per cent ahead, at £11.43m. From earnings of 66.4p a share, compared with 58.2p after adjusting for last November's 21.2% rights issue, the group is to pay a final dividend of 16p, again up past time. This gives the total for the year to 24.5p from 18.8p's adjusted figure of 22p.

The group's gold interests contributed a total of £78.2m, with £46.5m of that coming from the holding in Gold Fields of South Africa, recently raised to 48 per cent, and the remainder from dividends in respect of Cons Gold's direct holdings in individual mines.

Lord Erroll of Hale, the group's chairman, said that the higher gold price over the year enabled the mines to pay substantially higher dividends, despite increases in operating costs and reductions in the grades of ore being worked.

The second major contributor to the increase in profits was the gain arising from financial transactions. This included some £23m from the sale in January of a stake in Australia's North Broken Hill to EZ Industries.

Secondly, base metal prices are showing signs of renewed firmness, and if this trend is maintained, the Australian businesses will do better.

In addition, the group's U.S. interests, notably the Skytop Brewster and Gefco drilling rig businesses, performed well in 1980-81 and further marked progress is expected.

Conglomerate tin prices and industrial disputes hit the Reinson mine in Tasmania, the Mount Lyell copper mine also suffered from labour troubles and the beach sand minerals operation of Associated Minerals Consolidated was adversely affected by the recession.

The construction materials division turned in lower profits this time, largely as a result of redundancy payments and other closure costs on the part of Amey Roadstone.

The group feels that the average gold price may well be lower this year, and it does not necessarily expect to be able to repeat its successes in financial transactions, but there are a few hopeful signs for the current 12 months.

Amey Roadstone has now completed its cost-cutting exercise, and should be in a good position to take advantage of any upturn in construction activity.

Secondly, base metal prices are showing signs of renewed

	1981	1980
Mining		
Shares of GFSA .....	46.5	32.9
Dividends from direct .....	31.7	21.4
Subsidy Reserve .....	3.2	17.8
Construction materials .....	(5.6)	20.3
Manufact. and comm. ....	39.3	42.0
Int. receivables, real of .....	36.4	28.8
Profit before tax .....	57.5	13.7
Int. payable .....	214.0	159.7
Profit after tax .....	22.0	17.8
Tax .....	77.2	33.8
Profit after tax .....	114.8	103.1
Minority interest .....	0.5	13.2
Adm. expenses (including .....	114.3	89.3
Dividends (including .....	45.8	33.6
Retained .....	68.5	56.3
Earnings per share .....	66.4p	59.2p
Divs per share .....	24.5p	22.0p

\* Adjusted to reflect the rights issue in November 1980.

## Homestake expects profit fall

AMERICA'S Homestake Mining expects earnings for 1981 to fall below earlier estimates of \$2.20 (£1.20) a share, according to Mr Harry M. Conger, president and chief executive. This compares with the 1980 outcome of \$5.96 a share.

Mr Conger said that the sharply lower gold price and lower prices in the other metals Homestake produces will give rise to reduced earnings and a cut in dividends.

The company, the biggest gold producer in the U.S., said last month that it was giving serious consideration to cutting its regularly 40 cents quarterly dividend in the third quarter because it was expecting a fall in profits. High interest rates and an increased need for capital were also causing problems.

In the first half of the year, Homestake made net profits of \$22.3m, compared with \$87m at the same stage of 1980.

### Bigger loss at Pancontinental

AUSTRALIA'S Pancontinental Mining has turned in a net loss of A\$2.56m (£1.6m) for the year to June 30, compared with a loss of A\$1.34m last time. As before, no dividend is declared.

The company is still awaiting permission to go ahead with the development of the Jabiluka uranium deposit in Australia's Northern Territory, discovered some 10 years ago. Mr Tony Grey, the Pancontinental chairman, said in London earlier this year that he was hopeful that work could begin this year.

The shares gained 4p to 174p in London yesterday.

In the first half of the year, Homestake made net profits of

## Recovery signs but Barton trails

ALTHOUGH pre-tax profits of Barton Group fell from £1.16m to £157,000 in the half-year to June 30 1981, Mr John Wardle, the chairman, says the results represent a very welcome improvement over the second half of 1980 when losses of £396,000 were reported.

Turnover of this Birmingham-based engineering and services group for the first half of the current year fell from £25.07m to £23.8m. Of this total, the UK share was £18.65m compared with £21.65m. Trading profits declined from £1.81m to £970,000, with the UK contribution falling from £1.64m to £708,000.

Interest charges were slightly lower at £511,000 (£57,000) and there was a tax charge of £211,000 (£300,000). After extra-

ordinary debits of £48,000 this time the attributable loss was £18,000 (£517,000 profit). Earnings per 25p share are 1p (3.55p) and the interim dividend is cut to 1p (1.4p)—last year's total was 24p from pre-tax profits of £80m.

Mr Wardle points out that the improvement shown compared with the second half last year is not as a result of a general improvement in trading conditions—which there is no sign, he says—but purely through the efforts made to ensure the group could at least make a modest profit in the face of a severe reduction in demand.

An abridged balance-sheet shows net current assets of £9.41m at end-June, compared with £10.82m at December 31 1980.

Commenting on the tax charge, he says it is very high and requires some explanation. The only mainstream tax payable

will arise in Canada and he feels it appropriate that ACT should be included as part of the tax charge.

Looking ahead, he says he can see little prospect of any general improvement during the remainder of the year in the sectors of industry in which the group operates. In the absence of outside circumstances beyond its control, he thinks it reasonable to look forward to a second half showing pre-tax profits at least similar to those for the first half. In that event, a total dividend comparable with last year will be recommended.

The directors point out that the profit was upset by a compressor breakdown, but the shortfall was to some extent offset by the higher average prices obtained which are off-

icially regulated and permitted to rise in step with inflation.

Meanwhile the "light and " classification for the Franklin Partnership in the gas field, which will double the ceiling price of gas sold from there, has been confirmed. The company is hopeful of similar such classification being forthcoming for further formations.

A number of oil and gas properties have been and are being considered for acquisition in conjunction with the company's advisers Devon Energy Corporation.

Caird said yesterday that current trading conditions were difficult but not impossible.

Turnover in 1980-81 amounted

to £456m compared with £408m in 1979-80 where there was a loss of £182,500.

The group achieved record profits of £750,365 in 1973-74 on a turnover of £4.9m. At that time the group employed around 480 people. Since 1973-74 the group has suffered a decline with losses in three of the last four years totalling almost £1m. There has been no dividend since 1975.

Caird is also offering 40p each for 18,000 £1 preference shares.

Seabulk, which has operating

subsidiaries in France, the U.S.

and the UK, has given assur-

ances that the interests of the group's staff and employees,

numbering around 150, will be fully safeguarded and that there will be no significant redundancies.

The directors of Caird, who

have been advised by Gresham

Trust, intend to accept the offers in respect of their 270,330 ordinary units (10 per cent) and 375 preference shares. The group's major shareholder is Industrial and Commercial Finance Corporation with 29.55 per cent; Mr K. J. M. Manning holds 5.84 per cent.

Caird showed losses of £22,551 for the year ended March 31 1981 after a first half profit of £38,000. The directors explained that the second half deterioration was mainly because of the effect of volume imports from the EEC at highly competitive prices.

Caird said yesterday that current trading conditions were difficult but not impossible.

Turnover in 1980-81 amounted

to £456m compared with £408m in 1979-80 where there was a loss of £182,500.

The group achieved record

profits of £750,365 in 1973-74 on

a turnover of £4.9m. At that

time the group employed around

480 people. Since 1973-74 the

group has suffered a decline

with losses in three of the last

four years totalling almost £1m.

There has been no dividend

since 1975.

The company, based in Leeds,

is engaged in the manufacture of ladies' costumes and coats.

Its turnover declined to £51.5m in 1980-81, compared with £70.265.

The year's attributable loss came out at £3.599 (£2.635 profit) and there is again no dividend.

DURAPIPE

Cazenove and Company yes-

terday purchased 30,000 Durapi-

pe International shares at 40p

per share on behalf of Glynd-

wyd.

The company, based in

Leeds, is engaged in the manufac-

ture of pipes and fittings.

Turnover in 1980-81 amounted

to £456m compared with £408m in 1979-80 where there was a loss of £182,500.

The group achieved record

profits of £750,365 in 1973-74 on

a turnover of £4.9m. At that

time the group employed around

480 people. Since 1973-74 the

group has suffered a decline

with losses in three of the last

four years totalling almost £1m.

There has been no dividend

since 1975.

The company, based in

Leeds, is engaged in the manufac-

ture of pipes and fittings.

Turnover in 1980-81 amounted

to £456m compared with £408m in 1979-80 where there was a loss of £182,500.

The group achieved record

profits of £750,365 in 1973-74 on

a turnover of £4.9m. At that

time the group employed around

480 people. Since 1973-74 the

group has suffered a decline

with losses in three of the last

four years totalling almost £1m.

There has been no dividend

since 1975.

The company, based in

Leeds, is engaged in the manufac-

ture of pipes and fittings.

Turnover in 1980-81 amounted

to £456m compared with £408m in 1979-80 where there was a loss of £182,500.

The group achieved record

profits of £750,365 in 1973-74 on

a turnover of £4.9m. At that

time the group employed around

480 people. Since 1973-74 the

group has suffered a decline

with losses in three of the last

four years totalling almost £1m.

There has been no dividend

since

Companies  
and Markets

## CURRENCIES, MONEY and GOLD

## Dollar weak

Dollar fell sharply in late European trading, finishing at its lowest level of the day against most major currencies. Lower Eurodollar interest rates began the trend, while the Federal funds overnight rate in New York also began the day lower than expected, and several U.S. banks cut their prime lending and broker loan rates. News that Chemical Bank cut its broker loan rate to 17.1 per cent from 18 per cent and Continental Illinois to 17 per cent, had a particularly depressing effect on the dollar, which fell to its lowest level since the end of April against the Swiss franc.

Sterling continued to improve following Monday's move by the Bank of England to force up short-term London interest rates.

European currencies gained ground against the dollar, while the D-mark and Dutch guilder remained firm at the top of the European Monetary System.

LONDON TRADE-weighted index (Bank of England) rose to 103.8 from 110.1. The euro currency fell to SWF 1.9900 against the Swiss franc, the lowest closing level since April 25, compared with SWF 2.03 on Monday. It weakened to DM 2.3360 from DM 2.3740 against the D-mark, to FFr 5.5975 from FFr 5.7010 in terms of the French franc, and to Yen 225.50 from Yen 230.10 against the Japanese yen.

STERLING—the trade-weighted index (Bank of England) rose to 105.8 and was opening at 105.9 and rising 88.0 pence. The pound opened at \$1.5150-\$1.5180, and fell sharply to \$1.5030-\$1.5040 in the early morning. It improved to \$1.5150-\$1.5180 again by noon, and touched \$1.5180-\$1.5200 in the late afternoon, reflecting the dollar's weakness, before closing at \$1.5350-\$1.5360, a rise of 4.05 cents on the day.

D-MARK—Very firm at the top

## THE DOLLAR SPOT AND FORWARD

Sept 15	Day's spread	Closes	One month	% Three months	% p.a. months	p.a. 9m
UKY	1.8030-1.8420	1.8350-1.8380	0.38-0.40c dia	-2.81	1.20-1.60ds	-2.94
Ireland	1.8030-1.8420	1.8300-1.8320	0.38-0.40c dia	0.98	0.20 pm-par	0.32
Netherlands	2.5870-2.6770	2.5810-2.5840	1.10-1.00c pm	4.85	3.17-3.07 ds	-2.93
Belgium	3.8250-3.8770	3.8250-3.8770	10-15c pm	3.69	2.25-2.75 ds	-2.93
Denmark	2.2340-2.3500	2.2350-2.2365	1.00-1.00c dia	5.67	3.18-3.13 pm	5.60
Portugal	65.50-65.70	65.50-65.85	10-10c dia	11.76	50-220 ds	8.14
Spain	95.30-95.90	95.30-95.95	5-5c dia	1.26	25-25 ds	1.47
Italy	1.1850-1.1950	1.1850-1.1950	0.10-0.10c dia	1.66	5.30-5.30 pm	4.03
Norway	5.8250-5.8500	5.8250-5.8500	2-2c dia	4.90	6.6-6.5 pm	4.78
Sweden	5.8250-5.8415	5.8250-5.8275	2.00-2.00c pm	4.90	6.65-6.65 pm	4.78
Austria	16.47-16.54	15.47-16.49	0.20-0.20c pm	6.15	22-101 ds	4.37
Switz	1.9820-2.0140	1.9820-1.9865	1.22-1.12c pm	7.02	3.70-3.80 pm	4.37

1 UK and Ireland are quoted in U.S. currency. Forward premiums and discounts apply to the U.S. dollar and not to the individual currency.

The market remains nervous about future trends in interest rates and the D-mark gained ground against the dollar, reflecting the downward trend in U.S. interest rates. The Bundesbank did not intervene when the dollar was fixed at DM 2.3500, compared with DM 2.3743, and probably was not active in the open market. By mid-afternoon the dollar had fallen to DM 2.3530, as market sentiment swayed in favour of the D-mark and Swiss franc in comparison with the dollar. Sterling improved on the rise in London interest rates, rising to DM 4.27 from DM 4.2130 at the fixing, and touching DM 4.30 in the afternoon.

ITALIANA LIRA.—Losing ground within the EMS despite the recent exchange rate regulations and an inflow of funds during the tourist season. A weak economy and high interest rates are behind the current weakness. The lira showed mixed changes at the Milan fixing, losing ground to most members of the EMS but improving against the dollar and two of Europe's strongest currencies, the Swiss franc and the Dutch guilder. Sterling rose to £1.157.70 from £1.124.15, and the pound opened at £1.1510-\$1.1510-\$1.1510, and fell sharply to £1.1503-\$1.1504 in the early morning. It improved to £1.1510-\$1.1510 again by noon, and touched £1.1510-\$1.1520 in the late afternoon, reflecting the dollar's weakness, before closing at £1.1530-\$1.1530, a rise of 4.05 cents on the day.

YEN—Very firm at the top

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

Based on trade weighted changes in the Bank of England's Sept 15. Bank of England Index (base average 1976=100).

When it comes to selecting a diary, naturally enough we all like to believe we make the wisest choice.

So before you decide for 1982, don't you owe it to yourself to find out more about the new edition of the Financial Times International Diary?

If we told you that many leading executives believe it to be the finest business diary available anywhere in the world, we wouldn't blame you for donning a wry smile.

Instead, we'd prefer to give you a few facts.

#### THE LOOKS

To open up with, we're extremely particular about the hand-finished leather bindings we use.

Indeed, to produce our black leather diaries; nine out of ten skins are rejected before we find one single hide that's up to the standard required.

Then there's our book-binding and gold-blocking. This is painstakingly carried out in Cornwall, where the skills of this ancient craft are still to be found.

And to truly mark its place among other diaries, we give ours a specially woven, non-fraying ribbon made for us by the suppliers to the Royal Household.

#### THE CONTENTS

As you might expect from Europe's leading business newspaper, the Financial Times Diary does not neglect the more everyday needs of the international businessman.

A good half of its 272 pages contains many indispensable facts and figures.

In all, there are over 50 carefully-researched sections. Including an enlarged international travel section with information about hotels, local business hours, airports and car hire.

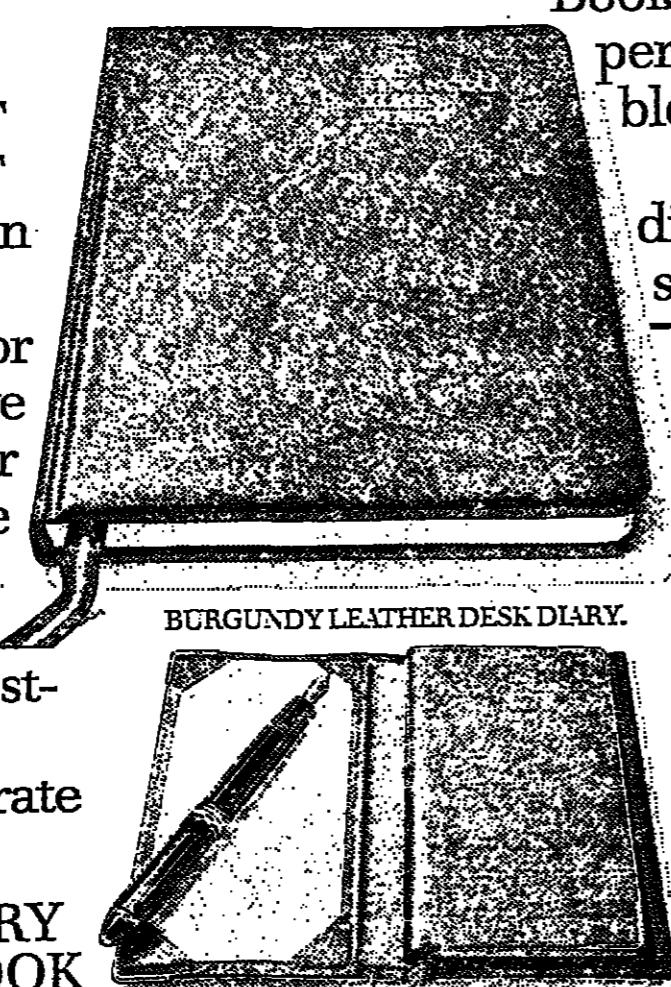
#### THE PERMANENT ADVERTISEMENT

If you wish, your own publicity pages may be bound in the front. And for a modest sum you can have initials, company name or logo gold-blocked on the front cover.

As a business gift, could there be a more cost-effective way for your company to run a corporate advertising campaign?

#### THE POCKET DIARY AND ADDRESS BOOK

The pocket edition has gilt metal corners and is available with or without a silk lined double pocket wallet.



# Are you as selective about your yearly as you are about your daily?



As with our 100 page, thumb-indexed Financial Times Address Book, the front cover may be personalised with gold-blocking.

Although slim, this diary is anything but slender on information.

Post to: Diary Department, The Financial Times Business Publishing Ltd., FREEPOST, London EC4B 4DT. (No stamp needed in UK.) Overseas customers should use address shown outside coupon. I understand that if I am not totally satisfied with my diary, I may return it within 28 days for a full no-questions-asked refund.

#### PLEASE SEND THE FOLLOWING

	PRICE	QUANTITY	GOLD BLOCKING
Desk diary, black leather	£57.20	<input type="checkbox"/>	Initials only: £1.27 per item. Initials and name £2.59 per item. If you require this service please give precise instructions for each item.
Desk diary, burgundy leather	£25.42	<input type="checkbox"/>	FREE COLOUR BROCHURE Please send me fully descriptive brochure
Desk diary, black simulated leather	£14.38	<input type="checkbox"/>	DISCOUNTS OF UP TO 25% Please send me details of bulk discounts
Pocket diary, black leather	£8.68	<input type="checkbox"/>	I enclose crossed cheque/PO for £ Remittances should be made payable to
Pocket diary, burgundy leather	£7.55	<input type="checkbox"/>	The Financial Times Business Publishing (D.Y.) and shall be held on your behalf in this Account until the goods are despatched.
Pocket diary & wallet, black leather	£19.52	<input type="checkbox"/>	Payment may also be made by credit card.
Pocket diary & wallet, burgundy	£17.02	<input type="checkbox"/>	Tick choice: Visa <input type="checkbox"/> AmEx <input type="checkbox"/> Access <input type="checkbox"/> Diners Club <input type="checkbox"/>
Address book, black leather	£19.21	<input type="checkbox"/>	
Address book, burgundy leather	£16.22	<input type="checkbox"/>	

Prices include p&p and VAT for UK only.  
For prices overseas, please tick box

Name (Mr/Mrs/Miss/Ms)  
(PLEASE PRINT)

Address

Postcode

Tel.

Signature

The Financial Times Diary is also available at Ryman and other selected stores.  
The Financial Times Business Publishing Ltd., Registered Office: Bracken House, 10 Cannon Street, London EC4P 4BY. Registered No. 980896.

مكتبة من المكتبات

# Southland Royalty puts itself on auction block

By PAUL BETTS IN NEW YORK

**SOUTHLAND ROYALTY**, a U.S. oil and gas exploration and development group is considering the possible sale or merger of the company, which has oil and gas reserves with an estimated value of nearly \$2bn.

The Fort Worth, Texas, based company said it had asked First Boston, the Wall Street investment firm, to contact "a limited number of companies" with a view of discussing the sale or merger of the oil concern.

Two major oil companies—Gulf Oil and Texaco—are already said to be interested in acquiring the oil and gas assets of Southland Royalty. Both Gulf and Texaco have been seeking to increase their reserves of oil, gas and both have recently negotiated multi-billion dollar credit lines to make a major acquisition.

First Boston was the invest-

ment bank which successfully advised Du Pont in its takeover battle for Conoco.

On the basis of its assets, Southland Royalty's break up value is put at around \$40 a share. Trading in the company's shares was halted on the New York Stock Exchange but on Monday, they last traded at \$25.1 giving a stock market valuation of around \$1.2bn. They opened yesterday at \$35, giving a capitalisation of \$1.62bn.

Southland Royalty currently has 94.8m barrels of proved oil reserves, 629bn cubic feet of natural gas reserves and about 25 acres of exploration areas.

Overall, the value of these oil and gas assets are put at between \$1.9bn and \$2bn.

Last year, Southland Royalty spun off about half of its reserves to its shareholders in the form of two trusts which currently trade on the New

York Stock Exchange. The move, which has become increasingly common in the U.S. oil industry, is designed to increase the return to shareholders.

Mr John Brumley, president of Southland Royalty, said that the company's board had given management the green light to start discussions with possible buyers to see "if a sale or merger would be to the best long-term interest of Southland shareholders". But he added that there was no certainty that a sale or merger would take place.

The decision comes at a time when merger and acquisition activity in the U.S. oil industry has reached a peak with the major oil companies seeking to enhance their domestic reserves position at the same time as expanding and diversifying their natural resources operations.

## Zapata rejects Occidental Petroleum bid

By Our New York Staff

**ZAPATA**, the diversified oil services company based in Houston, has rejected a \$760m takeover bid by Occidental Petroleum, the 12th largest oil company in the U.S. describing the share exchange offer as "grossly inadequate".

Occidental has no intention of raising its offer for Zapata. Mr Armand Hammer, Occidental's chairman, said:

The offer involved an exchange for each of Zapata's 21.3m shares of \$0.8904 Occidental common shares and 0.1864 share of a new voting non-convertible preferred Occidental stock each with a redemption and liquidation value of \$100 and an annual yield of \$14.625. The package is the equivalent of a \$36 a share offer for Zapata shares.

## Shell Canada says oil sands project uneconomic

By VICTOR MACKIE IN OTTAWA

**DEVELOPMENT** of the proposed \$131bn (US\$1.1bn) Alands oil sands plant in northern Alberta does not appear to be commercially viable under the terms of the new Alberta-Ottawa energy agreement, according to Mr Jack McLeod, president of Shell Canada Resources.

He said yesterday that Shell's understanding of the agreement so far indicates the taxation and royalty provisions "would not create an economically viable budget."

However, at the same time Mr McLeod said Shell, which has a 45 per cent stake in the project, has no intention of pulling out, although the plant remains officially on "hold".

Mr McLeod said the promise of near-world prices for oil

sands production is welcome news and he remains optimistic the project at Fort McMurray will go ahead. Shell's plans are to proceed "virtually immediately" with discussions involving both the Alberta and Federal governments.

Work on the project will not proceed this winter unless the outstanding taxation and royalty issues can be resolved in the next two or three months, he said.

Under the agreement synthetic oil would receive near world prices and Alberta will reduce its royalties on production to 30 per cent from 35 per cent. The Federal Government will drop oil and gas revenue tax to 10.8 per cent from 16 per cent until the project begins making money.

## FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Enbonds prices which will be published next on Thursday September 17.

U.S. DOLLAR	Change on Straight	Issued	Bid	Offer	day week	Yield
America 15% '88	-	76	85	84	+0%	17.00
AT&T 10% '85	-	94	95	94	+0%	10.25
AT&T 10% '86	-	94	95	94	+0%	10.25
AT&T 10% '87	-	95	96	95	+0%	10.25
CNA 10% '86	-	78	85	84	+0%	17.28
CNA 10% '87	-	100	78	79	+0%	17.23
Citibank 1st. Fis. 15 '85	-	150	85	85	+0%	18.41
Citibank 1st. Fis. 15 '86	-	175	85	85	+0%	18.20
Citibank 1st. Fis. 15 '87	-	175	85	85	+0%	18.20
EBC 10% '85	-	85	85	85	+0%	16.38
EBC 10% '86	-	75	85	85	+0%	16.75
EBC 10% '87	-	85	85	85	+0%	16.75
Edison 10% '85	-	85	85	85	+0%	16.58
Edison 10% '86	-	125	85	85	+0%	17.00
Edison 10% '87	-	125	85	85	+0%	17.00
Fiat 10% '85	-	85	85	85	+0%	17.47
Fiat 10% '86	-	85	85	85	+0%	17.47
Finland Rep. of 9% '85	-	100	77	77	+0%	17.08
Ford Cr. O/S Fis. 15 '84	-	150	85	85	+0%	18.18
Ford Cr. O/S Fis. 15 '85	-	150	85	85	+0%	18.18
Gaz de France 10% '85	-	150	85	85	+0%	18.82
Gaz de France 10% '86	-	150	85	85	+0%	18.82
Gaz de France 10% '87	-	150	85	85	+0%	18.82
GMC 10% '85	-	100	85	85	+0%	16.38
GMC 10% '86	-	100	85	85	+0%	16.75
GMC 10% '87	-	100	85	85	+0%	16.75
Genstar 10% '85	-	60	85	85	+0%	16.58
Genstar 10% '86	-	125	85	85	+0%	17.00
Genstar 10% '87	-	125	85	85	+0%	17.00
Hiram Walker 10% '85	-	100	100	100	+0%	15.81
Hiram Walker 10% '86	-	100	100	100	+0%	15.81
Hiram Walker 10% '87	-	100	100	100	+0%	15.81
HWI Wid. Trade 10% '84	-	100	85	85	+0%	17.42
HWI Wid. Trade 10% '85	-	100	85	85	+0%	17.42
HWI Wid. Trade 10% '86	-	100	85	85	+0%	17.42
HWI Wid. Trade 10% '87	-	100	85	85	+0%	17.42
Hudson 10% '85	-	100	85	85	+0%	17.00
Hudson 10% '86	-	100	85	85	+0%	17.00
Hudson 10% '87	-	100	85	85	+0%	17.00
Hydro-Quebec 10% '85	-	100	85	85	+0%	17.00
Hydro-Quebec 10% '86	-	100	85	85	+0%	17.00
Hydro-Quebec 10% '87	-	100	85	85	+0%	17.00
Ind. St. Financière 10% '85	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '86	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '87	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '88	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '89	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '90	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '91	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '92	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '93	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '94	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '95	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '96	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '97	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '98	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '99	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '00	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '01	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '02	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '03	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '04	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '05	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '06	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '07	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '08	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '09	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '10	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '11	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '12	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '13	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '14	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '15	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '16	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '17	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '18	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '19	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '20	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '21	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '22	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '23	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '24	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '25	-	85	85	85	+0%	17.00
Ind. St. Financière 10% '26	-	85	85			



## Record results and bigger payout from Elder Smith

BY OUR FINANCIAL STAFF

**RECORD RESULTS** are reported by Elder Smith Goldsbrough Mort, the Adelaide-based diversified industrial and trading group and now a subsidiary of Carlton and United Breweries after a lengthy takeover battle earlier this year.

Net profits improved by 19 per cent, from A\$22.94m. to a peak A\$27.35m. (U.S.\$32.18m.) for the year to mid-June, on turnover up 10.7 per cent from A\$222m. to A\$245m. and other income of A\$2.32m. against A\$2.12m. previously.

At the per share level net earnings are down from 53 cents to 44 cents but shareholders are to get a bigger payout, with a final dividend of 12.5 cents, against 9 cents previously.

Raising the yearly total from 14 cents to 17.5 cents a share.

The net profit after providing for sharply higher interest charges of A\$65.85m. (previously A\$42.93m.), tax of A\$22.22m. (A\$16.45m.) depreciation of A\$7.45m. (A\$6.88m.) and minorities of A\$542,000 (A\$114,000) but before an extraordinary profit of A\$6.51m. (A\$803,000).

The group, which is Australia's leading pastoral house, showed a general all round improvement. The growth in earnings reflected mainly a higher volume of wool traded at better prices, increased demand for industrial goods, better steel and metals sales and higher profits from merchant banking and finance.

## Tokyu raises earnings by 9%

BY DONALD MACLEAN

**TOKUYO CORPORATION**, the leading company in the Tokyu group, with interests in transport, property, retailing and leisure, raised its consolidated net income by 6.4 per cent to Y3.58bn. (\$15.6m.) in the year to March 31.

The corporation points to a slowdown in housing starts and low consumer spending as reflecting the sluggish rate of economic activity. However the company believes that the underlying strength of the Japanese economy will lead to an annual growth rate for the group of 15 to 18 per cent in the next two to three years, led by a 25 per cent rate of gain in the leisure field, against a background of a shortening working week, and the relatively high saturation of the Japanese consumer durable market.

The consolidated operating revenues of the corporation rose 8.6 per cent on the year to Y23.8bn. (\$9.85m.), giving operating income of Y3.41bn. up 23.9 per cent.

On an unconsolidated basis, the corporation had net income of Y2.8bn. or 6.1 per cent more than the Y2.64bn. of 1978-80, on operating revenue up 7.1 per cent to Y127bn. from Y127.9bn.

A feature of the company's real estate business, the company says, is its high quality residential developments through plans which include transport, schools, shopping centres, and sports and other facilities. Typical is the Tama Den-en Toshi project of 50 square kilometres, claimed as the largest regional development project undertaken by a private concern in Japan. The project was begun in 1953, and is approximately 50 per cent complete in terms of planned area and housing for some 310,000 residents.

In the seeking of long-term stability, the company is expanding its leasing business by utilising land located both in central Tokyo and near major railway stations.

The company increased its revenue and operating income from the real estate business by 12 per cent and 47 per cent respectively, compared with the previous year.

The company operates six railway lines over 99.5 kilometres in the densely populated south-western environs of Tokyo. The total number of passengers carried by the company in the year was approxi-

### API acquires more real estate

By Our Kuala Lumpur Correspondent

**THE MALAYSIAN** plastic manufacturer turned property developer, Associated Plastics Industries (API), has announced major acquisitions of real estate for 120.8m ringgit (\$US450m.).

The company is acquiring two property companies—Kim King Sin-Malay Development and City Centre Berhad—and four parcels of land. The purchases will be satisfied through the issue of 60.4m API shares valued at 2 ringgit each.

City Centre, which was acquired for 50m ringgit, owns 7.2 acres in a prime district in Kuala Lumpur with approval for an office complex, with a built-up area of 1.2m sq ft. The cost of developing the project is estimated to be 400m ringgit.

The other acquisitions relate to land for residential housing and industry in various Malaysian towns, covering over 650 acres.

• **DESPITE RISING** costs, Bata Berhad, Malaysia's leading shoe manufacturer, reported a 20 per cent improvement in pre-tax profit to 4.2m ringgit (\$US1.8m.) for the six months ended June, on sales up 12.5 per cent to 41m ringgit.

The company is confident of "reasonably good earnings" for the full year.

An interim dividend of 6 per cent is declared.

## Trengganu Plantation feels effects of labour shortage

**KUALA LUMPUR**—A labour shortage has cost the State-owned Trengganu Plantation group more than 2.5m ringgit (\$US1.06m.) over the last two years as some rubber trees on a 5,000-acre plantation in north-east Malaysia have gone untaught.

Wan Mokhtar, Trengganu State's Chief Minister, said the plantation employs about 3,000 tappers, but another 250 are urgently needed. The shortage has been caused by workers leaving for better wages in the construction and other

industries. He said the Government was thinking of introducing a profit-sharing scheme to attract more workers.

Malaysia, which has a population of 13m., has faced shortages of workers in the plantation, construction, electronics, and other industries for more than three years. Officials estimate that about 350,000 Indonesian, Thai and Filipino illegal immigrants now work in these sectors, attracted by Malaysia's higher wages.

AP-DJ

## Sentrachem buys Saffola Seeds from Seedtec

BY BERNARD SIMON IN JOHANNESBURG

**SENTRACHEM**, the South African chemicals group, has acquired, through its subsidiary Pedmis, a controlling interest in Saffola Seeds, previously owned by Seedtec International of California. Sentrachem has also obtained rights and options to shareholdings in an unidentified US company.

None of the transaction's financial details have been disclosed, but the full amount involved is believed to be U.S.\$4m.

Sentrachem's disengagement from South Africa was prompted solely by commercial considerations, a Saffola executive said. Seedtec recently became a sub-

sidiary of the New York-based trading company Kay Corporation, which has already disposed of a substantial part of its assets.

Saffola is South Africa's second largest privately-owned seed processor and distributor, and has concentrated up to now on Sorghum, Sunflower and Maize seeds. The company has signed a technical agreement for the continuing exchange of know-how with Seedtec.

The takeover is a further step in Sentrachem's expansion in the agricultural sector. Last year it acquired its controlling interest in Pedmis, a leading fertiliser producer.

The company is confident of "reasonably good earnings" for the full year.

An interim dividend of 6 per cent is declared.

## Higher interest hits San Miguel

BY EMILIA TAGAZA IN MANILA

**AN OVERALL** decline in sales volume and significant increases in operating costs and interest charges have hit first-half earnings at San Miguel Corporation, the Philippines' largest food and manufacturing concern.

The directors say net profit for the first half of 1981 declined by 7 per cent to 185m pesos (\$US21m.) from 177m pesos on net sales of 2.4bn. pesos (\$US300m.).

Interest charges amounted to 227m pesos, a hefty 78 per cent increase from last year's 127m pesos. One of the major loans that the company is paying off is the \$300m. syndication

power that had been reduced by double-digit inflation and recession.

Price adjustments in a few product lines late last year and this year helped offset higher operating costs.

Sales of beer, San Miguel's major product line, were reported to be drastically lower, partly because of the substantial increase in retail prices which followed a 50 per cent increase in beer tax imposed by the Government in September last year. Postponement of the implementation of another 50 per cent increase in the tax has provided some relief.

Sales of soft drinks also fell. In order to streamline operations and reduce costs San Miguel last June spun off its soft drinks division, which manufactures and distributes Coca Cola products, into an independent company.

The soft drinks division became a subsidiary of the Coca Cola Export Corporation of the U.S., when the American group injected fresh equity of 230m pesos, representing 70 per cent of the new company's paid-up capital.

## United Plantations in moves to diversify

By Wong Sulong in Kuala Lumpur

INTERNATIONAL trading operations also grew, but these factors were offset to some extent by lower prices for sheep and cattle which reduced livestock and pastoral station profits.

The directors state that the group has made a satisfactory start to the current fiscal year.

Significantly improved seasonal conditions now apply over most of Australia and livestock and wool prices are holding at last year's average levels.

• **AMALGAMATED** Wireless (Australia), the Australian electronics group, lifted net profits by 30.6 per cent to A\$13.1m. (\$1.55m.) for the year to June 30. Sales rose by 48 per cent to A\$273.9m. The annual dividend has been increased to 17 cents a share from 16 cents.

The company gave no details of the projects, but earlier confirmed that its executives had been looking for 25,000 acres of land in Queensland for sunflower cultivation.

United Plantations reported a 17.5 per cent decline in after-tax profit, to 11m. ringgit (\$US4.6m.) for the half-year to June.

The decline was less severe than that of other plantation groups mainly because UP is largely in palm oil, prices of which did not fall as sharply as rubber during the period.

Net profit was boosted to 23.3m. ringgit by an extraordinary gain of 12.3m. ringgit.

The company expects the second half to be better than the first and profits for all 1981 should be "agreeable." An interim dividend will be paid later in the year.

• **SIME DARBY**, the Malaysian-based diversified plantation group, has acquired the whole of the issued share capital of Carboxyl Chemicals of Liverpool as part of its policy of moving into downstream activities.

Carboxyl is a small company manufacturing metallic stearates, wire-drawn lubricants and defoamants. It is supplied with its raw materials—stearic acid—by Sime Darby Oleochemicals in Singapore which in turn manufactures the raw material from palm oil.

This announcement appears as a matter of record only.

## U.S. \$46,000,000 Project Term Loan

Petroquimica Triunfo S.A.

a company formed in Brazil to build a low-density poly-

ethylene plant in Triunfo, State of Rio Grande do Sul

Fixed Rate Funds

provided by

International Finance Corporation

Floating Rate Funds

arranged by

Crédit Agricole

and

provided through IFC Participations by

Crédit Agricole

Barclays Bank S.A. Paris

The Royal Bank of Canada

Al Saudi Banque

Banque Nationale de Paris

Euro-Latinamerican Bank Limited

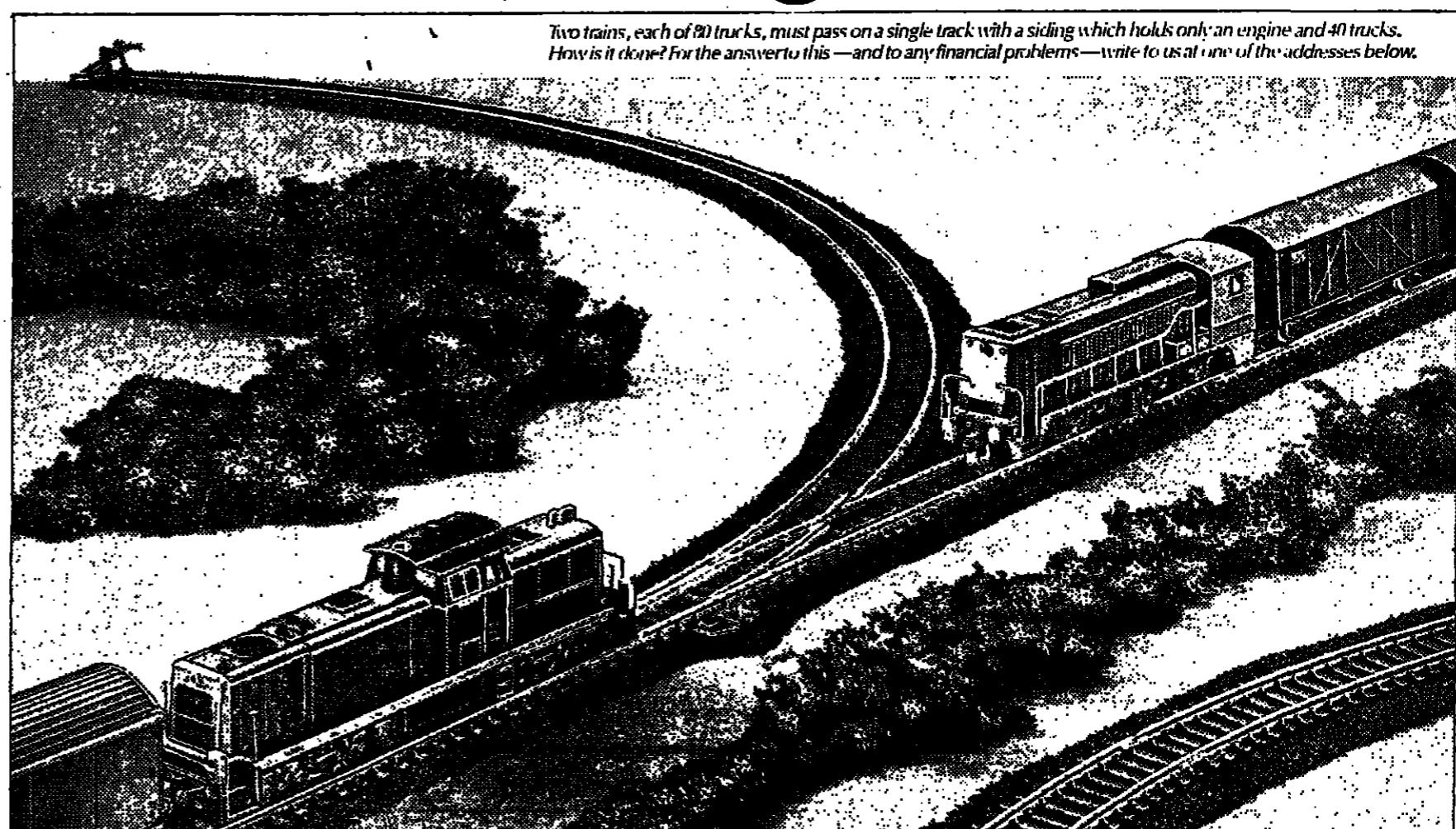
—EULABANK—

Morgan &amp; Cie S.A.

The Riggs National Bank of Washington, D.C.

September, 1981

## With Creditanstalt's expertise, your international trade will soon be on the right track.



You know where there's potential for expanding your international trade. But you also know that unfamiliarity with new markets can pose daunting problems.

Differences of language, attitude, in law and business procedure. Difficulties concerning the provision of finance and foreign exchange.

But there are no problems if you come to Creditanstalt, Austria's leading national and international bank. More particularly, our associated company, Allgemeine Finanz- und Waren-Treuhand AG (AWT).

AWT has been a prime mover in the international trade business for many years. It has particular knowledge of trading with areas less familiar than Western Europe or North America, offering exporters throughout the world specialist finance and business consultancy services.



### Creditanstalt

Austria's leading international bank

Creditanstalt-Bankverein, Schottengasse 6, A-1010 Vienna. Tel: (0222) 6621-1221. Telex: 133030. London Branch: 29 Gresham Street, London EC2V 7AH. Tel: 01-726 4511. Telex: 8812197. Allgemeine Finanz- und Waren-Treuhand AG, Strauchgasse 3, 1014 Vienna I. Tel: (0222) 633606. Telex: 74787 awt-a.

## SELECTION TRUST

To the holders of US\$100,000,000 8% Bonds 1983

The Annual Report of Selection Trust Limited for the period ended 31 December 1980 has been issued and copies may be obtained from:

The Secretary Selection Trust Limited  
Selection Trust Banking Masons Avenue London EC2V 5BU

## WORLD STOCK MARKETS

## NEW YORK

Stock	Sept. 14	Sept. 11	Stock	Sept. 14	Sept. 11	Stock	Sept. 14	Sept. 11	Stock	Sept. 14	Sept. 11
ACF Industries...	391	39	Columbia Gas...	214	204	G.E. All. Pac. Tea...	6	616	Schitz Brew...	144	147
AMF	241	244	Columbus Plat...	102	102	Mom... Matromedia...	140	140	Schlueterberger...	144	147
AM Int'l	241	244	Combined Int'l...	201	202	Milton Bradley...	211	214	Schoenberger...	144	147
ARA	284	284	Combust. Eng...	37	37	Minnesota MM...	16	163	Seeger Corp...	145	147
ASA	535	524	Commwth. Edison...	182	182	Mobile Prod. Co...	201	202	Seider Power...	145	147
AVX Corp...	164	164	Gruuman...	151	151	Monaco...	19	192	Searle (G)	145	147
Axon	18	18	Gulf & Western...	184	184	Modern March...	9	84	Sequoia...	145	147
Acme Cleve...	214	214	Gulf Oil...	364	364	Monarch M...	10	10	Sears Reschuck...	145	147
Adobe Oil & Gas	34	34	Hallibut...	128	128	Morgan McCarr...	201	202	Security Pac...	145	147
Advanced Micro	184	184	Hammerton...	554	554	Motorola...	241	244	Sodco...	145	147
Actis Life & Gas	367	374	Handerman...	26	26	Munisingwear...	201	202	Shaw Ind'l...	145	147
Alanson (H.F.)	374	374	Hansen Mining...	141	141	National Power...	21	21	Shawin-Wins...	145	147
Alco Petrol & Chem.	42	42	Harcourt Brack...	344	344	Neiman-Marcus...	15	15	Signal...	145	147
Akzo	124	124	Hawthorne...	228	228	Monoco...	22	22	Sigmon...	145	147
Albany Int'l	263	263	Hays Freight...	356	356	Mohasco...	23	23	Sigmon...	145	147
Alberto-Culv	104	113	Hensel Freight...	114	114	Monogram M...	44	45	Sigmon...	145	147
Alcoa	104	104	Hess Corp...	101	101	Monsanto...	17	17	Sigmon...	145	147
Almond Sugar	411	411	Hewitt Pack...	41	41	Morrell Chm...	18	18	Sigmon...	145	147
Almax	51	51	Hilti Corp...	198	198	Mosbach...	24	24	Sigmon...	145	147
Amerada Hess...	261	271	Hillman...	554	554	Mossman...	25	25	Sigmon...	145	147
Am. Airlines	134	134	Hinckley (H)	26	26	Mott...	26	26	Sigmon...	145	147
Am. Can. Inc.	214	214	Hirsch Int'l...	141	141	Mowat...	27	27	Sigmon...	145	147
Am. Brasserie's	184	184	Hoffmann...	337	334	Muller...	28	28	Sigmon...	145	147
Am. Can.	224	224	Holmes Corp...	102	102	Munk...	29	29	Sigmon...	145	147
Am. Cyanamid	224	224	Honover Univ...	161	161	Murphy Oil...	29	29	Sigmon...	145	147
Am. Enrich Powr.	422	422	Hornell Geo...	161	161	Mutual...	29	29	Sigmon...	145	147
Am. Holt & Dk.	45	45	Hospital Corp...	161	161	Mutual...	30	30	Sigmon...	145	147
Am. Int'l. Corp.	42	42	Houston Ind'l...	161	161	Mutual...	31	31	Sigmon...	145	147
Am. Instl. Corp.	36	36	Houston Natl G...	411	411	Mutual...	32	32	Sigmon...	145	147
Am. Medical Int'l	401	401	Houston Baying...	212	212	Mutual...	33	33	Sigmon...	145	147
Am. Motors	401	401	Hughes Tool...	22	22	Mutual...	34	34	Sigmon...	145	147
Am. Petfinn Pet'l	65	65	Ihatsu Hotels...	604	604	Mutual...	35	35	Sigmon...	145	147
Am. Quaker Pet'l	84	84	Imperial...	24	24	Mutual...	36	36	Sigmon...	145	147
Am. Standard	351	32	Ind. Flavours...	114	114	Mutual...	37	37	Sigmon...	145	147
Am. Stores	211	211	Ind. Int'l...	121	121	Mutual...	38	38	Sigmon...	145	147
Am. Tel. & Tel...	551	52	Ind. Int'l...	121	121	Mutual...	39	39	Sigmon...	145	147
Am. Truck Inc.	21	21	Ind. Diamond...	301	301	Mutual...	40	40	Sigmon...	145	147
AMP	471	471	Ind. Basic Ind'l...	25	25	Mutual...	41	41	Sigmon...	145	147
Amstar	214	214	Ind. Corp. Amer...	201	201	Mutual...	42	42	Sigmon...	145	147
Anchor Hocks...	151	151	Ind. Corp. Amer...	201	201	Mutual...	43	43	Sigmon...	145	147
Anchor Hooks...	151	151	Ind. Corp. Amer...	201	201	Mutual...	44	44	Sigmon...	145	147
Anderson Shelly...	344	344	Ind. Corp. Amer...	201	201	Mutual...	45	45	Sigmon...	145	147
Archer Daniels...	511	511	Ind. Corp. Amer...	201	201	Mutual...	46	46	Sigmon...	145	147
Armenia	151	151	Ind. Corp. Amer...	201	201	Mutual...	47	47	Sigmon...	145	147
Armstrong CK...	151	151	Ind. Corp. Amer...	201	201	Mutual...	48	48	Sigmon...	145	147
Armstrong Oil...	151	151	Ind. Corp. Amer...	201	201	Mutual...	49	49	Sigmon...	145	147
Arteco	371	371	Ind. Corp. Amer...	201	201	Mutual...	50	50	Sigmon...	145	147
Ashtead Oil...	392	392	Ind. Corp. Amer...	201	201	Mutual...	51	51	Sigmon...	145	147
ASD G Corp...	251	251	Ind. Corp. Amer...	201	201	Mutual...	52	52	Sigmon...	145	147
Auto-Data Prog...	272	272	Ind. Corp. Amer...	201	201	Mutual...	53	53	Sigmon...	145	147
Avco	214	214	Ind. Corp. Amer...	201	201	Mutual...	54	54	Sigmon...	145	147
Avery Int'l	225	225	Ind. Corp. Amer...	201	201	Mutual...	55	55	Sigmon...	145	147
Avon Prod.	327	327	Ind. Corp. Amer...	201	201	Mutual...	56	56	Sigmon...	145	147
Baker Ind'l	19	19	Ind. Corp. Amer...	201	201	Mutual...	57	57	Sigmon...	145	147
Bell Industries...	19	19	Ind. Corp. Amer...	201	201	Mutual...	58	58	Sigmon...	145	147
Bell & Howell	19	19	Ind. Corp. Amer...	201	201	Mutual...	59	59	Sigmon...	145	147
Bell Industries...	19	19	Ind. Corp. Amer...	201	201	Mutual...	60	60	Sigmon...	145	147
Bell Industries...	19	19	Ind. Corp. Amer...	201	201	Mutual...	61	61	Sigmon...	145	147
Bell Industries...	19	19	Ind. Corp. Amer...	201	201	Mutual...	62	62	Sigmon...	145	147
Bell Industries...	19	19	Ind. Corp. Amer...	201	201	Mutual...	63	63	Sigmon...	145	147
Bell Industries...	19	19	Ind. Corp. Amer...	201	201	Mutual...	64	64	Sigmon...	145	147
Bell Industries...	19	19	Ind. Corp. Amer...	201	201	Mutual...	65	65	Sigmon...	145	147
Bell Industries...	19	19	Ind. Corp. Amer...	201	201	Mutual...	66	66	Sigmon...	145	147
Bell Industries...	19	19	Ind. Corp. Amer...	201	201	Mutual...	67	67	Sigmon...	145	147
Bell Industries...	19	19	Ind. Corp. Amer...	201	201	Mutual...	68	68	Sigmon...	145	147
Bell Industries...	19	19	Ind. Corp. Amer...	201	201	Mutual...	69	69	Sigmon...	145	147
Bell Industries...	19	19	Ind. Corp. Amer...	201	201	Mutual...	70	70	Sigmon...	145	147
Bell Industries...	19	19	Ind. Corp. Amer...	201	201	Mutual...	71	71	Sigmon...	145	147
Bell Industries...	19	19	Ind. Corp. Amer...	201	201	Mutual...	72	72	Sigmon...	145	147
Bell Industries...	19	19	Ind. Corp. Amer...	201	201	Mutual...	73	73	Sigmon...	145	147
Bell Industries...	19	19	Ind. Corp. Amer...	201	201	Mutual...	74	74	Sigmon...	145	147
Bell Industries...	19	19	Ind. Corp. Amer...	201	201	Mutual...	75	75	Sigmon...	145	147
Bell Industries...	19	19	Ind. Corp. Amer...	201	201	Mutual...	76	76	Sigmon...	145	147
Bell Industries...	19	19	Ind. Corp. Amer...	201	201	Mutual...	77	77	Sigmon...	145	147
Bell Industries...	19	19	Ind. Corp. Amer...	201	201						

## COMMODITIES AND AGRICULTURE

# French bid to reopen poultry exports to UK

By TERRY DODSWORTH IN PARIS

**THE FRENCH** Government announced last night that it would fall in with the new British health measures on poultry imports.

In a move clearly designed to help French turkey producers resume their exports to Britain, the Agriculture Ministry said that it would adopt the British policy of compulsory slaughter against fowlpest in place of vaccination.

The Ministry said that it remained convinced that vaccination offered "all desirable guarantees" against the disease but had nevertheless decided to accept the procedure of compulsory slaughter.

The French decision will put the British Government in a difficult position following the change in the health rules that was widely regarded in France as a protectionist measure. The French authorities now expect the British markets to be reopened immediately to French

poultry products.

French poultry exports to the UK are now running at the rate of about FF 180m (£31.6m) a year, of which turkey sales account for about FF 80m and eggs for about FF 70m.

Since the new rules were brought in by Britain at the beginning of September, Common Market poultry exports to Britain have been stopped, to the detriment in particular of France, Holland and Belgium.

On September 9, the Common Market Commission gave Britain 15 days to abandon the new health regulations on the grounds that they constituted a restraint on the free circulation of goods.

The Common Market procedures would involve bringing Britain before the European Court if it had not come up with a satisfactory answer within the 15-day period.

## Bank offers new silver options

By Peter Montagnon, Euromarkets Correspondent

**CREDIT SUISSE FIRST** Boston, the City-based investment bank, is today launching a new market in silver bullion traded options through its subsidiary Comtential Ore Europe.

This follows the successful development of a gold traded options market started in 1976 by another member of the group Valeurs White Weld. At its peak in 1979 turnover on that market was around 250,000 ounces a week.

Continental Ore will trade only in call options (options to buy silver) initially.

Each option will be for 5,000 ounces of silver at a fixed start price for a fixed delivery date—the last business day of January, April, July or October.

The Continental Ore silver options differ from silver options available on the London Metal Exchange in so far as the delivery dates will not roll forward each day. This should allow easy matching of sell and buy orders. Quotations will also be in U.S. currency and not sterling.

## Canadian nickel strike

By JOHN EDWARDS, COMMODITIES EDITOR

**INTERNATIONAL NICKEL** of supplies developing as a result of the Thompson shutdown.

On the London Metal Exchange yesterday cash nickel closed £28.2 lower at \$3,125 a tonne in spite of opening higher on news of the proposed strike. The decline was attributed to a general easing in metal prices following the firm tone in sterling against the dollar.

Aluminium, copper, lead and zinc values all closed lower.

Copper is also threatened by a Canadian strike. Workers at Noranda's Horne smelter in Quebec voted 76 per cent in favour of authorising a strike but set no date for actually stopping workers. Labour contracts at the smelter, which has an annual production capacity of some 220,000 tonnes, expired on August 15, but negotiations on new contracts continued until last week when they were suspended.

Cash tin rose by £110 to £2,265 a tonne, although the three months quotation was unchanged at £2,265. Dealers said the only feature in the market was "borrowing" (buying cash and selling forward simultaneously) by influential traders, who it was felt were trying to bring London prices closer in line with the Penang

tin price.

Inco's Thompson plant has an annual production capacity of 120,000 lbs of nickel, although output was only 90,000 lbs last year.

It also produces small amounts of copper and precious metals. However, the bulk of Inco's nickel production comes from its Sudbury, Ontario, complex which has an annual capacity of 340,000 lbs, although only producing 250,000 lbs last year. Company's stocks of nickel at the end of June were 167,000 lbs, so there appears to be little prospect of a shortage.

## BRITISH COMMODITY MARKETS

### BASE METALS

**BASE-METAL PRICES** were mixed on the London Metal Exchange. COPPER touched £1002 on the Noranda labour trouble but fell back to £985 owing to continued strikes reported in the U.S. Copper futures covering London dropped to £643.5 before closing at £648. ZINC TO £539 when closing at £540. ALUMINIUM was finally £923 and NICKEL £2195. Heavy borrowing of nearby tin supplies brought the average to around £10.

The Continental Ore silver options differ from silver options available on the London Metal Exchange in so far as the delivery dates will not roll forward each day. This should allow easy matching of sell and buy orders. Quotations will also be in U.S. currency and not sterling.

Open: Standard, three months £2290.

Barb: Standard, three months £2820.

Turnover: 3,765 tonnes.

a.m. + or - p.m. + or -

LEAD Official + or - Unofficial + or -

£ 5 10 15 20 25 30 35

Cash: 438.5 -21 440.5 1.5 -7.5

3 months: 448.5 -18.5 452.5 -4.75

Settling: 439 -32 442.5 -1.5

U.S. Spot: 438.5 -

£ 48.5 -

COPPER Official + or - Unofficial + or -

£ 5 10 15 20 25 30 35

Wirebars: 962.5 -17.5 968.5 -6

Cash: 962.5 -14.5 968.5 -7.5

Settling: 963.5 -18

Cathodes: 962.5 -17.5 968.5 -7.5

Cash: 956.5 -6.5 960.5 -5

Settling: 956.5 -18

March Prod: -

-982.5 9.52

Aluminium: 962.5 -17.5 968.5 -6

Settling: 962.5 -18.5 968.5 -7.5

Cash: 962.5 -18.5 968.5 -7.5

Settling: 962.5 -18.5 968.5 -7.5

March Prod: -

-962.5 9.52

Zinc: 956.5 -17.5 960.5 -5

Settling: 956.5 -18.5 960.5 -7.5

Cash: 956.5 -18.5 960.5 -7.5

Settling: 956.5 -18.5 960.5 -7.5

March Prod: -

-956.5 9.52

Aluminium: 956.5 -17.5 960.5 -5

Settling: 956.5 -18.5 960.5 -7.5

Cash: 956.5 -18.5 960.5 -7.5

Settling: 956.5 -18.5 960.5 -7.5

March Prod: -

-956.5 9.52

Aluminium: 956.5 -17.5 960.5 -5

Settling: 956.5 -18.5 960.5 -7.5

Cash: 956.5 -18.5 960.5 -7.5

Settling: 956.5 -18.5 960.5 -7.5

March Prod: -

-956.5 9.52

Aluminium: 956.5 -17.5 960.5 -5

Settling: 956.5 -18.5 960.5 -7.5

Cash: 956.5 -18.5 960.5 -7.5

Settling: 956.5 -18.5 960.5 -7.5

March Prod: -

-956.5 9.52

Aluminium: 956.5 -17.5 960.5 -5

Settling: 956.5 -18.5 960.5 -7.5

Cash: 956.5 -18.5 960.5 -7.5

Settling: 956.5 -18.5 960.5 -7.5

March Prod: -

-956.5 9.52

Aluminium: 956.5 -17.5 960.5 -5

Settling: 956.5 -18.5 960.5 -7.5

Cash: 956.5 -18.5 960.5 -7.5

Settling: 956.5 -18.5 960.5 -7.5

March Prod: -

-956.5 9.52

Aluminium: 956.5 -17.5 960.5 -5

Settling: 956.5 -18.5 960.5 -7.5

Cash: 956.5 -18.5 960.5 -7.5

Settling: 956.5 -18.5 960.5 -7.5

March Prod: -

-956.5 9.52

Aluminium: 956.5 -17.5 960.5 -5

Settling: 956.5 -18.5 960.5 -7.5

Cash: 956.5 -18.5 960.5 -7.5

Settling: 956.5 -18.5 960.5 -7.5

March Prod: -

-956.5 9.52

Aluminium: 956.5 -17.5 960.5 -5

Settling: 956.5 -18.5 960.5 -7.5

Cash: 956.5 -18.5 960.5 -7.5

Settling: 956.5 -18.5 960.5 -7.5

March Prod: -

-956.5 9.52

Aluminium: 956.5 -17.5 960.5 -5

Settling: 956.5 -18.5 960.5 -7.5

Cash: 956.5 -18.5 960.5 -7.5

Settling: 956.5 -18.5 960.5 -7.5

March Prod: -

-956.5 9.52

Aluminium: 956.5 -17.5 960.5 -5

Settling: 956.5 -18.5 960.5 -7.5

Cash: 956.5 -18.5 960.5 -7.5

Settling: 956.5 -18.5 960.5 -7.5

March Prod: -

-956.5 9.52

Aluminium: 956.5 -17.5 960.5 -5

Settling: 956.5 -18.5 960.5 -7.5

Cash: 956.5 -18.5 960.5 -7.5

Settling: 956.5 -18.5 960.5 -7.5

March Prod: -

-956.5 9.52

Aluminium: 956.5 -17.5 960.5 -5

Settling: 956.5 -18.5 960.5 -7.5

Cash: 956.5 -18.5 960.5 -7.5

Settling: 956.5 -18.5 960.5 -7.5

March Prod: -

-956.5 9.52

Aluminium: 956.5 -17.5 96





Design, Construction  
& Engineering Service

Stratford-upon-Avon CV36 5JL

## FT SHARE INFORMATION SERVICE

## FOOD, GROCERIES—Cont.

## BRITISH FUNDS

1981 High Low	Price Stock	Yield % or Rate	Vid. Ref.
44 58	Agric. Mt. Spec 59-69	60/-	1 8.40
29 34	Met. Wtr. Spec F	25/-	11.91 14.09
114 114	U.S.M.C. Spec 1982	100/-	8.65
974 91	Do. without Warrns	90/-	9.11 10.38

## Financial

## LOANS

## Public Board and Ind.

## Financial

## BANKS AND HIRE PURCHASE

## Chemicals, Plastics—Cont.

## CHEMICALS, PLASTICS—Cont.

ENGINEERING  
MACHINE TOOLS

## Food, Groceries—Cont.

## FOREIGN BONDS &amp; RAILS

## Building Societies

## Hire Purchase

## DRAPERY AND STORES

## BEERS, WINES AND SPIRITS

## BEERS, WINES AND SPIRITS&lt;/div



Wednesday September 16 1981

For full details on land building and grants available, phone:

Skelmersdale (0695) 32123.

## Reshuffled Cabinet gets to grips with public spending

BY RICHARD EVANS, LOBBY EDITOR

MRS THATCHER'S reconstructed Cabinet met yesterday to prepare the ground for public spending negotiations later this year and for the next round of public sector pay talks.

The speed with which key decisions were taken at the two-hour meeting was seen as evidence of the swing to the right achieved by Mrs Thatcher.

The appointment of Mr Jock Bruce-Gardyne as Minister of State at the Treasury,

one of four posts filled yesterday to complete the reshuffle, will further strengthen the monetarist team under Sir Geoffrey Howe.

Mr William Waldegrave, a former political aide to Mr Edward Heath, enters the Government as Parliamentary Under-Secretary for Education.

He is one of the most promising left-wing Tory backbenchers, and his promotion was welcomed by party moderates as slight compensation for the damage done to

the "wets" in the reshuffle. However, the emphasis yesterday was on the hawkish tone of the Cabinet, with Labour Party and trade union leaders concentrating their attack on Mr Norman Tebbit, the new Employment Secretary.

Mr Michael Foot, Labour leader, in a scathing comment before leaving London for discussions on nuclear disarmament with Russian leaders, called the reshuffle "a complete disaster."

He said Winston Churchill

would turn in his grave at the appointment of Mr Tebbit at a time when the country more than ever needed the Government to talk intelligently to the trade unions.

Mr Peter Shore, Labour's shadow Chancellor, argued that the appointment of Mr Bruce Gardyne confirmed that the present "foolish" policies were to continue.

In his view it was now quite possible that the Government would need to toughen its deflationary policies because of the drain on public expen-

diture created by higher unemployment.

Mr John Grant, an Opposition employment spokesman, said Mr Tebbit's appointment was the clearest possible signal that Mrs Thatcher was out for confrontation with the trade unions.

Lord Thornycroft, who resigned as Conservative Party chairman, visited Tory headquarters yesterday to greet his successor, Mr Cecil Parkinson. "I think he will be admirable. I wish him well," Lord Thornycroft said.

Yesterday long-dated gilt-edged yields moved above 16 per cent, and despite a late rally this return was still available on a few stocks at the close. A few miles further west, the Treasury was blithely announcing a 4 per cent target for growth in public sector wage costs in the next financial year. The Government's credibility gap can rarely be calculated so precisely.

There is little chance that the gilt-edged market will get the traditional signal, in the form of a slightly cheap issue of high coupon long-dated stock, that the authorities consider yields to be high enough. Expensive funding would hardly square with the Treasury's 4 per cent.

On the other hand, another

index-linked stock must be a possibility, although a further

issue restricted to the pension funds would go down like a lead balloon.

Yesterday the gilt-edged market will get the traditional signal, in the form of a slightly cheap issue of high coupon long-dated stock, that the authorities consider yields to be high enough. Expensive funding would hardly square with the Treasury's 4 per cent.

On the other hand, another index-linked stock must be a possibility, although a further

issue restricted to the pension funds would go down like a lead balloon.

Yesterday the gilt-edged market will get the traditional signal, in the form of a slightly cheap issue of high coupon long-dated stock, that the authorities consider yields to be high enough. Expensive funding would hardly square with the Treasury's 4 per cent.

On the other hand, another

index-linked stock must be a possibility, although a further

issue restricted to the pension funds would go down like a lead balloon.

Yesterday the gilt-edged market will get the traditional signal, in the form of a slightly cheap issue of high coupon long-dated stock, that the authorities consider yields to be high enough. Expensive funding would hardly square with the Treasury's 4 per cent.

On the other hand, another

index-linked stock must be a possibility, although a further

issue restricted to the pension funds would go down like a lead balloon.

Yesterday the gilt-edged market will get the traditional signal, in the form of a slightly cheap issue of high coupon long-dated stock, that the authorities consider yields to be high enough. Expensive funding would hardly square with the Treasury's 4 per cent.

On the other hand, another

index-linked stock must be a possibility, although a further

issue restricted to the pension funds would go down like a lead balloon.

Yesterday the gilt-edged market will get the traditional signal, in the form of a slightly cheap issue of high coupon long-dated stock, that the authorities consider yields to be high enough. Expensive funding would hardly square with the Treasury's 4 per cent.

On the other hand, another

index-linked stock must be a possibility, although a further

issue restricted to the pension funds would go down like a lead balloon.

Yesterday the gilt-edged market will get the traditional signal, in the form of a slightly cheap issue of high coupon long-dated stock, that the authorities consider yields to be high enough. Expensive funding would hardly square with the Treasury's 4 per cent.

On the other hand, another

index-linked stock must be a possibility, although a further

issue restricted to the pension funds would go down like a lead balloon.

Yesterday the gilt-edged market will get the traditional signal, in the form of a slightly cheap issue of high coupon long-dated stock, that the authorities consider yields to be high enough. Expensive funding would hardly square with the Treasury's 4 per cent.

On the other hand, another

index-linked stock must be a possibility, although a further

issue restricted to the pension funds would go down like a lead balloon.

Yesterday the gilt-edged market will get the traditional signal, in the form of a slightly cheap issue of high coupon long-dated stock, that the authorities consider yields to be high enough. Expensive funding would hardly square with the Treasury's 4 per cent.

On the other hand, another

index-linked stock must be a possibility, although a further

issue restricted to the pension funds would go down like a lead balloon.

Yesterday the gilt-edged market will get the traditional signal, in the form of a slightly cheap issue of high coupon long-dated stock, that the authorities consider yields to be high enough. Expensive funding would hardly square with the Treasury's 4 per cent.

On the other hand, another

index-linked stock must be a possibility, although a further

issue restricted to the pension funds would go down like a lead balloon.

Yesterday the gilt-edged market will get the traditional signal, in the form of a slightly cheap issue of high coupon long-dated stock, that the authorities consider yields to be high enough. Expensive funding would hardly square with the Treasury's 4 per cent.

On the other hand, another

index-linked stock must be a possibility, although a further

issue restricted to the pension funds would go down like a lead balloon.

Yesterday the gilt-edged market will get the traditional signal, in the form of a slightly cheap issue of high coupon long-dated stock, that the authorities consider yields to be high enough. Expensive funding would hardly square with the Treasury's 4 per cent.

On the other hand, another

index-linked stock must be a possibility, although a further

issue restricted to the pension funds would go down like a lead balloon.

Yesterday the gilt-edged market will get the traditional signal, in the form of a slightly cheap issue of high coupon long-dated stock, that the authorities consider yields to be high enough. Expensive funding would hardly square with the Treasury's 4 per cent.

On the other hand, another

index-linked stock must be a possibility, although a further

issue restricted to the pension funds would go down like a lead balloon.

Yesterday the gilt-edged market will get the traditional signal, in the form of a slightly cheap issue of high coupon long-dated stock, that the authorities consider yields to be high enough. Expensive funding would hardly square with the Treasury's 4 per cent.

On the other hand, another

index-linked stock must be a possibility, although a further

issue restricted to the pension funds would go down like a lead balloon.

Yesterday the gilt-edged market will get the traditional signal, in the form of a slightly cheap issue of high coupon long-dated stock, that the authorities consider yields to be high enough. Expensive funding would hardly square with the Treasury's 4 per cent.

On the other hand, another

index-linked stock must be a possibility, although a further

issue restricted to the pension funds would go down like a lead balloon.

Yesterday the gilt-edged market will get the traditional signal, in the form of a slightly cheap issue of high coupon long-dated stock, that the authorities consider yields to be high enough. Expensive funding would hardly square with the Treasury's 4 per cent.

On the other hand, another

index-linked stock must be a possibility, although a further

issue restricted to the pension funds would go down like a lead balloon.

Yesterday the gilt-edged market will get the traditional signal, in the form of a slightly cheap issue of high coupon long-dated stock, that the authorities consider yields to be high enough. Expensive funding would hardly square with the Treasury's 4 per cent.

On the other hand, another

index-linked stock must be a possibility, although a further

issue restricted to the pension funds would go down like a lead balloon.

Yesterday the gilt-edged market will get the traditional signal, in the form of a slightly cheap issue of high coupon long-dated stock, that the authorities consider yields to be high enough. Expensive funding would hardly square with the Treasury's 4 per cent.

On the other hand, another

index-linked stock must be a possibility, although a further

issue restricted to the pension funds would go down like a lead balloon.

Yesterday the gilt-edged market will get the traditional signal, in the form of a slightly cheap issue of high coupon long-dated stock, that the authorities consider yields to be high enough. Expensive funding would hardly square with the Treasury's 4 per cent.

On the other hand, another

index-linked stock must be a possibility, although a further

issue restricted to the pension funds would go down like a lead balloon.

Yesterday the gilt-edged market will get the traditional signal, in the form of a slightly cheap issue of high coupon long-dated stock, that the authorities consider yields to be high enough. Expensive funding would hardly square with the Treasury's 4 per cent.

On the other hand, another

index-linked stock must be a possibility, although a further

issue restricted to the pension funds would go down like a lead balloon.

Yesterday the gilt-edged market will get the traditional signal, in the form of a slightly cheap issue of high coupon long-dated stock, that the authorities consider yields to be high enough. Expensive funding would hardly square with the Treasury's 4 per cent.

On the other hand, another

index-linked stock must be a possibility, although a further

issue restricted to the pension funds would go down like a lead balloon.

Yesterday the gilt-edged market will get the traditional signal, in the form of a slightly cheap issue of high coupon long-dated stock, that the authorities consider yields to be high enough. Expensive funding would hardly square with the Treasury's 4 per cent.

On the other hand, another

index-linked stock must be a possibility, although a further

issue restricted to the pension funds would go down like a lead balloon.

Yesterday the gilt-edged market will get the traditional signal, in the form of a slightly cheap issue of high coupon long-dated stock, that the authorities consider yields to be high enough. Expensive funding would hardly square with the Treasury's 4 per cent.

On the other hand, another

index-linked stock must be a possibility, although a further

issue restricted to the pension funds would go down like a lead balloon.

Yesterday the gilt-edged market will get the traditional signal, in the form of a slightly cheap issue of high coupon long-dated stock, that the authorities consider yields to be high enough. Expensive funding would hardly square with the Treasury's 4 per cent.

On the other hand, another

index-linked stock must be a possibility, although a further

issue restricted to the pension funds would go down like a lead balloon.

Yesterday the gilt-edged market will get the traditional signal, in the form of a slightly cheap issue of high coupon long-dated stock, that the authorities consider yields to be high enough. Expensive funding would hardly square with the Treasury's 4 per cent.

On the other hand, another

index-linked stock must be a possibility, although a further

issue restricted to the pension funds would go down like a lead balloon.

Yesterday the gilt-edged market will get the traditional signal, in the form of a slightly cheap issue of high coupon long-dated stock, that the authorities consider yields to be high enough. Expensive funding would hardly square with the Treasury's 4 per cent.

On the other hand, another

index-linked stock must be a possibility, although a further

issue restricted to the pension funds would go down like a lead balloon.

Yesterday the gilt-edged market will get the traditional signal, in the form of a slightly cheap issue of high coupon long-dated stock, that the authorities consider yields to be high enough. Expensive funding would hardly square with the Treasury's 4 per cent.

On the other hand, another

index-linked stock must be a possibility, although a further

issue restricted to the pension funds would go down like a lead balloon.

Yesterday the gilt-edged market will get the traditional signal, in the form of a slightly cheap issue of high coupon long-dated stock, that the authorities consider yields to be high enough. Expensive funding would hardly square with the Treasury's 4 per cent.

On the other hand, another

index-linked stock must be a possibility, although a further

issue restricted to the pension funds would go down like a lead balloon.

Yesterday the gilt-edged market will get the traditional signal, in the form of a slightly cheap issue of high coupon long-dated stock, that the authorities consider yields to be high enough. Expensive funding would hardly square with the Treasury's 4 per cent.

On the other hand, another

index-linked stock must be a possibility, although a further

issue restricted to the pension funds